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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

OIL PRICE PUZZLE
A question of market psychology
Page 18

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THE FINANCIAL TIMES LIMITED 1990

Friday September 28 1990

D 8523A

World News Business Summary

Bombdefused at London conference on terrorism

British police defused a bomb planted, apparently by the Irish Republican Army, at an international conference on terrorism due to be addressed in London by a government minister. London's police chief and other international experts. The incident happened as the British cabinet was discussing improved anti-terrorist measures. Page 20

Kidnap attempt fails

An attempt to kidnap or kill US Brigadier General John Douglas, working at Nato headquarters in Brussels, failed. Two men broke into his house after chloroforming a guard, only to find he was away on holiday.

Liberia talks off

Peace talks due to begin today between rival Liberian rebel leaders Charles Taylor and Prince Johnson have been indefinitely postponed.

Souter wins vote

The senate judiciary committee voted 13-1 to confirm President George Bush's nominee David Souter as a US supreme court justice. The full senate will now decide. Page 4

Zambia backs poll

Zambia's top policy-making body endorsed President Kenneth Kaunda's proposal to end 17 years of one-party rule and hold multi-party elections within a year.

Ben Bella returns

Algeria's first president, Ahmed Ben Bella, now 73, ousted in a 1965 coup, returned from exile and received an ecstatic welcome in Algiers from a 200,000 crowd. Page 20

EC's Burma protest

The European Community has led an 18-nation protest to Burma's military rulers for their refusal to hand over power to the opposition winners of May's elections.

Offer to Lithuania

The Kremlin has offered to open talks with Lithuania next Tuesday on the future status of the rebel republic, a Lithuanian spokesman said.

Barter system ends

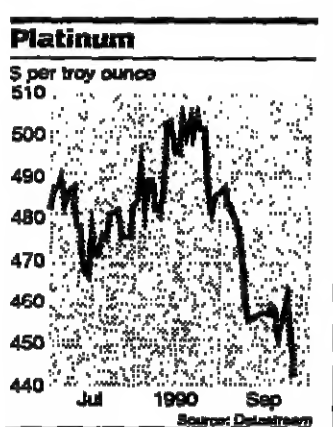
Finland and the Soviet Union will scrap the unique barter trade arrangement which has existed between them since the Second World War. No money changed hands when Moscow exchanged oil for wood products.

Mohawks in brawl

A 75-day dispute over Mohawk tribal lands and sovereignty ended as warriors laid down weapons at Oka, Quebec, but some resisted and a number of people were injured in a subsequent brawl. Page 4

Wall Street drops 38 points by mid-session

Rising crude prices and concern about the Gulf sent the Dow Jones Industrial Average tumbling in heavy trading. The index was 38.61 lower by mid-session at 2,421.04. On Wednesday, the Dow closed down 25.99 at 2,459.55, just above its lowest close of the year of 2,452.97. The Nikkei average dropped to a new year low, ending down 478.71 at 21,771.81 - the first close below 22,000 since January 1988. Back Page, Section II



Platinum
\$ per troy ounce
Source: Datastream

Exchange, October platinum futures hit a low of \$435.50 an ounce, the lowest price since July 1988. Commodities, Page 34

OLIVETTI, Italian computers and office equipment group, recorded half-year pre-tax profits of £60.9bn (\$61.7m), down 41 per cent on the same period in 1989. Page 21

SWEDEN'S finance companies are holding emergency talks to discuss crisis of confidence in their activities on Swedish stock market. Share trading on Stockholm bourse has been stopped in six listed companies. Page 21

SOUTH Korea is to invite bids to provide engineering technology and rolling stock for an \$8bn high-speed railway line, its transport minister said. Page 8

POLLY Peck: David Fawcus, due to become Polly Peck's deputy chief executive on Monday, was questioned by the Serious Fraud Office when he voluntarily went to its headquarters. Page 21

UNION Carbide, US chemicals group, announced several asset sales and a large stock repurchase programme. Page 21

FIAT, Italian vehicles group, reported first-half profits down by 1.6 per cent. Page 23

CHEMICAL industries of Canada, Europe, Japan and the US have set out common objectives for Uruguay Round trade-liberalising talks. Page 8

VOLVO, Swedish automotive group, will mobilise SKR3bn (\$619m) from reserves to 1993 on truck and bus production in Sweden as part of alliance with Renault, French car maker. Page 24

UNISYS Corporation, US computer group, is to suspend the quarterly dividend on common shares.

IEA believes increased production, high stocks make up for Iraq and Kuwait losses Release of oil reserves opposed

By Steven Butler in Paris, Peter Riddell in Washington and David Thomas in London

OFFICIALS of the International Energy Agency yesterday ruled out following the lead of the US administration, which decided late on Wednesday to order the immediate sale of 5m barrels of crude oil from the US strategic petroleum reserve.

The IEA, which co-ordinates industrialised countries' response to oil supply fluctuations, is set to agree in Paris today on procedures for an emergency release of crude oil from government reserves.

However, the agency believes that increased production from some members of the Organisation of Petroleum Exporting Countries, plus high stock levels in the industrialised countries, will be sufficient to make up for the loss of Iraqi and Kuwaiti supplies through the winter period.

Both the UK and West Germany said yesterday that they had no plans to follow the US lead by releasing part of their strategic oil reserves.

Sheikh Ahmed Zaki Yamani, the former Saudi Arabian oil minister, blamed high oil prices on the failure of leading oil companies and western countries to run down stocks.

Sheikh Yamani, who was Opec chief strategist until his abrupt dismissal in 1986, said in London: "If oil companies were willing to de-stock and draw from their inventories, we could reduce the price of oil."

ON OTHER PAGES

- Tension builds as the 'psych war' heats up...Page 2
- PLO sees promise in the gathering storm...Page 3
- Israel's occupied territories feel the pinch...Page 3
- Iraq's aggression gives UN teeth...Page 2
- EC seeks free trade agreement with friendly Gulf states...Page 2
- Observers: Arab debts take their toll...Page 18
- A question of market psychology...Page 18

total reserve of 500m barrels held in underground salt caves in Louisiana and Texas.

Admiral James Watkins, US energy secretary, said the US was prepared to implement a co-ordinated drawdown of its reserve with other IEA countries should the situation warrant it.

Mr. Henson Moore, the deputy energy secretary, said the real aim was to test the system, to be sure that the oil could be moved out of the ground and into the marketplace.

The White House presented the move as a warning to the markets. Mr. Martin Fitzwater, the president's spokesman, said: "We want to make it clear to those speculators that we do have oil to put on the market."

President Bush said there was "no justification for the intensive and unwarranted speculation in oil futures."

He said Congress voted earlier this year to increase the ceiling on the reserve from 750m barrels to 1bn barrels by the end of this decade. The total cost so far is \$19.4bn.



President Bush, speaking at the Republican Party fundraising event, announces the sale of 5m barrels of oil from US reserves

UK, Iran agree to restore diplomatic links

By Robert Mauthner, Diplomatic Correspondent, in New York

BRITAIN and Iran yesterday agreed to resume diplomatic relations, which were broken off by Iran over the Salman Rushdie affair in March last year.

A simultaneous announcement of the resumption was made in New York by Mr Douglas Hurd, Britain's foreign secretary, and the Iranian minister to the United Nations. The two sides said diplomatic relations would be resumed "on the basis of mutual respect" and that the respective embassies in London and Tehran would be reopened within a month.

Mr Hurd, who was expected shortly to meet Mr Akbar Velayati, the Iranian Foreign Minister, during the UN General Assembly meeting in New York, said both governments felt that outstanding problems could be resolved more easily if diplomatic relations existed than without them.

"I am extremely satisfied that such an agreement has been reached," Mr Hurd said.

"It is clearly in our interest to re-establish diplomatic relations with Iran."

British officials made clear that the progressive improvement of relations with Tehran had been greatly helped by Iran's support of the UN Security Council resolutions imposing an embargo on all trade with Iraq.

Since becoming President after the death of Ayatollah Ruhollah Khomeini in June last year, Hashemi Rafsanjani has attempted to improve relations with the west and the Soviet Union in the face of vocal opposition from radicals.

Among factors contributing to a better climate for the public statement by the Iranians that they would use their "humanitarian influence" to secure the release of western hostages in Lebanon.

These hostages include Mr Terry Waite, the Archbishop of Canterbury's special envoy, and Mr John McCarthy, a British journalist.

The Iranians do not appear to have given any undertaking regarding any release of Mr Roger Cooper, a British businessman imprisoned in Iran since 1985 for alleged spying. But British officials are hopeful that this issue will be resolved once Britain and Iran get down to a more intensive examination of bilateral problems.

One of the most sensitive issues that had to be resolved was the alleged insult to Islam contained in Mr Rushdie's novel, *Satanic Verses*, which led to the initial break.

Iran has always insisted that the British government should ban the publication of the book, but this was categorically rejected by the UK because it would have violated the principle of freedom of expression.

An ingenious way of circumventing this particular hurdle appeared to have been found, although it is not certain that it will entirely satisfy the Iranian authorities.

In a letter to Sir Peter Blaker, the former Conservative foreign office minister on August 1, Mr Hurd expressed the British government's respect for the Islamic religion.

The Iranians, for their part, have not formally lifted "the sentence of death" imposed by them on Mr Rushdie. But Iranian officials have made a public statement that Iran fully respects international law and will not interfere in the internal affairs of any other country.

It is not yet clear whether this undertaking will persuade Mr Rushdie that it is safe to come out of hiding and discontinue his public statement that Iran fully respects international law and will not interfere in the internal affairs of any other country.

Mr Rushdie has apologised publicly for any hurt which his novel may have caused.

In a television interview to be broadcast in Britain on Sunday, he says: "The book did not set out to do the thing that it has been accused of, which is to insult and abuse, and if that is how people have read it then I am very sorry."

Mr Rushdie, who went into hiding 18 months ago, adds that one of his greatest losses was "being reviled by the people I wrote about."

"I have never rejected the world I came from, I have tried to bring it into the world I am in. To be rejected by it is horrible," he says.

"All I can say is that people have said that I ought to be punished. All I can say is if punishment was the aim, I've had some," he added.

"In a very ironic way, I thought *Satanic Verses* was my least political novel. I thought it was actually very internal. I guess I was wrong."

"It is very difficult now to have a sense of politics, of what is going on, when you can't walk down the street or go anywhere or be with people."

Relations soured by suspicion. Page 7; Editorial Comment, Page 18

There is broad agreement among the negotiators about the scale of cuts in defence and domestic programmes, although there remains disagreement not only about tax proposals but also about reform of the budgetary system to impose tighter disciplines.

The Democrat leadership is irritated, but refusing to be deflected, by President Bush's attacks on them during campaign speeches on Wednesday and yesterday.

Mr Bush said Congress and its Democrat leadership "couldn't get serious about real budget reform."

Treasury bonds gain. Page 26

Study says Soviet Union faces sharply contracting economy

By Stephen Fidler in Washington

THE Soviet Union appears to be facing huge problems with a sharply contracting economy, according to evidence uncovered by an economic study commissioned by the Houston economic summit in July.

An official close to the study, which is being led by the International Monetary Fund, said he was "horrified by the magnitude of the problem."

The Soviet Union was "an economy facing a lot of difficulties with GNP falling. If nothing is done, which is virtually inconceivable, the decline will continue until the economy flattens out at some miserable level," he said. The official, attending the IMF/World Bank annual meeting in Washington, emphasised that the investigation was still in its early stages.

Conditions in the Soviet Union are considerably more difficult than when the study was announced by the leaders of the Group of Seven leading industrial nations in July.

In the interim, doubts have grown about the ability of the country to hold together as a

political entity, while there is sharp internal disagreement over economic reform measures.

Practical difficulties in gathering information have also been significant. "We have spent all of our time to date trying to get data in a form in which we can use it," said one monetary official.

For example, Soviet balance of payments statistics mix up the current and capital accounts, because they account on a cash basis rather than a settlement basis. Loans to state enterprises are counted as revenues, and growth figures are based on incorrect prices.

Early problems also emerged on co-ordination between the various agencies involved, which officials say have now been largely sorted out. The IMF, World Bank, European Commission, the Organisation for Economic Co-operation and Development and Mr Jacques Attali, president-designate of the new European Bank for Reconstruction and Development, have all been allotted specific tasks in the study.

The Soviet Union will benefit significantly from the current rise in oil prices. The balance of payments is forecast to improve by \$750m over a full year for every one-dollar rise in the oil price - based on its exports only to the convertible currency area.

However, oil production is falling - by 3 per cent last year and probably by more than that in the current year - because of decaying infrastructure in the industry and the exhaustion of oil fields.

The economy should also benefit from the proposed switch of trade within eastern Europe to hard currency.

Weekend FT

Tomorrow: Was Rambo right? The shameful story of US PoWs abandoned in Vietnam

Picking stocks in a troubled market

Ireland's business débacle threatens to envelop the EC

The collapse of Goodman International, Europe's largest beef processing and exporting company, controlled by the Irish businessman Mr Larry Goodman, may have far-reaching political implications. Page 6

MARKETS	
STERLING New York lunchtime: \$1.872 London: \$1.872 (9640) DM/\$2.64 (2.930) FF/\$3.575 (9.810) SF/\$2.4475 (2.4425) Y250.75 (255.75) £ index: 93.3 (93.1)	DOLLAR New York lunchtime: DM1.566 FF/\$5.2435 SF/\$1.3045 ¥136.18 London: DM1.57 (1.5720) FF/\$5.255 (5.2625) SF/\$1.307 (1.3110) ¥136.3 (137.20) £ index: 63.0 (62.8) Tokyo close: ¥137.5
GOLD New York: Comex Dec \$410.8 (412.8) London: \$405.25 (405.375)	US Treasury bills Fed Funds 8 1/4 % 3-mo Treasury bill: yield: 7.45% Long Bond: 9 1/2 % yield: 9.09%
STOCK INDICES FT-SE 100: 2,009.1 (+9.1) FT Ordinary: 1,548.1 (+15.5) FT-A All-Share: 971.01 (+0.4%) New York lunchtime: DJ Ind. Av. 2,414.85 (-44.8) S&P Comp. 298.57 (-5.49) Tokyo: Nikkei 21,771.81 (-478.71)	LONDON MONEY 3-month bank bill: 14 1/2-14 3/4 (14 1/2) Life long gilt future: Dec 81 1/2 (81 1/2)

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CONTENTS	
The Gulf crisis: Occupied territories feel the pinch	3
Preparing for 1992: Italy chases budgetary credibility	6
Foreign Affairs: Japan's aid agency at centre stage	7
World Trade: Trilateral's novel scheme to collect Indonesia tolls	8
Editorial Comment: Trying again with Iran: Time to join the ERM	18
Lombard: Nordic model under fire	19
Surveys: Business Books	Section III
Europe	6
Companies	24
America	26
Companies	22
International	7
Companies	25
World Trade	8
Financial Futures	28
Gold	34
Int'l. Capital Markets	27
Letters	34
LCY	45
Currency & money	46
Editorial Comment	18
Observer	18
Stock Markets	39-50
London	39-41
Technology	14
Unit Trusts	42
World Index	50

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September 27, 1990

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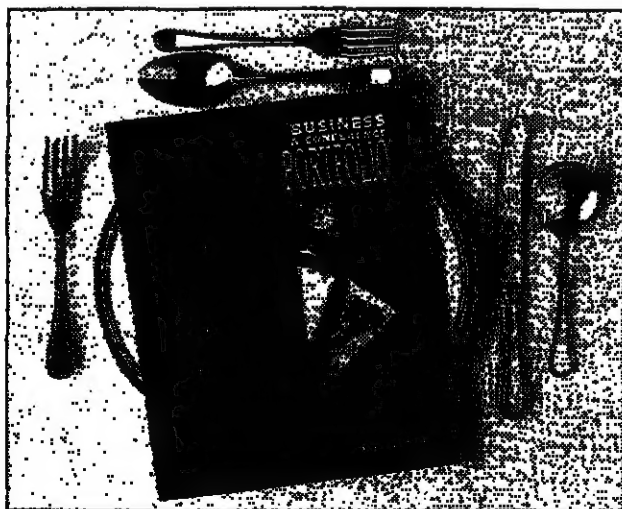
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CRISIS IN THE GULF

Iraq's aggression gives teeth to a newly united UN

By Robert Mauthner in New York

THE ANNUAL meeting of the United Nations General Assembly, always the favoured forum for airing Third World grievances, has this year taken on a far bigger dimension. During the first week it has attracted the big guns from all the world's main nations and the proceedings have been almost entirely dominated by the Gulf crisis.

A few complaints have been heard that industrialised nations have not been addressing the great economic and social issues facing the world, but there is wide agreement that the UN has been carrying out its functions as never before. The feeling is that it augurs well for the future of the world organisation that so much time and energy should be devoted to the search for a solution to a crisis which is such an obvious threat to international

peace. The other outstanding feature is the unprecedented degree of unity achieved in dealing with the Gulf crisis. No longer is the UN divided by the cold war between super powers, which separated the world into two opposing camps. Iraq's blatant annexation of Kuwait, a clear contravention of international law, has if anything cemented the desire by the US and the Soviet Union to co-operate closely in the settlement of world and regional problems.

The Security Council, meeting at the same time as the General Assembly, adopted its latest resolution banning all flights to and from Iraq which carry cargo, by an overwhelming majority of 14-1, and in record time. Even Yemen, up to that point one of Iraq's few remaining supporters on the council,

voted in favour and only Cuba against. Perhaps the most impressive indication of the new climate of unity was the length to which the Soviet Union went to demonstrate its support for the anti-Saddam Hussein front.

In what must have come in yet another severe shock to Moscow's erstwhile ally, Mr Eduard Shevardnadze, the Soviet Foreign Minister, went further than ever before in threatening military action against Iraq, should peaceful means fail to persuade it to withdraw from Kuwait.

The UN had the power to "suppress acts of aggression" and this right would be exercised if Iraq did not end its illegal occupation of Kuwait, he said. Mr Shevardnadze's tough statement to the Assembly was all the more striking since, only at the beginning of this month, Mr Mikhail Gorbachev, the Soviet leader, had refused after his summit meeting with President George Bush in Helsinki, to endorse a proposed statement for seeing the possible use of force if peaceful pressure on Iraq failed to bring about its withdrawal from Kuwait.

The Soviet foreign minister did, it is true, put a great deal of emphasis on the need to reconstitute the UN military staff committee, as the proper body to control international military operations. However, US and other Western officials are convinced that in the present crisis in the Gulf, Moscow would not make this a condition for its support of US-led international military action against Iraq, should this prove necessary.

Tension builds as the 'psych war' hots up

By Tony Walker in Cairo

WHEN President Saddam Hussein this week threatened to strike at Israel and Middle East oilfields, his remarks did much more than send oil prices soaring.

The Iraqi leader's crude threats were seen in western capitals and in the region itself as the sign of an uglier mood developing in Baghdad as the full impact of the international campaign against Iraq begins to make itself felt.

Indeed, the Iraqi newspaper al-Thawrah charged yesterday in a grim commentary that the US was "constantly escalating tension and pushing things towards the abyss and war".

Unavoidably, Mr Saddam's remarks have intensified the battle of nerves that is being played out in the Gulf region as the US continues to lower the threshold for war.

"Day after day," observed Dr Ghad Odeh of the al-Ahram Strategic Studies Centre in Cairo, "the US is seeking to increase psychological pressure on Iraq in a game of deception and counter-deception."

But an answer to the great question that hangs over all discussion of the Gulf crisis - when will war start and indeed is it inevitable - still eludes the best minds in the region. There are simply too many impediments.

What seems almost inconceivable is that having invested so much in the confrontation with Iraq, the "allies" would withdraw without subjecting President Saddam Hussein to a substantial defeat either militarily or diplomatically.

And there are many observers who simply do not believe a diplomatic reverse, however humiliating, would be sufficient to neutralise the Iraqi menace. "If Saddam withdraws from Kuwait, would that be enough?" asked a western military attaché. "If we leave him in power with his forces in being, what is to say he will

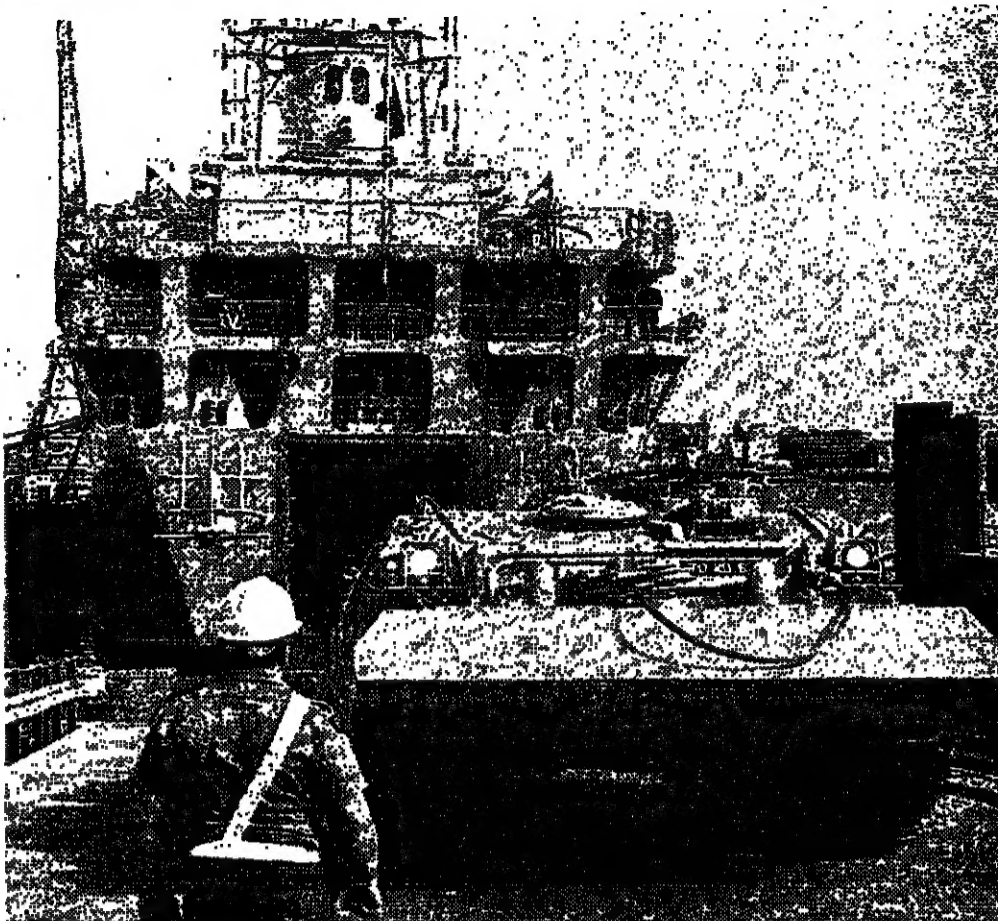
not do something in two or three years' time - and by then he might have the added card to play of a nuclear capability."

In the meantime, the diplomatic manoeuvring, the military build-up, the "psych war," as the Americans call it, the battle of nerves continues, although the "surge" phase in the massive deployment of US forces has ended. The US now has sufficient strength, military experts reckon, on the ground, in the air and on the sea in the Gulf region to cope with almost any contingencies.

What now remains is for the various national commands to work out a structure that would enable a reasonable level of co-ordination among the dozen or so nationalities confronting Iraq. This will prove no easy task given differences of language and military tradition among the Americans, French, British, Canadian and Islamic forces gathered in the Saudi desert. As yet no allied supreme commander has been appointed; nor have air, land and sea component commanders. Uncertainties over command and control, if allowed to persist, could well bedevil any military action against Iraq. Behind the scenes the Saudi Arabians and the US continue to discuss this vexed issue.

But many experts are still cautious about predicting imminent hostilities. Dr Odeh believes that a number of factors might be constraining the Americans, including an unresolved debate in the administration about just what regional structures might be created after a war to preserve stability in a deeply unstable environment.

"It is not just a matter of countering Saddam Hussein," observes Dr Odeh. "It is a matter of shaping the future. The dilemma for the Americans is that you can win the war, but lose politically and regionally. The question for them is not



British tanks being loaded on the St Tristram at Marchwood near Southampton. The Royal Fleet Auxiliary leaves today for the Gulf

win to lose, but win to win."

One of Washington's great fears is almost certainly that a war would so destabilise the region that it might be difficult, if not impossible in the short term, to put the pieces back together again. Memories of the downfall of the US-supported Shah of Iran are still fresh in the minds of US policymakers.

While Iraqi tactics are pretty clear - Baghdad seems intent on trying to "buy time" at all costs - the US strategy is fluid, and therefore much more difficult to predict. But Dr Odeh believes that initially at least the US will try to "drain Iraq internally and externally" by seeking rigorously to enforce sanctions by encouraging the Kuwaiti resistance and by other covert means such as sponsoring sabotage operations inside Iraq.

All military experts agree on one point at least: the US and

its allies enjoy clear air superiority.

Mr Don Kerr, an air defence expert at the International Institute of Strategic Studies in London, said that in the event of war, crushing air power would be applied in the first instance to soften up Iraqi targets in and around Kuwait. "The air force would cut off their mail, tea, fresh socks, fuel for tanks and make sure there was no re-supply of ammunition," Mr Kerr said, but he also warned that it would be wrong to underestimate Iraq's Soviet-supplied air defence systems. "The US and its allies have to expect to lose aircraft," he said.

Then there is the real test when ground forces go in and casualties begin to mount. According to some estimates the Americans could lose as many as 20,000 men if they attempt to dislodge the Iraqis from their fortified positions in and around Kuwait. Such a

rate of casualties would certainly cause President Bush to pause before ordering an assault.

Lurking ominously behind all these calculations is the one great fear shared by the US and its Arab allies: that a cornered President Saddam Hussein would seek to involve Israel in the conflict, turning it into an Arab-Israeli war and risking Armageddon. For the Egyptians no less than the other Arab moderates, this is a nightmare scenario, and it is a possibility that is certainly not being discounted.

"We are taking that scenario very seriously," said a senior Egyptian intelligence officer. "That would change everything. We do not want the Israelis to participate. It would change the nature of things, making it a fight between Israelis and Arabs and not between Saddam Hussein and forces of principle."

GULF NEWS IN BRIEF

Baghdad 'threatening to starve hostages'

The British Foreign Office was last night anxiously seeking to confirm reports that Iraq will prevent foreigners from buying rationed food from Monday because of the UN blockade, writes John Authers in London. An Iraqi official said yesterday that Baghdad "will not be responsible for the suffering of foreign nationals regarding food supplies."

British officials said last night it remained unclear whether Iraq intended to deprive the estimated million foreigners in Iraq of food ration coupons needed to buy rice, bread, sugar, tea, milk, cooking oil and detergents. Food can be bought unofficially in Iraq, but supplies are scarce and prices high.

Western diplomats in Baghdad, meanwhile, rejected an Iraqi government demand to name people sheltering in diplomatic missions in the capital and in occupied Kuwait. The note from the Iraqi government implied that sheltering foreigners was an offence on a par with espionage and carried the death penalty, Iraqi officials, however, assured diplomats that they would not be hanged for hiding their nationals.

Emir wins UN standing ovation

The Emir of Kuwait received a rare standing ovation and the longest applause of the UN session so far when he addressed the General Assembly yesterday, appealing to the World body not to waver in measures needed to free his nation, writes Michael Littlejohns in New York.

When the Kuwaiti ruler, Sheikh Jaber al-Ahmad al-Sabah, was escorted to the rostrum, the Iraqi delegation walked out. Sheikh Jaber told the Assembly that the fate of the people was in its hands. The 180-nation Assembly has agreed to Kuwait's request for debate on the aggression.

US fires on Iraqi tanker

A US Navy frigate fired shots across the bow of an Iraqi tanker in the Red Sea yesterday. The tanker was later released after a Navy boarding party searched the vessel, Reuter reports from Washington.

Egypt warns off Sudan

Egypt would not hesitate to take out any Iraqi missiles positioned in Sudan, President Hosni Mubarak warned yesterday, writes Tony Walker in Cairo. Mr Mubarak was responding to local media reports that Sudan had deployed missiles to threaten the Aswan High Dam on the Nile. Sudan is allied with Iraq in the Gulf crisis.

Nato chief issues warning

Nato secretary-general Manfred Wörner said yesterday the western alliance would retaliate quickly if Iraq attacked any member nation, Reuter reports from Washington. He named no specific member country but Turkey seemed the likeliest candidate for such support.

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CRISIS IN THE GULF

PLO sees promise in the gathering Middle East storm

By Tony Walker in Cairo and Lamis Andoni in Amman

IN HIS revolutionary heyday, Chairman Mao Tse-tung proclaimed that the situation was excellent since there was great disorder under heaven. A generation later and in a completely different theatre, some Palestinian leaders seem to be expressing similar sentiments.

Maybe it is an attempt to rationalise the Palestinian predicament, a stateless people caught in a gathering Middle East storm, but curiously, perhaps, their leaders see promise in the gloom.

The leadership, scattered between Tunis and Baghdad, argues that because the regional status quo had not facilitated a settlement of the Palestinian issue, then change may be desirable. But the danger for the PLO, no less than for all political structures in the region, is that it too may not survive drastic change.

If war starts, a state of upheaval will settle over the whole of the Middle East," observed a Tunis-based PLO spokesman. "Some of the leaders will not survive and a new regional order will begin to establish itself that may be in our favour, not in the short-run, but in the long term."

"If the US comes out on top," he added, "Then we don't expect it to hurry to change its position vis-à-vis the Palestinian problem, but then the US has not been friendly to our cause in any case."

While the PLO mainstream led by Yasser Arafat has seemed scarcely more beleaguered, scorned by its former allies among the pro-western Arabs and harshly criticised in the West over its tilt towards Baghdad, it is seeking, as ever,

to profit from the least promising circumstances.

Mr Arafat's faltering attempts to promote an "Arab solution" to the crisis is an important element of a strategy that is endeavouring to detach the PLO from a disastrous early stand in which it appeared to condone Iraq's takeover of Kuwait to one where it is offering a constructive alternative.

The PLO plan, one of several on the table, calls for a freezing of the military build-up in the Gulf, the withdrawal of Iraqi troops from Kuwait and international forces from Saudi Arabia, the replacement of both by UN or Arab peacekeeping forces, and the establishment of an Arab League committee to adjudicate the territorial aspects of the conflict.

In the present climate such a plan seems to have very little chance of acceptance, but Mr Arafat's championing of it is a measure of the PLO chairman's irrepressible attempts to keep himself and his organisation alive in the public eye.

The PLO's stance has been dictated from the earliest days by its closeness to Iraq. Since the collapse earlier this year of the latest US-sponsored Middle East peace effort, Mr Arafat had been gravitating towards Baghdad.

Iraqi sponsorship was seen as an alternative to a failed peace strategy since Saddam Hussein was emerging as the new strong man of the Middle East committed to redressing the balance of forces in the region and helping the Palestinians to fulfil their dream of a homeland. Mr Arafat and his

senior lieutenants could not possibly have imagined, however, that their patron would act quite so precipitately and against a fellow Arab state that had been one of the PLO's earliest and most consistent supporters.

While the PLO leadership has, for the most part, given the appearance of unity in its stand on the Gulf crisis, there are, nevertheless, cross-currents in the ranks. Senior figures have looked askance on the damage done to the organisation's links with its traditional financial backers in the Gulf.

A letter sent by Hani al-Hassan, a close Arafat adviser, to King Fahd this month, expressing "solidarity with the Royal Saudi Kingdom, its king, government and people" was an attempt to undo some of the damage caused by the PLO's earlier strong support of Iraq.

The letter is unlikely to have been sent without Mr Arafat's imprimatur, but it seems that more than words will be required to calm the rage in Gulf capitals at the PLO's role in the crisis.

According to the PLO chairman's advisers, his tilt towards Baghdad was dictated by the

sentiment on the streets of Jordan and the occupied territories in support of the Iraqi president. "Arafat would have emerged as a leader without a people had he not supported Iraq," said one close aide.

Abdullah Hourani, a member of the PLO executive committee, said that once the takeover of Kuwait had been transformed from an internal Arab affair into a showdown between the US and Iraq, Mr Arafat was bound to make the choice. "The PLO cannot be neutral in a conflict between the US and Iraq," he observed.

PLO officials are taking

heart from open discussion about the need for a comprehensive Middle East settlement once the crisis ends and the fact that the Soviet Union has been invited to participate in the search for solutions. They are also deriving satisfaction from Israel's exclusion from US attempts to resolve the crisis.

"When it came to the real interests of the US in the area, the Israelis became a burden and were told to stand aside," said Jamil Hilal, of the Marxist Democratic Front for the Liberation of Palestine. "Israel was seen not to be the best guardian of US interests."

Officials scoffed at suggestions the Gulf crisis had placed the PLO in one of its worst predicaments, mired in the quicksands of Arab and international politics.

One official said that, unlike 1983, when it seemed the organisation would tear itself apart after its removal from Lebanon, almost all its factions were united. He dismissed talk of creating an alternative PLO out of the ashes of the present conflict. "If there is a plan to create an alternative to the PLO it is not realistic at all," he said. "They have to deal with the PLO."

UNWRA says the latter, budgeted at \$35m this year, may have to be suspended for lack of funds. Plans to build a much-needed new hospital in Gaza have also had to be shelved.

Similarly, other Palestinian institutions, reckoned to receive \$50m a year from Kuwait, face severe difficulties. These include West Bank Universities, Mokassad Hospital in East Jerusalem and Patients' Friends societies in the West Bank and Gaza.

New hospital building under way in Hebron and Tulkarm may be affected. Big Palestinian industrial producers which export heavily to Jordan should not be too badly affected. For example, the Jordanian Vegetable Oil Company in Nablies is 40 per cent owned by the Jordanian government and has a monopoly position for its margarine. The factory accounts for 20 per cent of all West Bank exports.

Similarly, other staple products made for the Jordanian market, such as soap, are likely to survive. But, like Mr Hassounah, some businessmen face deep trouble. Dozens of small factories quarrying and cutting stone and marble in the Hebron area mainly exported to Kuwait. Their production is said to have dropped by 90 per cent.

Agricultural exports have declined in importance in recent years, but the Israeli authorities have made it clear they will not allow agricultural products destined for Iraq to cross into Jordan. The combination of this and the loss of markets in Kuwait and the Gulf threatens a disaster for the citrus growers of Gaza.

Mr Awartani can see a bright side, however. "Easy money" from the Gulf has helped prevent indigenous economic development, he says. Now more self-reliance and investment at home by Palestinians may be forthcoming. "Maybe there's an opportunity there," he says.

Bank and Gaza residency papers have returned, and reports that thousands have been forced to leave the Gulf are said by officials to be exaggerated. But if the crisis worsens, the flow could increase, straining an already oversupplied labour market.

One effect which both Palestinians and Israeli officials anticipate is that Palestinian reliance on work in Israel will increase. The irony here is that a surge in construction in Israel to accommodate a flood of Soviet immigrants - whose arrival is regarded with dismay by Palestinians - is likely to provide extra demand.

The squeeze is also being felt among institutions which relied heavily on donations from the Gulf. Karwa was the biggest Arab donor to the regular programmes of UNWRA, the UN welfare agency for Palestinian refugees, and the biggest single donor to its emergency programme in the occupied territories and Lebanon.

So far only a few of the 30,000 Palestinians in Kuwait with West

Bank and Gaza residency papers have returned, and reports that thousands have been forced to leave the Gulf are said by officials to be exaggerated. But if the crisis worsens, the flow could increase, straining an already oversupplied labour market.

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Arafat: disastrous early stand

Economy of the Occupied Territories feels the pinch

The loss of markets, remittances and donations is hitting the West Bank and Gaza Strip hard, reports Hugh Carnegie

DESPITE the bureaucratic obstacles and costs imposed by both the Israeli and Jordanian authorities, Mr Kamal Hassounah used to export 20 per cent of the output of his Al-Shark Electrode Company overland from its factory in Hebron, in the Israeli-occupied West Bank, through Jordan to Kuwait and Saudi Arabia.

Since the Iraqi invasion of Kuwait, however, that trade has dried up. To make things worse, Mr Hassounah also anticipates a decline in demand from Jordan itself, customarily the market for more than half Al-Shark's output of welding elements.

With an annual turnover of around \$3m and nearly 40 employees, Al-Shark is a significant business by local standards. Its plight is a vivid illustration of the serious effect the Gulf crisis is having on many businesses, families and institutions in the West Bank and Gaza Strip.

After much economic hardship

caused by the intifada, people are used to getting by on reduced incomes. But the pinch is being felt in a fragile economy whose important ties to the Gulf, Iraq and to Jordan are being dislocated. Dr Hisham Awartani, a prominent Palestinian economist, estimates remittances, donations and export earnings from the Gulf make up for at least one fifth of GNP in the West Bank and Gaza.

For many, the most immediate impact is a sharp decline in remittances from relatives working in Kuwait, sums which previously totalled around \$130m a year. The other side of this coin is the possibility that many Palestinians working in Kuwait, or in other Gulf states where they are now less welcome because of Palestinian support for President Saddam Hussein, will return to the occupied territories.

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Bank and Gaza residency papers have returned, and reports that thousands have been forced to leave the Gulf are said by officials to be exaggerated. But if the crisis worsens, the flow could increase, straining an already oversupplied labour market.

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Kaifu envisages new world role for Japan

By Ian Rodger in Tokyo

MR Toshiki Kaifu, the Japanese prime minister, has outlined draft legislation that would enable Japanese forces to go overseas for peacekeeping duties for the first time since the Second World War.

Mr Kaifu set out to calm fears that the move would lead to a resurgence of militarism, casting it instead in the context of Japan's enhanced responsibility, as a major power, to help create a new international order in the wake of the Cold War.

The country needed new ideas to complement the pacifism it had embraced in its post-war constitution, he said. Today he leaves for a four-day visit to New York, where he hopes to convince US opinion leaders that Japan has responded responsibly to the challenge of the Gulf crisis. "I have always said that we should go beyond giving money," he said.

Opposition parties denounced the plan, indicating that the government would face difficulties when it introduced it at an extraordinary session of the Diet (parliament) next month.

It is not clear whether the legislation could be enacted in time to support the operation in the Gulf.

Mr Kaifu said the legislation

would provide for the creation of a UN peace co-operation corps to fill non-combat roles.

It would be made up of public sector employees, such as firemen, civilians and seconded members of the Self Defence Forces (SDF), and would come under the direct control of the prime minister's office. "It will not be involved in the threat or use of force," Mr Kaifu said.

Many in Japan believe that this initial, cautious move will gradually lead to a more prominent presence of Japanese military forces overseas, perhaps in the form of UN peacekeeping forces. Some fear such a prospect, others would welcome it as a recovery by Japan of normal status in the world.

Mr Kaifu said he could envisage any escalation, but "we should not bind our hands for all time."

Asked if neighbouring Asian countries would be upset about the formation of such a force, he pointed out that China, which has already expressed concern, was a member of the UN Security Council and had actively endorsed the resolutions against Iraq. And Japan had to follow the leadership of the UN.

"For Japan to be a trusted partner in the world, we have to do this," he said.

Congress ready to pass Saudi arms package

By Lionel Barber in Washington

PRO-Israeli members of the US Congress yesterday signalled that they would approve a scaled-back \$7.5bn (\$4bn) arms package for Saudi Arabia.

The package includes 150 M-1A2 tanks, 1,750 advanced TOW anti-tank missiles, and six Patriot anti-missile batteries intended to cover Saudi Arabia's immediate defensive needs against Iraq.

A second tranche valued at around \$14bn - including F-15 fighters, tanks and other weapons for Saudi Arabia's long-term needs - is expected to be submitted to Congress early next year.

The administration originally wanted to press ahead with a single \$21.5bn package as a show of solidarity with

Saudi Arabia, but congressional opposition forced the White House to scale down the proposal.

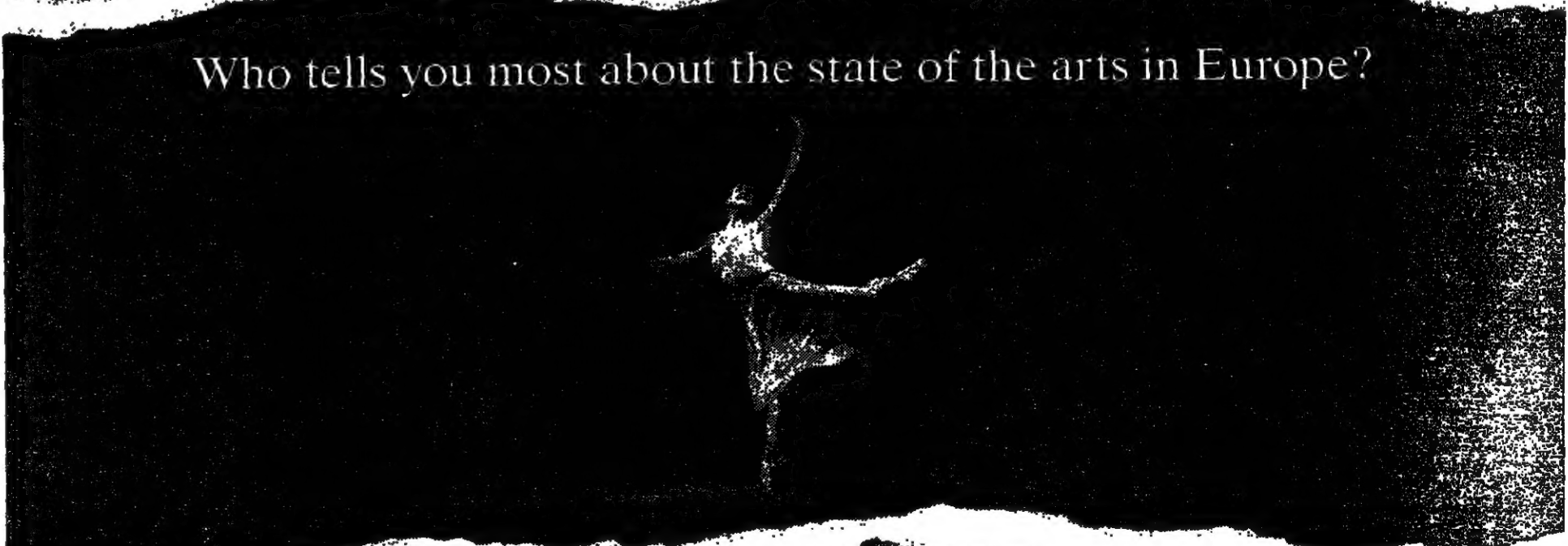
Mr Mel Levine, one of the proposal's chief opponents and a staunch supporter of Israel, described the revised package as a "significant improvement".

Some lawmakers, particularly those with pro-Israel ties, were worried by the proposed inclusion of the M-1A2 tanks.

But congressmen seem inclined to consider the argument that the \$21.5bn sale amounts to a shot in the arm for US military contractors in an era of falling defence spending. Some have already dubbed the package the "1990 Defence Industry Relief Act".



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AMERICAN NEWS

Regulator warns against alarmist banking reports

By Peter Riddell, US Editor, in Washington

A SENIOR US bank regulator yesterday warned against "alarmist" reports about the condition of the banking industry and the deposit insurance fund.

As the House banking committee continued its inquiry into the state of the industry, Mr Robert Clarke, comptroller of the currency, said "those dire forecasts receive too much publicity and should not form the basis of our policy deliberations".

However, Mr William Seidman, chairman of the Federal Deposit Insurance Corporation (FDIC), revealed that calls on its fund which insures depositors would be greater than previously expected.

The fund dropped from

\$18.5bn (\$7bn) at last year's close to \$11.4bn by the end of June. Mr Seidman said losses for the year would be closer to \$3bn, rather than the \$3bn projected only a month ago.

Both he and Mr Clarke have rejected congressional proposals to raise the mandated reserve level to \$1.70 per \$100 of deposits, compared with about 60 cents at present. They argue that requiring such an increase would cause severe dislocation in financial institutions and that any decision should await results early next year of a Treasury study into the deposit insurance system.

There is broader support, however, from the Bush administration, for early legislation giving the FDIC flexibility in fixing the premium level.

Mr Robert Glauber, Treasury under-secretary for domestic finance, told the committee in a progress report that its study would involve shifting risks from the taxpayer to banks and depositors.

He suggested banks would pay insurance premiums reflecting the riskiness of their loans and the level of their capital. The number of insured accounts per depositor should also be limited.

Mr Glauber indicated the administration might require banks to provide commercial real estate lending through separate affiliates not using insured deposits.

But a near-unanimous vote had not been certain. It was generally expected that Mr Souter would win confirmation by the full senate even before the overwhelming senate committee endorsement.

He will replace liberal justice William Brennan, who retired recently.

In announcing his opposition to the nomination, Mr Kennedy said Mr Souter's testimony at his confirmation hearings raised concerns that he would not protect individual rights and freedoms, if confirmed.

"I hope I am wrong. But I fear I am right," Mr Kennedy said.

"The senate is still in the dark about this nomination. In good conscience, I cannot support this nomination."

Other committee members said they believed Mr Souter was well qualified and would be fair and open-minded. However, some liberals, such as Mr Joseph Biden, expressed reservations.

"His vision of the constitution is not mine - but it is clearly not that of the court's hard-line conservatives either," Mr Biden said.

The nine-member supreme court currently holds a 5-4 conservative majority even when the liberal Mr Brennan was on the bench.

Liberals fear that Mr Souter, who refused to discuss his views of abortion and some other sensitive issues, might give conservatives an unbalanced 6-3 advantage.

Souter wins stamp of approval from senate committee

THE senate judiciary committee voted 13-1 yesterday to confirm Mr David Souter as a US supreme court justice. Reuter reports from Washington.

The committee's recommendation now goes to the full 100-member senate for a final vote.

Senator Edward Kennedy cast the only vote against Mr Souter.

The committee's stamp of approval was generally expected despite opposition from some groups which fear Mr Souter might help to overturn a law guaranteeing abortion rights.

But a near-unanimous vote had not been certain. It was generally expected that Mr Souter would win confirmation by the full senate even before the overwhelming senate committee endorsement.

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Milken fights broader allegations

Nikki Tait on the US junk bond trader's dispute with prosecutors

"THIS court's message must be a clarion call to the community that financial crime cannot be countenanced and will not be tolerated."

Thus, with righteous indignation and suitable rhetorical flourish, the US government has demanded that Mr Michael Milken, who built up and ran the junk bond department at Drexel Burnham Lambert, the controversial US investment bank which went into bankruptcy this year, should face a tough prison term when he is sentenced on Monday.

Mr Milken's lawyers have hit back, pleading for a community service sentence. They talk about his family life, his work for charity, and his "commitment to the community".

"He helps his children with their homework," it reads at one stage. "He rarely misses a school function or a doctor's appointment. Michael has even coached his boys' basketball team."

But, stripped of this emotional content, the two submissions clash on one key point. Should Mr Milken be sentenced on the six relatively narrow charges to which he has pleaded guilty? Or, as the government argues, is there a case for considering broader evidence on the alleged behaviour within Drexel, despite the fact that specific criminal implications are strenuously denied by Mr Milken?

In pushing its position, the government has detailed a series of new situations where it believes wrong-doing occurred. Most of these centre on the relationship between Mr Ivan Boesky, the former US arbitrator who has already served a prison term for insider trading, and Milken/Drexel.

But that is not quite the whole story; there are also four specific allegations of insider trading, not involving Mr Boesky, together with a look at the links with Princeton-Newport Partners, a fund management operation in New Jersey, some of whose leading lights have already been successfully prosecuted for tax-related offences.

The nub of the government's allegations is the Boesky factor: that the arbitrator helped Drexel in 1984 by buying shares in a company called Fischbach, for which a Drexel client was considering a bid. This was done on the understanding that Drexel would



Michael Milken: Helps his children with their homework

make up any losses which Mr Boesky incurred.

When the arbitrator did, indeed, show a deficit running to millions of dollars, he pressed for recompense. So other trading relationships were devised. "Once the corrupt relationship had begun, additional crimes were committed not to influence new additional corporate events but to generate profit which were then used to repay debts owned from past crimes," alleges the government.

It cites, for example, a situation in July 1985 when Turner Broadcasting talked to Drexel about the possible purchase of MGM/United Artists. A deal was publicly announced on August 7, and Drexel was hired to represent both MGM and Turner. In the event, the financial condition of the two companies deteriorated, and the

transaction was restructured. The new deal was announced on October 2.

The government claims that Mr Milken and Mr Boesky spoke about MGM "on or about" August 7, although the Turner agreement barred Drexel from disclosing or using any information entrusted to it by Turner, and agreed to purchase MGM securities at the direction of Mr Milken with profits/losses being shared. It then alleges that there was a series of trades under instructions from "the coast" - Drexel's High Yield Department was based in Beverly Hills - and that by early September, a stake of around 1.55m MGM shares had been built up.

Moreover, on September 2, in the wake of the restructured deal, the government says the Boesky Organisation bought around 260,000 shares, or 56 per

cent of the day's total trading volume. "These purchases created the false impression in the market that investors, who had no disclosed interest in the success or failure of the transaction, were supporting the restructured deal," claims the government.

By March 1986, the government claims that Mr Boesky and Mr Milken showed an unrealised gain of over \$3m on a total of 2.55m shares, of which Drexel got half.

The response from Mr Milken's lawyers is robust. "Mr Milken's relationship with Boesky never involved insider trading," Mr Milken never used Boesky "to influence corporate events", and their relationship was never a "significant [or] necessary component of the growth of [Mr Milken's] power in the high yield market," they declare.

The Milken case also makes much of the opposing evidence which it claims the government ignores. Why, for example, did Mr Boesky seek inside information at a "heavy price" from Mr Dennis Levine, who started working at Drexel in early 1985, if there had been a free flow of tips from Mike Milken?

In the case this year of Mr Robert Freeman, head of arbitrage at Goldman Sachs, who pleaded guilty to one count of insider trading, attempts to bring additional evidence to bear on the sentencing were thrown out by the judge.

Undeterred, the government argues that matters are different in this case because one of the six Milken counts is a "broad conspiracy" charge. This "expressly embraces additional 'manipulations'."

"Although Milken has limited his allocation to five separate acts in furtherance of that conspiracy, this court can and should sentence Milken for all of his crimes," it maintains.

Again, with equal force, the Milken camp protests: "If the government had wanted Mr Milken sentenced for other crimes, it should not have entered into the plea agreement which it did." If the government wanted Mr Milken punished for other crimes, it should have gone to trial or insisted on a plea to an insider trading charge, they say.

And it is the answer to that dispute which - to a packed courtroom in Manhattan - Judge Kimba Wood will provide in three days' time.

Mohawks end 78-day stand-off

By Robert Gibbons in Montreal

A 78-day confrontation between a small group of heavily armed Mohawk Indians and Canadian soldiers and Quebec police at an Indian reserve near Montreal has finally ended.

Late on Wednesday a group of 60 Indians at the Oka reserve, 18 miles west of Montreal, decided to lay down their arms and surrender to the Canadian army. The group included about 25 members of the militant Mohawk Warriors faction.

The stand-off remained tense to the last. As the Indians walked to pre-arranged areas near the barbed wire barriers surrounding the reserve, they suddenly veered in the opposite direction, confusing waiting soldiers.

Several people were injured in the jostling that followed, but none seriously. The group, including women and children, was finally bused to an army camp one hour away and several were charged by the Quebec police.

The crisis began early in July when Mohawks living on two reserves near Montreal used an Oka land issue to call international attention to Indian discontent.

Collor under pressure

By Simon Fisher

HIGH oil prices are threatening to undermine Brazil's economic adjustment programme, as the government comes under growing pressure to pass increased costs on to the consumer, despite the extra boost higher prices at the pump will give to inflation.

After a week in the United States to drum up support for his drive to overhaul the Brazilian economy, President Fernando Collor de Mello was forced to acknowledge that gasoline prices would have to rise to curb consumption.

August imports were the highest so far this year, at \$17,000 BPD more than half Brazil's total consumption, which also peaked at record levels for August.

Calls from the state-owned oil company, Petrobras, for higher internal tariffs have been ignored for several months as the government gave priority to its fight to pull inflation down under double figures monthly, hoping that instability in the international oil market would pass. Instead, the inflationary impact was merely postponed, building pressure in the meantime.

Following the strikes at Ford's plant and Quatitán and the Modelo brewery here earlier this year, the Hermosillo strike action could be a further blow his authority and credibility, as well as the government's control over the union movement.

Late last week Mr Velazquez appeared to concede it saying that "the workers had no other recourse to hand". Yesterday, however, he was quoted saying that now was not the time to increase the minimum salary (of just over 10,000 pesos or nearly \$3.50 a day).

The initiative to stop work in support of a 40 per cent pay claim was clearly taken at local level leaving the central leadership of the CTM, the labour organisation closest to the Government, and Mr Fidel Velazquez, its 90-year-old boss, confused as to how to react.

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Mexican workers strike

By Richard Johns in Mexico City

A CONCERTED wave of strikes by members of the Confederation of Mexican Workers has paralysed operations at least 60 companies, most of them in the service sector in the northern industrial centre of Hermosillo in the state of Sonora.

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IMF/WORLD BANK MEETING

Crisis group gives priority to swift emergency relief

By Peter Riddell, US Editor, in Washington

PROMPT dispatch of emergency relief is a priority for the new international group co-ordinating aid for the frontline states most affected by the Gulf crisis.

The first meeting of the US-led Gulf Crisis Financial Co-ordination Group agreed on a two-stage operation - immediate, unconditional relief and medium-term economic assistance up to the end of 1991.

This would probably be conditional and linked to existing International Monetary Fund and World Bank programmes.

Senior officials on a technical committee will now try to reconcile varying estimates of needs of the frontline countries - Egypt, Jordan and Turkey - and see whether any other nation should be helped.

After the meeting Mr Cees Maas, Dutch deputy finance minister, said the participants did not settle on any specific amounts as the volatility of the dollar and the price of oil made such decisions difficult.

He added there was agreement about goals but no commitments on amounts. "We agreed that it has to be done quickly and it has to be co-ordinated."

Some reservations have been expressed by West German and Japanese officials about the manner and speed of the US initiative, amid concern that they may be pressured into pledging more money.

West German officials note the \$2.1bn already committed and the large amounts which are being spent on German unification and on aid to the Soviets.

Separately, Saudi Arabia and Kuwait have expressed doubts about aiding Jordan, in view of its equivocal stance in the crisis.

Following Wednesday's meeting, US officials said that aid would be disbursed on a bilateral basis from country to country - as is already happening with emergency relief - with discussions in the new

group to co-ordinate and focus the effort.

The World Bank has made no decision to go ahead with a special loan facility to help countries badly affected by the Gulf crisis. Mr Barber Conable, the bank's president, said yesterday at the close of the meeting, Stephen Fidler added.

But if the crisis is prolonged into 1991, a new facility, funded voluntarily by beneficiaries from an oil price windfall, would probably be necessary.

While the bank had flexibility to respond immediately to the crisis, events were too uncertain now to determine whether a new fund was necessary.

However, the bank would be stretched if the problem was prolonged into next year, Mr Conable said. He hoped such a fund would be a "size appropriate to the crisis" but could not say how large that would be.

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IMF/WORLD BANK MEETING

S Africa reluctant to seek Fund loans

SOUTH AFRICA'S economic officials are reluctant to seek loans from the International Monetary Fund because of the political fallout that would follow, Reuter reports from Washington.

Mr Chris Stals, Reserve Bank governor, said at a press conference on the final day of the IMF/World Bank annual meeting: "It would undoubtedly lead to a discussion of South Africa in Congress and that could embarrass us, it could embarrass the IMF."

The Gramm amendment, a 1982 congressional action, requires the US government to oppose financial assistance to South Africa.

The US has a 19 per cent voting stake on the IMF board and is believed to be able to rally allies against any financing plan for South Africa, which only recently began to dismantle some of its apartheid laws.

"The last time around we took a lot of heat," an official from the IMF said, referring to a 1982 loan provided to South Africa.

Because of its positive current account and a per capita income exceeding \$2,000 a year, ordinarily the cut-off limit for IMF lending, the country is not within the parameters to receive IMF assistance, the official noted.

Asked if political changes in South Africa had affected the country's relationship with the IMF and World Bank, Mr Barndt de Plessis, finance minister, said links remained solid.

He said that in 1985 and 1986, when the country was forced into a unilateral debt standstill, "we were perceived as persona non grata," particularly among commercial creditor banks.

"Bankers are much more concerned about their money than political associations," he added.

IMF/WORLD BANK MEETING

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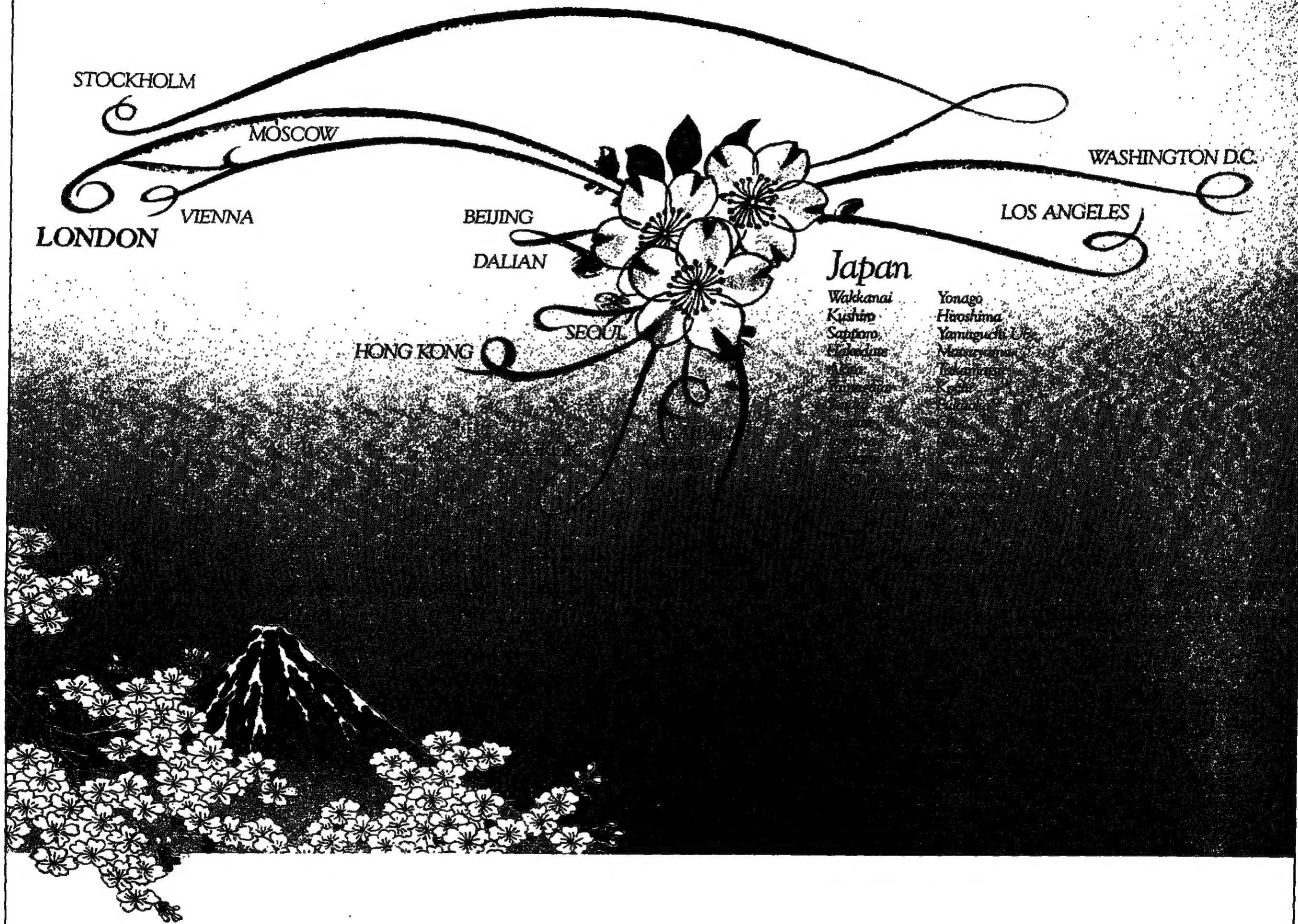
"The last time around we took a lot of heat," an official

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FINANCIAL TIMES FRIDAY SEPTEMBER 28 1990

OFFICIAL AIRLINE FOR
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Japan's largest airline is branching out worldwide.



Our roots are Japanese, with service to 29 domestic destinations.
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EC leads protests to Burma over human rights

By Paul Taylor, Asia Business Correspondent, in Bangkok

THE 12 EC members and six other nations have protested formally to Burma's military regime about the arrest of leading members of the National League for Democracy and continued human rights violations.

The oral protest was delivered a week ago by Mr Giorgio Basco, the Italian ambassador to Rangoon (the Burmese capital), on behalf of the EC. The US, Australia, New Zealand, Canada, Sweden and Japan joined the protest, which marked a sharp escalation in the diplomatic war of words between Rangoon and western nations.

The protest is the strongest sign yet of growing western diplomatic impotence with the ruling State Law and Order Restoration Council (SLORC). In May the National League for Democracy won 80 per cent of the vote in Burma's first multi-party elections in 30 years.

A diplomat based in Rangoon said the wide-ranging protest, followed up by individual country protests, also covered "the continuing trend away from democracy", the arrest and harassment of three locally recruited western embassy staff in breach of Vienna agreements and "armed incursions" into the West German and other embassies.

While it remains difficult to determine how many NLD members and others opposed to the regime have been arrested, there appears to have been a widespread clampdown by the increasingly desperate military authorities.

Ma Aung San Sun Kyi, the NLD general secretary, remains detained and there are reports of harassment and arrests of students, their parents and teachers.

Kenyan leader threatens critics with detention

PRESIDENT Daniel arap Moi threatened yesterday to detain unspecified opponents of his one-party rule, while a London-based human rights group claimed Kenya may have renewed political trials, AP reports from Nairobi.

The group, Africa Watch, also claimed that more than 100 people were killed during anti-government riots in July, or more than five times the official tally.

"How long am I going to tolerate these people?" Mr Moi said yesterday in a town near the Uganda border. "I will collect all of them so that they can cool off somewhere."

Kenyan law permits indefinite detention without trial or charge of individuals the government considers a security threat. Mr Moi also accused the head of the national teachers union for seeking "chaos" by threatening a nationwide teachers strike over service conditions.

Hong Kong corruption trial hears evidence from Li

By Angus Foster in Hong Kong.

MR RONALD LI, former chairman of the Hong Kong stock exchange, yesterday took the witness stand in his defence against corruption charges. He looked relaxed and spoke in Chinese when replying to questions from his counsel, Mr John Lloyd-Eley QC. Mr Li kept his fingers crossed throughout the examination.

Mr Lloyd-Eley portrayed Mr Li as a successful businessman who also performed public works and is an active Christian.

Mr Li told the court that in the year ending in March he had donated HK\$1m (137,000) to establish a new Anglican church and had since given a further HK\$1m. Mr Li was a director of Hong Kong's Community Chest, a leading charity, for six years. He stood on several advisory committees and is a JP.

Mr Li said that in 1989 he and other associates founded the Far East Stock Exchange in Hong Kong because the existing exchange was "restricted to a small number of people".

Within six months the new exchange had overtaken the existing exchange in terms of volume; by the early 1980s



Li: charity director

daily volume had reached between HK\$100m and HK\$200m. Mr Li was later one of the leading figures in the 1986 unification of Hong Kong's four exchanges.

Mr Li has pleaded not guilty to two charges of accepting shares in Cathay Pacific Airways and Novel Enterprises, a garment manufacturer, as a reward for helping or not delaying the listing of the two companies in 1986 and 1987 respectively.

Before Mr Li took the stand, the court heard a tape recording of a meeting following the

1987 markets' crash, when the Hong Kong exchange was shut for four days. Mr Li and other senior members of the exchange met with Mr Robert Fell, a former chairman of the London stock exchange brought to Hong Kong following the crash.

During the meeting, the question of allotment of shares to exchange members was raised. The court heard Mr Li say to Mr Fell: "But none of us sitting around this table would be able to get any allotment as such. This is a proven fact."

The court has heard Mr Li asked for and was given allotments of shares in the two companies by merchant bankers advising on the issues. Mr Li made profits of more than HK\$850,000 on the transactions. An earlier part of the tape was not mentioned after another witness disputed it was Mr Li talking.

Mr Lloyd-Eley, when cross-examining Mr Fell, suggested Mr Li's English was poor and gave examples of Mr Li using words wrongly on the tape. But Mr Fell said that while English was obviously not Mr Li's preferred language, he spoke it well enough to communicate. The case continues.



Indian riot police disperse demonstrators in New Delhi yesterday

Student rioters refuse to meet Singh as disturbances continue

By David Housego in New Delhi

AN APPEAL by Mr V.P. Singh, the prime minister, for talks with students over job reservation fell on deaf ears yesterday, as rioting continued across North India with five killed and many injured.

In Varanasi, a Hindu religious centre in the east, a student set himself on fire in protest at the government's plan to increase the quota of jobs reserved for lower castes. In Delhi, shops were looted and burnt and road and rail traffic blocked in many districts. Violent clashes continued between police and demonstrators.

In the neighbouring province of Haryana an entire passenger train was set on fire. Eleven

towns in Haryana and nine in the Punjab have been placed under curfew.

The anti-Mandal Commission Forum, the main student organisation fighting the government's job reservation programme - yesterday refused the prime minister's televised offer of talks with the government. It said there could be no talks until the government unconditionally withdrew the measure.

Mr A.B. Vajpayee, leader of the Hindu radical BJP party, called on the government to postpone implementation of the measure, saying that this was the least the government could do to defuse the violence.

Mr Singh's National Front coalition is dependent for the BJP for support in parliament.

On Monday, however, Mr V.P. Singh expected to come under heavy attack in parliament, which meets briefly to amend the constitution to permit a further extension of the President's rule in the Punjab.

The government lacks a sufficient majority in both houses to carry this through on its own. It has thus warned the other major parties - who are opposed to holding immediate state assembly elections in the Punjab - that these will go ahead if there is no accord over a Constitutional amendment.

US business in Philippines told to 'hang in'

By Greg Hutchinson in Manila

MR Nicolas Platt, US ambassador to the Philippines, yesterday advised American companies and their employees to "hang in and be careful", following bomb attacks on a number of American companies.

Mr Platt said he had been in touch with Mr Fidel Ramos, the defence secretary, as well as top executives of US multinational, about security in the wake of the latest bombings.

Bombs this week have hit Colgate, Coca-Cola and Pepsi. An attempt was also made on the US electronics company Motorola and Japan's Uniden on Tuesday night, a police spokesman said.

The bombs have caused little damage and few casualties, but have contributed to an impression of government powerlessness. Some 35 bombs have exploded in the capital in the past five weeks.

Japan's aid agency at centre stage

Ian Rodger reports on the Overseas Economic Co-operation Fund

NOW THAT the Japanese government has committed itself to \$2bn in financial aid to countries hurt by the Gulf crisis, a little known organisation called the Overseas Economic Co-operation Fund (OECF) will move centre stage.

The OECF is the Japanese Government's office for distributing loans at subsidised interest rates (soft loans) to developing countries. And in the past few years, as Japan has become the world's largest supplier of financial aid to the third world, the fund too has become very large.

Last year, it accounted for 44 per cent of the total \$8.9bn Japanese aid effort. That was enough to rank it second only to the World Bank as a supplier of aid funds. It alone provided more aid money than the UK or Italy.

"Its scope is much wider than I thought," says Mr Akira Nishigaki, a former vice minister of finance who became the fund's chairman in May.

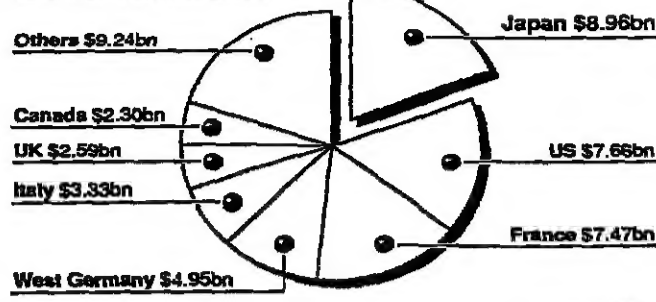
However, the OECF's main point of pride is that it carries out its mission with a remarkably small staff. Its outstanding loans of \$3.6bn at the end of last year were handled by a staff of 287, whereas the World Bank, which had total loans of \$114.5bn, supports 6,500 employees.

The comparison is not totally fair because the World Bank staff is obliged to examine any project submitted by a member country, while the OECF takes orders only from the Japanese Government.

"It is not a good thing to criticise other organisations," Mr Nishigaki says. "But we

World aid donors

1989 total US\$46.50 billion



Source: OECF

can say that we are trying to do the best we can with a small number of people, although you may find some areas where we are not as good as we should be."

The OECF was set up in 1961 to provide capital for Japanese companies interested in carrying out large scale resource development projects, such as aluminium smelters and pulp mills, in south east Asia.

In 1966, it ceased the business of commercial lending to the Export Import Bank of Japan, and assumed its present speciality, that of making soft loans to governments of developing countries.

The OECF gets all its funds from the government. It borrows at commercial rates from the Ministry of Finance's Trust Fund Bureau and uses annual budgetary grants to cover the discrepancy between what it pays for these funds and the soft 1 to 4 per cent rates at which it lends them.

At the outset, all of the OECF's loans were tied - that

is, recipients were forced to use the money to buy Japanese goods and services. But the proportion of tied loans gradually fell as Japan's economy grew, and criticism of this export-boosting activity intensified.

By 1980, only a tenth of loans were still tied, and last year none were tied. Moreover, only 14 per cent of the total was in the so called LDC untied category, which means that the recipient can use the money either in Japan or in any developing country.

Despite losing their advantage, Japanese companies compete keenly for contracts in developing countries, and they won 36 per cent of the business arising from OECF loans last year, Mr Nishigaki says, while 41 per cent went to developing countries and 21 per cent to companies in other developed countries.

The other significant evolution of the fund's activity has been a widening of the geographical spread of its lending.

Up to last year, more than 80 per cent of OECF lending went to Asian countries, but loans to South American and African countries have been growing. The OECF claims to lend to 70 countries.

Mr Nishigaki says that because of its lack of experience in many areas outside south east Asia, the fund prefers to enter co-financing deals with the World Bank or other international institutions, rather than lend on its own. OECF's plans for lending to countries affected by the Gulf crisis. The Japanese Government decided that \$600m should be used for emergency commodity loans by the OECF to these countries. "Specific details on allocation have not yet been decided, but we want to see this done as soon as possible," he says.

A further \$1.4bn will be allocated after discussions with the countries on their needs. It is not yet clear how much will be channelled through the OECF and how much will be distributed as outright grants by other agencies.

Mr Nishigaki is also cautious about the problem of lending to Egypt, which is in arrears on previous loans from the OECF. Under international rules, arrears must be cleared before new aid can be given. "This kind of situation has to be solved through Egypt's efforts in some way," he says. "Whatever happens, the \$2bn package will put a big additional burden on the OECF's small staff. Mr Nishigaki admits he is slightly worried. "I just hope no one goes down ill," he says.

Industrial production up 0.3% in August

By Robert Thomson in Tokyo

JAPAN'S industrial output in August rose 0.3 per cent from July, as strong domestic demand continued to fuel growth, despite the influence of the Kuwait crisis.

Figures released by the Ministry of International Trade and Industry showed that the seasonally-adjusted production index stood at 127.4, against the base of 100 for 1985. The shipment index rose 0.6 per cent during the month to 128.8.

The ministry forecast a 1.1 per cent fall in the index for September, but a 4.8 per cent rise in October, with consumer demand and corporate capital expenditure expected to remain strong in coming months.

In August, transport machinery output showed a 7.1 per cent increase, oil and coal production was up 5.4 per cent, while pulp and paper output rose 2.3 per cent.

Much of the increase in transport machinery output was because of expanding sales of cars, with car registrations rising 18.9 per cent from the same month last year.

Ms Chikara Sumita, of USS Phillips & Drew, said that the figures are "a sign that there is still very good growth and that GNP growth for the calendar year could be 6 per cent."

Party endorses Kaunda's multi-party poll proposal

By Mike Hall in Lusaka

ZAMBIA'S ruling party, Unip, yesterday endorsed proposals by President Kenneth Kaunda to hold multi-party elections next year with Mr Kaunda as the sole presidential candidate.

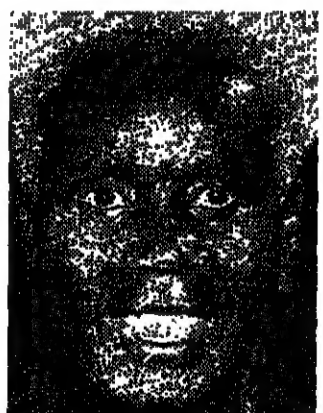
The 800-strong Unip National Council also welcomed proposals by a special parliamentary select committee to democratise the party and produce a "new-kind Unip".

Mr Kaunda urged the party faithful to go out and campaign. "Tighten up the net and leave no openings at all for anyone," he said.

Mr Kaunda warned he would not let Zambia slide into anarchy. "Those tempted to exploit the transition to incite others into anarchy will be stopped, and stopped firmly," he said. He added that political reform would not interfere with the economic recovery programme.

Mr Kaunda said the constitution banning opposition parties could be immediately changed without the need for a constitutional commission, which they see as a delaying tactic.

Mr Kaunda said a commission would soon be appointed to seek the views of Zambians on a new constitution which parliament would then have to approve. However, serving members of parliament are all members of Unip elected under the one-party system, so this proposal is unlikely to be agreed upon by the opposition. The MMD is to meet this weekend to agree on its own draft constitution, which is likely to be radically different from President Kaunda's vision.



Kaunda: 'tighten the net'

yesterday there was nothing for MMD supporters to campaign for and if they formed a political party it would be illegal and they could be arrested. The MMD argues that the article in the constitution banning opposition parties could be immediately changed without the need for a constitutional commission, which they see as a delaying tactic.

Mr Kaunda said a commission would soon be appointed to seek the views of Zambians on a new constitution which parliament would then have to approve. However, serving members of parliament are all members of Unip elected under the one-party system, so this proposal is unlikely to be agreed upon by the opposition. The MMD is to meet this weekend to agree on its own draft constitution, which is likely to be radically different from President Kaunda's vision.

Kabul airport under attack

ROCKETS fired by mujahideen guerrillas slammed into Kabul's airport early yesterday, one day after an explosion rocked the Afghan capital, Reuters reports from Kabul.

Airport officials said at least 16 rockets had struck by mid-morning. Both the cargo and passenger areas were hit, although the airport was not officially closed.

"They are firing everywhere," one aviation

official said. There is now widespread fear in Kabul that mujahideen rebels are preparing a large-scale assault. Reports have circulated of heavy mujahideen supplies reaching mujahideen units in the Kabul area.

On Wednesday, an explosion rocked the capital's diplomatic enclave near the Afghan radio and television stations, sending people running for cover.



Relations soured by suspicion

Robert Graham on ties between Britain and Iran

YESTERDAY'S agreement to restore diplomatic relations between Britain and Iran marks yet another phase in a relationship which has been punctuated both well before and after the Revolution by constant misunderstanding and suspicion.

Iranian attitudes to Britain still remain deeply coloured by a view that the UK since the last century has sought to interfere in Iranian politics and exploit Iran's resources.

Iranians have never forgiven the British for imposing the Pahlavi dynasty after the First World War and for being behind the exploitation of its oil. Britain, and the US, was seen as behind the overthrow of the nationalist leader Mosaddegh in 1953 and ensuring the return of the late Shah.

Even after the Revolution in Tehran Britain was credited with having far more influence in the country than Whitehall ever pretended. These suspicions have permanently complicated a rational relationship.

Therefore any incident has tended to be magnified and its resolution correspondingly complicated.

Relations were soured under the late Ayatollah Khomeini by the arrest of British businessman Mr Roger Cooper who was alleged to have been a spy. This charge has never been formally brought although he remains in prison and Britain has protested his innocence.

Mr Cooper's imprisonment compounded the difficulty of the British Government in coping with the Iranian government's anger at the publication of Pakistan-born novelist Salman Rushdie's novel "The Satanic Verses".

The fatwa, or death sentence, issued by the Iranian clergy pronouncing a death sentence on Mr Rushdie added a new twist in March 1989.

Although Britain has always recognised the strategic importance of Iran in the Gulf with a population approaching 40m, it has been obliged to pursue a tough line on diplomatic rela-

tions so long as these two cases remain outstanding. A precondition of any progress was the resolution of the Cooper case and the removal of the fatwa on Mr Rushdie.

These issues now appear to have been finessed. Mr Rushdie has issued a statement which presumably has cleared in advance as being acceptable with the Iranian authorities. At the same time the British government will hope to receive assurances of the fate of Mr Cooper.

However, Britain appears to have made concessions to restore diplomatic relations because neither of these issues have been formally resolved. Instead Britain has taken the view that with a will to create a better climate by reopening embassies in each other's capitals, the matter can be tackled rationally. Events in the Gulf have clearly forced this reconciliation, although discreet conversations between the two countries have been going on for some time.

US business in Philippines told to 'hang in'

By Greg Hutchinson in Manila

MR Nicolas Platt, US ambassador to the Philippines, yesterday advised American companies and their employees to "hang in and be careful", following bomb attacks on a number of American companies.

Mr Platt said he had been in touch with Mr Fidel Ramos, the defence secretary, as well as top executives of US multinational, about security in the wake of the latest bombings.

Bombs this week have hit Colgate, Coca-Cola and Pepsi. An attempt was also made on the US electronics company Motorola and Japan's Uniden on Tuesday night, a police spokesman said.

The bombs have caused little damage and few casualties, but have contributed to an impression of government powerlessness. Some 35 bombs have exploded in the capital in the past five weeks.

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North Koreans talks to Tokyo

NORTH Korea and Japan began their first government-level talks yesterday after 45 years of hostility, and the North Koreans reportedly offered to discuss establishing diplomatic relations, AP reports from Tokyo.

North Korea proposed that the two governments begin talks in November to establish diplomatic relations.

Liberia talks postponed indefinitely

Peace talks due to start today between rival Liberian rebel leaders Charles Taylor and Prince Johnson have been indefinitely postponed, Reuters reports from Freetown. An official of the Economic Community of West African States said that Mr Johnson had agreed to come but there had been no response from Mr Taylor.

National Westminster Bank PLC

NatWest announces that with effect from Friday 5th October 1990 its Unauthorised Borrowing Rate is increased from 31.75% to 33.25% p.a.

(Unauthorised Borrowing Rate is charged on borrowings arising without arrangement. Any such borrowings regulated by the Consumer Credit Act 1974 are also varied accordingly.)

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WORLD TRADE NEWS

Seoul seeks bids for £8bn high-speed rail link

By John Ridding in Seoul

SOUTH KOREA is to invite bids to provide engineering technology and rolling stock for a £8bn (£4.2bn) high-speed railway line by the end of next month, Mr Kim Chang Shik, transportation minister, said yesterday.

The line, from Seoul to the south-western city of Pusan, has been under consideration for several years, but requests for proposals from foreign engineering consortia have been repeatedly postponed. The transportation ministry said the requests were now just awaiting approval from the president's office.

Once the requests are issued, the three foreign consortia competing for the contract - the makers of the

French TGV, the German Inter City Express and the Japanese Shinkansen - will have three months to submit their proposals.

According to Mr Kim, the train will have to run at 300km an hour and meet a series of environmental considerations. The state-run Korea National Railways said that the train should also be able to carry 1,000 people and that the government was giving high priority to the transfer of technology from the foreign manufacturers to Korean engineering companies. The foreign consortia will also have to assist in the financing of the project.

Analysis at the Korea Transport Institute said most

of the won 5.8 trillion (£4.4bn) project will comprise civil engineering and construction and will be done by Korean companies. But 20 per cent of the total budget is expected to go to the successful foreign consortium.

Work on the railway is to start next August and be completed by 1992. The new trains are intended to alleviate the burden on South Korea's overcrowded roads and will complete the 410km Seoul-Pusan journey in less than two hours.

Mr Kim said the demand for transportation in Korea had grown much more quickly than the supply and the existing rail and highway networks had become saturated. The

Korean government is also planning a \$5bn investment in roads and underground railways to improve the transport infrastructure.

Western companies led by West Germany's Siemens have returned the lowest tender of \$241m for the construction of a light rail route in the Turkish capital, Ankara, reports Jim Rodgers from Ankara. But the municipality's bus and energy utility, EGO, has stressed that the award will not be decided on price alone.

Close behind the Siemens group with a bid of \$245m are Canada's Bombardier and Canada's Urban Transport Development Corporation (UTDC). This

group is already working on the construction of a metro for Ankara. Also in the Siemens group are West Germany's AEG and Turkish companies Kutlutas and Simko.

Consortia led by Turkey's STTA with France's Alstom, and Asea Brown Boveri, returned bids respectively of \$327m - an alternative - and \$368m. The STTA group's conventional price was \$245m.

The scheme envisages an 8km line, part underground, surface and elevated, running from Dikimevi through the city centre at Kizilay and then out towards Sogutuz. Feasibility studies drawn up by the successful consortia will still have to be approved by the government.

Bond may open road for Trafalgar to collect tolls

The UK builder is considering an Indonesian BOT proposal, reports John Murray Brown

TRAFALGAR House, the UK construction group, has come up with a novel scheme to provide private finance for a \$350m (£185m) toll road project in Indonesia.

The company is considering finance under a Build Operate and Transfer (BOT) proposal where the contractor recovers costs by running the toll company for the length of the concession before handing back to the state.

The Indonesian government has still to be convinced. The case for BOT is that it involves less government expenditure. As a private project, its debts have no direct impact on the public sector balance sheet.

But the problems are immense, securing large-scale private finance for a 25-year investment.

Trafalgar's proposal is for just one of 17 private toll roads whose plans were unveiled in 1986 during a presentation to European construction companies. To date, only one has been completed - the Jakarta North-South road, built by a consortium part-owned by a daughter of President Suharto.

Trafalgar's 28-mile road will cut through tea plantations and over vast ravines, and will provide a vital link between Jakarta, the capital, and the important textile and shoe-making centre of Bandung. The project involves big civil engineering works, including the building of six viaducts, all of which would probably be individual contracts in the UK.

But the main stumbling block has always been financial. With a public debt of some \$350m, the Indonesian government has refused to offer guarantees on any foreign debt the project might incur.



The problem is also in part a generic one. A toll road's revenues are in local currency, unlike those from a resource-based investment, where the bank may be willing to lend in foreign currency against the security of the export revenues. Moreover, in the Indonesian market, there is no means of hedging against long-term currency risk.

Any contractor will therefore want to limit offshore exposure while tapping local funds to avoid a currency mismatch - a particularly urgent consideration in a country such as Indonesia which has suffered three devaluations in 15 years.

Trafalgar's solution is a mix of official aid money, trade credits, and local private-sector funds through the launch of an inflation-proof debt instrument on the Jakarta exchange.

The company expects a debt-equity ratio of around 75:25, somewhat less than other BOT schemes. The UK Overseas Development Administration has agreed a £16.8m grant under the Aid and Trade Provision, the first time the ATP has been used for a private-sector project.

Mr John Fletcher, director of business development at Trafalgar, describes the government's support as little short of revolutionary.

The grant will provide the equity of Trafalgar's local partner, the state-owned highways authority Jasa Marga - under Indonesian law, the only body allowed to collect tolls.

As for the debt financing, this has as far as possible to match the project's revenues. Rapidly rising interest rates remain high, making local bank funding expensive. Furthermore, as a foreign joint venture company, Trafalgar is restricted from borrowing directly from Indonesian banks.

Trafalgar has instead decided to turn to local capital markets, where it hopes to launch a revenue bond. The bond will carry a low initial coupon. After seven years of the concession, bond holders will be entitled to a share of toll revenues. In addition, the bond is inflation-proof, as part of any agreement includes an annual review of toll rates. Officials say the bond is an attractive long-term investment, and calculate the internal rate of return at not less than 20 per cent.

In addition, Trafalgar hopes to agree a formula to adjust toll rates in the event of devaluation. If there is a serious shortfall in the projected revenues from the road, Trafalgar will be able to extend the concession period.

A number of details have still to be ironed out - most notably the question of land purchase, a sensitive issue in any developing country. But if all goes well, Trafalgar could go to the market with the bond next spring.

Chemical industries state Gatt objectives

By William Duilforce in Geneva

THE CHEMICAL industries of Canada, Europe, Japan and the US yesterday set out common objectives for the Uruguay Round trade-liberalising talks and called on governments to mobilise the political will to ensure a successful outcome to the Round.

In a joint statement presented in Geneva by Mr Winfried Meier of the European Chemical Industry Federation (CEPI), the chemical industry associations of the big trading powers detailed issues which they considered critical to the interests of their member companies in eight of the areas under negotiation.

In order to open up markets and improve trading rules, action was called for on the dispute settlement system of

the General Agreement on Tariffs and Trade (GATT), the anti-dumping code, industrial subsidies and GATT's safeguard rules, which allow governments to protect industries against sudden surges in imports.

The statement set targets for intellectual property rights, foreign investment and rules to govern the activities of presiding inspection agencies.

But Mr Meier recognised that the chemical companies' objectives would not be reached, if parallel talks on agriculture, services and textiles failed. The chemical industry called for automatic and swift adoption of the findings of dispute panels in the GATT council. Governments should no longer be able to block approval

of a panel report. Dispute panels should include experts from the industry. Time limits should be set for offending countries to implement rulings. Failure to comply should lead to retaliation "preferably in the same industrial sector".

Chemical companies are not enthusiastic about some of the revisions Japan and other Asian exporting nations seek to introduce to GATT's anti-dumping code. Proposals to permit dumping during periods of start-up and of cyclical business downturns were "unacceptable". The existing code enabled authorities to address the issue of price leadership adequately.

On the other hand, US and EC demands for stricter rules against circumvention of anti-dumping duties were welcomed, but the definitions of "components" and "input dumping" under discussion could unjustifiably penalise the chemical industry.

The right to apply safeguard measures selectively, on which the European Commission has been insisting, should be allowed only in exceptional circumstances, only if compensation was paid and under more stringent conditions than those currently suggested in the trade talks.

The industry wanted all existing "grey area" practices, such as voluntary export restraint arrangements, to be identified and phased out under a programme in the Uruguay Round agreement.

Spain and Portugal were the only exceptions in the depressed European market. The footwear industries in these countries continued to increase their output by 11 per cent and 19 per cent respectively during 1989, latest statistics show.

By contrast, some of the traditional footwear manufacturing centres - notably Italy and the UK - were left with weak order books.

The industry is still a significant source of employment, especially of unskilled workers. In Europe, the ECPI estimates that 346,000 people are employed across the industry.

Throughout the late 1980s the mainstream European industry struggled against a steady increase in imports from Asia, where several countries have invested heavily in building up capacity.

The volume of footwear imported from South Korea and Taiwan fell in 1989, according to the ECPI. But the industry is now threatened by steep increases in imports from other lower-cost Asian countries, notably Indonesia, Thailand, Malaysia and the Philippines.

Asians lift share of shoe market

By Alice Rawsthorn

THE EUROPEAN footwear industry saw output fall last year against strong competition from emerging Asian countries.

The European Confederation of the Footwear Industry (ECFI) in Brussels.

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US farm proposal not cleared yet

By William Duilforce in Geneva

THE REVISED US proposal for reducing world farm supports, which Mrs Carla Hills, US trade representative, had said would be tabled this week, is still going through the political consultation process in Washington, US officials said in Geneva yesterday.

The proposal was being put to the private sector agriculture advisory group and to the agriculture committee in Congress. It would certainly be tabled by October 15 deadline by which countries are expected to begin the Uruguay Round trade talks have to submit firm offers on farm trade reform,

the officials said. There were no differences within the US administration over the substance of the proposal, they added, but it was important to ensure that the main consultative and legislative groups in Washington were informed "before we tell the world".

Mrs Hills said last week that the US would call for cuts of up to 70 per cent in domestic farm supports and even more in export subsidies.

After the disclosure that the European Commission was embroiled in a dispute over the EC proposal for agricultural

reform, the apparent delay in tabling the US proposal had sparked concern that there could be a further delay in the very tight timetable for concluding a farm agreement before the round ends in December.

The position of the Cairns Group of 14 farm-exporting nations, the third force in the talks, is also unclear. Under the programme set by Mr Arthur Dunkel, GATT's director-general, each country should submit its farm offer by October 15. The group has been discussing how to co-ordinate their offers.

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British Aerospace stays at top of UK export league

By Peter Montagnon, World Trade Editor

BRITISH AEROSPACE retained its position as the UK's top exporting company last year in spite of an 18.6 per cent drop in its total exports to £3.57bn, according to the latest rankings compiled by the Financial Times.

For the first time, this year's table also includes figures which reveal that some of Britain's largest gross exporters make a negative contribution to the balance of trade because of the level of their imports.

Net imports of both Philips Electronics, ranked 29 in the list of top exporters, and Du Pont, in 73rd place, were more than £300m in 1989. Other companies in this category include Unilever (£230m), Rio Tinto Zinc (£228m), Mobil Oil (£148m) and United Biscuits (£55m).

Although still incomplete, the result is a clearer picture of the contribution of individual exporters to the balance of trade.

The figures should be read, however, with a number of caveats in mind. First, it is difficult for companies to be sure when buying equipment and materials from UK suppliers whether the goods are domestically produced or not. Because of this, some companies may have understated the true level of their imports.

Also, a distinction has to be made between a company's net contribution to the balance of trade and the impact of its business on the balance of payments, which includes profits and dividend remittances.

Only 30 of the top 100 exporters derive their entire overseas turnover from exports. Those which both produce and sell abroad are likely to be contributing to the UK's invisible earnings.

Such companies include RTZ, only 3 per cent of whose overseas turnover is derived from exports, as well as BAT Industries (5.9 per cent) and Grand Metropolitan (4.9 per cent).

The largest net exporter identified by the figures available for 1989 was Rolls-Royce

with a total of £1,679m. It was followed by BP with £1,579m, even though this company also posted the largest gross import total at \$972m. Another large gross importer was British Steel with \$900m, a figure which, the company says, reflects its sizeable purchases of foreign coal.

Strikingly absent from the list of top exporters are Japanese companies such as Sony, a three-times winner of the Queen's Award for Exports. Possibly for fear of upsetting competitors in the European markets which they supply from the UK, Japanese companies based in the UK continue to decline to give figures for their foreign business.

British Aerospace meanwhile said the decline in its gross exports was due to changes in the way it compiles its figures. In percentage terms, the largest fall in import figures was recorded by F&L Babcock at 53.7 per cent. Other sizeable falls were recorded by De La Rue (43.6 per cent) and Lucas (35.3 per cent).

The largest increase was once again recorded by Peugeot Talbot, up 156 per cent as a result of sales of cars produced at its Coventry plant. It was followed by Simon Engineering, whose exports rose by 127 per cent thanks to its large factory equipment order at Yerevan in the Soviet Union and its expansion into paper machinery. Rank Xerox, which is also active in eastern Europe, saw its exports rise by 68.8 per cent.

There was no clear sectoral pattern to export trends in 1989, though industrial companies further consolidated their hold on the top 10 positions at the expense of the oil industry. With Esso slipping to 13th place, BP is now the only oil company among the top 10 exporters.

The top 100 exporters accounted for 43.5 per cent of total UK exports, a share which has dropped significantly from 1988, when it was 46.1 per cent. This suggests that smaller companies, long promoted by the government as a possible locomotive for trade growth, may finally be starting to play a larger relative role.

BRITAIN'S TOP 100 EXPORTERS - 1989																			
Ranking 1989	1988 Company	Exports 1989 £m	% of UK Exports	Exports 1988 £m	% of UK Exports	% change 1989/88	Exports as % of 1989 net exports	Imports as % of exports	Ranking 1989	1988 Company	Exports 1989 £m	% of UK Exports	Exports 1988 £m	% of UK Exports	% change 1989/88	Exports as % of 1989 net exports	Imports as % of 1989 net exports	Imports as % of exports	
1	British Aerospace	3,674.0	50.6	4,399.0	57.1	-16.57	93.85		51	IMI	198.0	2.7	194.0	2.5	-3.1	20.73	34.82		
2	ICI	3,358.0	45.9	3,031.0	39.2	10.82	48.40		52	88 Simon Engineering	196.1	2.7	194.0	2.5	-3.1	20.73	34.82		
3	BP	2,145.0	29.3	2,283.0	21.6	-6.04	9.87	1,573.0	45.31	53	55 Michelin Tyre	185.5	2.7	151.9	2.3	23.6	27.39	86.25	
4	IBM UK Holdings	2,082.0	28.7	2,144.0	55.1	-2.89	100.00		54	56 British Nuclear Fuels	185.0	18.0	180.0	18.4	11.24	100.00	175.0	6.81	
5	Rolls-Royce	2,015.0	27.8	1,542.0	67.7	30.67	84.12	1,627.5	19.25	55	42 Thorn EMI	186.1	10.4	210.3	11.7	-11.51	9.68		
6	Shell UK	1,714.0	23.5	1,727.0	46.7	-0.75	100.00		56	64 Hewlett Packard	181.5	18.7	156.5	18.9	15.97	100.00			
7	Ford UK	1,672.0	23.1	1,471.0	33.7	13.60	80.26		57	67 John Brown	172.0	17.0	160.0	12.7	5.62	32.02			
8	British Steel	1,480.0	20.4	1,341.0	29.2	11.04	80.36	est 599.0	60.44	58	59 Monsanto	173.5	53.7	161.9	51.6	7.16	100.00		
9	GECC	1,310.0	34.2	1,256.0	26.3	4.35	21.73		59	50 Hanson Trust	173.0	4.8	183.0	4.4	-5.50	5.32			
10	Johnson Matthey	1,171.0	69.2	724.7	72.0	2.25	62.73		60	61 Associated Octel	172.3	80.4	158.4	78.8	8.78	79.38	181.4	6.26	
11	Guinness	718.0	41.2	605.0	36.7	11.96	35.04	657.0	7.10	61	49 Davy	167.8	26.9	155.9	38.3	-14.34	25.54		
12	Jaguar Cars	695.2	68.1	704.0	73.9	-1.20	92.92	550.5	18.67	62	55 Pearson	163.0	31.7	179.0	35.4	-4.70	18.04		
13	Esso UK	678.7	26.8	725.0	28.8	-6.59	100.00		63	75 BASF UK	157.0	16.3	167.0	18.4	-6.59	22.05	100.00		
14	Glaxo	610.0	87.0	485.0	63.6	27.42	37.52		64	78 Nestle Holdings (UK)	153.5	11.7	118.0	16.6	29.06	100.00			
15	Rank Xerox	598.0	58.7	362.0	37.6	64.64	26.53		65	70 Smiths Industries	147.4	44.8	140.0	44.0	5.29	36.48	122.2	17.10	
16	Inco Europe	578.1	82.4	390.7	38.5	48.22	NA		66	32 De La Rue	147.2	71.9	251.1	76.0	-43.82	50.45	111.0	24.59	
17	Kodak	473.8	32.8	420.9	52.6	12.60	100.00		67	71 Coats Vylett	140.3	13.8	136.2	12.4	3.01	13.08			
18	BAT Industries	464.0	26.3	448.0	27.6	3.34	3.56		68	69 Pirelli UK	138.7	38.8	140.9	40.4	-1.58	95.13	7.3	84.74	
19	Unilever	460.0	12.8	425.0	12.4	7.35		-239.0	150.00	69	67 Dowty	138.0	31.2	141.2	29.5	-1.98	100.00		
20	Courtauld	447.0	80.7	494.0	31.4	-9.51	40.86		70	79 Goodyear Tyre & Rubber	137.0	38.4	111.0	32.0	23.4	100.00			
21	Texaco	437.0	16.0	573.0	25.4	-23.73	71.88	64.0	85.35	71	74 Marks & Spencer	136.0	2.9	125.4	2.8	8.4	19.06		
22	Variety Holdings	428.7	59.2	438.2	82.0	-1.94	84.96	294.4	31.49	72	51 Rio Tinto Zinc	135.0	11.4	180.0	13.1	-25.00	3.00	-28.0	180.74
23	Conoco	408.9	38.4	343.0	40.8	19.21	100.00	405.1	0.94	73	62 Du Pont	131.5	25.8	158.0	32.3	-16.77	82.78	-327.4	248.97
24	STC	384.0	22.3	431.0	26.4	-10.90	43.54	est 228.8	41.20	74	73 Reed International	131.0	14.1	131.0	12.5	0.00	20.09		
25	Unilever	380.0	48.3	380.0	55.1	-0.00	100.00		75	64 Reed International	128.0	35.3	173.9	23.8	-26.92	42.94			
26	Peugeot Talbot	343.9	30.2	194.4	26.4	76.90	100.00		76	83 Delle	127.0	20.7	105.1	14.9	20.9	38.40			
27	Exxon Chemical	342.1	58.3	334.0	56.9	2.43	100.00	44.4	87.02	77	82 Allied Colloids	127.0	77.0	105.1	75.1	20.94	62.40		
28	Tenneco Europe	342.1	48.6	270.0	43.7	18.00	100.00	113.3	64.73	78	80 Short Brothers	124.0	50.7	110.7	57.7	12.56	100.00		
29	Philips Electronics	320.0	24.3	285.0	26.1	12.28	100.00	-337.0	105.31	79	87 Polaroid	119.4	76.1	97.0	71.3	23.09	100.00		
30	BITR	294.2	12.8	268.7	12.9	10.1	5.86			80	100 Cadbury Schweppes	117.8	9.2	74.8	7.1	57.49	7.54		
31	Wellcome	291.4	68.1	257.5	66.8	13.17	24.80	241.4	17.46	81	81 ASW Holdings	116.0	34.8	88.5	29.1	31.07	100.00	81.2	21.38
32	Hawker Siddley	285.0	31.8	225.1	33.8	26.61	11.54			82	84 Pilkington Brothers	115.0	17.8	95.1	16.7	19.79	5.09		
33	Arrol Aluminium	283.0	44.6	219.9	29.8	28.69	84.45	188.3	42.10	83	60 Ameron International	114.8	8.3	104.0	83.3	10.19	100.00	108.8	5.24
34	Racal Electronics	278.1	23.4	238.8	24.8	16.46	54.00			84	81 Schering Holdings	114.8	48.4	107.8	49.0	6.31	100.00	40.6	84.57
35	Unid. Eng. Steels	273.5	50.6	201.2	41.5	35.85	100.00			85	81 Ingersoll-Rand	110.0	58.6	94.5	60.0	17.25	100.00	70.7	38.19
36	Alfred Lyons	273.0	9.2	236.0	8.8	15.68	17.87			86	86 APV	110.0	73.3	147.7	61.0	-26.82	15.85		
37	J.C. Bamford	271.3	95.5	218.4	58.0	24.22	100.00	225.0	18.84	87	83 Cookson Group	108.8	22.1	104.4	21.8	4.21	6.82		
38	Unilever	271.0	47.8	257.0	47.8	-5.45	44.83	217.0	19.93	88	86 ASW Holdings	105.0	10.4	95.1	9.5	9.38	89.74	-148.0	140.95
39	Ciba-Geigy	267.0	42.9	394.0	40.8	-12.17	100.00			89	86 Lilly Industries	104.1	61.1	86.8	58.9	18.23	100.00	50.1	51.87
40	Rothmans International	262.0	57.8	243.0	72.3	7.82	23.95	26.5	70.31	90	86 Flisons	103.8	40.0	97.8	38.7	11.51	11.58		
41	SmithKline Beecham	255.3	35.1	257.1	38.1	-0.70	6.12			91	91 Slebe	98.1	10.0	85.9	54.1	2.29	8.10	67.5	31.19
42	English China Clay	234.0	32.2	223.0	47.7	4.93	43.83			92	92 Cynamid UK	97.9	55.1	94.2	57.0	3.39	100.00	84.4	13.79
43	Commins UK	233.5	98.0	187.6	55.5	24.80	95.18	117.8	49.62	93	85 Dawson International	97.9	82.5	94.4	86.4	-1.61	29.19		
44	British Metropolitan	228.3	4.9	228.3	5.1	0.00	100.00			94	86 Borden	94.0	4.6	82.0	4.1	2.15	10.10	23.07	15.0
45	BITC	228.0	11.8	184.0	11.0	23.91	12.27			95	94 GKN	95.0	12.3	93.0	11.3	2.15	10.10	23.07	15.0
46	Vickers	223.4	44.4	229.5	46.5	-2.69	53.73			96	86 Roche Products	86.5	49.5	75.0	48.4	13.35	100.00	31.0	84.15
47	Seagram Distillers	213.1	47.1	189.7	46.4	12.34	86.14	145.4	31.77	97	97 Pittard Garsar	80.0	80.2	68.0	51.1	21.21	100.00	84.0	20.00
48	Westland Group	205.6	50.4	140.8	41.3	46.09	89.35			98	97 United Biscuits	75.8	4.5	89.2	4.5	11.14	7.29	-57.8	176.99
49	RAF OH	205.6	39.8	176.4	37.0	17.12	100.00			99	82 FKI	73.2	21.2	158.0	29.2	-63.67	10.88		
50	Caterpillar UK	198.9	73.4	178.8	78.1	12.90	100.00	127.5	36.23	100	98 Amoco (UK)	72.8	30.5	97.8	7.21	100.00			
Rank																			
1 British Aerospace: Acquis of the overseas turnover in 1989 was counted as Rover Group. Exports in 1989 in converted into £p. (Up, 1989) formula exports would amount to £3,590m.																			
2 ICI: y/o 31.12.1989; UK: y/o based on the location of customers to £2,171m (£2,700m in 1988).																			
3 BP: y/o 31.12.1989.																			
4 IBM: £125m in 1989 (£1,810m in 1988) exports of goods & C2000 (£240m) of services; y/o 31.12.1989.																			
5 Rolls-Royce: taken over H&P Plc on 15.5.1989. Figures represent combined results of both companies. Rolls-Royce's exports were £1,416m in 1988 (£1,412m in 1989) & ME's £771.1m (£533.9m). y/o 31.12.1989.																			
6 Ford UK: y/o 31.12.1989; consolidation of Jaguar treated in accounts from 31.12.1989.																			
7 British: y/o March 1989; Imports (£230m) are first. Steel's earnings for instance are imports bulk of its coal exports.																			
8 GECC: y/o 31.12.1989. Exports include GECC's part of Plenary & 30% of joint ventures.																			
9 Johnson Matthey: y/o 31.12.1989. 5405, ton in 1989 (£480m in 1988) exported to oil customers & £200m (£205m) to oil subsidiaries.																			
10 Guinness: Exports (£215m) in Guinness's estimate.																			
11 Jaguar: From 31.12.1989 part of Ford UK.																			
12 Esso UK: y/o 27.12.1989.																			
14 Glaxo: y/o 30.12.1989.																			
15 Rank Xerox: y/o 31.12.1989.																			
16 BAT Industries: y/o 31.12.1989; overseas turnover not available.																			
17 Unilever: y/o 31.12.1989; exports of £380m in 1989 (£350m in 1988) is Unilever's estimate.																			
20 Courtauld: y/o March 1989.																			
21 Texaco: y/o 31.12.1989.																			
22 Variety Holdings: y/o 31.12.1989.																			
23 Conoco: y/o 31.12.1989.																			
24 STC: y/o 31.12.1989; exports (£158.2m) is a estimate.																			
25 Glaxo: y/o 31.12.1989.																			
26 Peugeot Talbot: y/o 31.12.1989.																			
27 Exxon Chemical: y/o 31.12.1989.																			
28 Tenneco Europe: Exports include £178m in 1989 (£182.2m in 1988) first-company exports; imports est. £207.2m in 1989 (£182.2m in 1988) & £14.7m (£18.2m) inter-company exports. Income Europe UK Ltd. included from 1.8.1989 to 31.12.1989.																			
Rank																			
21 Wellcome Foundation: y/o 28.8.1989; Exports of £200 comprise £10m chemical & pharmaceutical raw materials, £5m packaging, est. £2m engineering & est. £2m services.																			
22 Hawker Siddley: y/o 31.12.1989.																			
33 British Arrol Aluminium: y/o 31.12.1989.																			
34 Racal Electronics: y/o 31.12.1989.																			
36 Alfred Lyons: y/o 31.12.1989; exports include duty, while UK y/o shows entire duty. Adjusted for duty exports were 289% (295%) of total sales.																			
37 J.C. Bamford: y/o 31.12.1989.																			
38 Y & H Cohen in 1989 (£250m in 1988) are exports to oil subsidiaries. On the subsidiary inter-group sales by oil subsidiaries to other oil subsidiaries. UK y/o excludes inter-group sales while UK y/o imports exclude indirect imports from UK Importers/Exporters.																			
39 Ciba-Geigy: y/o 31.12.1989.																			
40 British Metropolitan: Imports of £27m are British goods only.																			
41 Shell/Esso: Exports y/o 31.12.1989; Exports include £177m first-company exports; est. 10 includes £70m inter-company sales.																			
42 Commins UK: y/o 31.12.1989.																			
44 Grand Metropolitan: y/o 30.12.1989.																			
45 Vickers: y/o 31.12.1989.																			
47 Seagram Distillers: y/o 31.12.1989.																			
48 Westland Group: y/o 30.12.1989.																			
49 RAF OH: y/o 31.12.1989.																			
50 Caterpillar: y/o 31.12.1989.																			
51 John Brown: y/o 31.12.1989.																			
52 Simon Engineering: y/o 31.12.1989; large increases in exports are attributable to move into the paper engineering industry through acquisition and Yarrow contract at Newcastle.																			
54 British Nuclear Fuels: y/o 31.12.1989. UK to production (£250m).																			
55 Thorn EMI: y/o 31.12.1989.																			
56 Hewlett Packard: y/o 31.12.1989.																			
57 John Brown: y/o 30.12.1989.																			
58 Hanson Trust: y/o 30.12.1989.																			
59 Associated Octel: y/o 31.12.1989.																			
61 Davy: y/o 31.12.1989.																			
62 Pearson: y/o 31.12.1989.																			
68 BASF UK: excludes oil & gas interests.																			
84 Nestle UK: y/o 31.12.1989.																			
85 GKN: Exports y/o 31.12.1989; est. 10 includes inter-company sales of £28.1m.																			
Rank																			
32 De La Rue: y/o 31.12.1989.																			
67 Coats Vylett: y/o 31.12.1989; Exports include £22.8m to group companies overseas.																			
69 Dowty: y/o 31.12.1989.																			
70 Goodyear Tyre & Rubber: y/o 31.12.1989.																			
71 Marks & Spencer: y/o 31.12.1989.																			
73 Du Pont: y/o 31.12.1989.																			
74 Reed International: y/o 31.12.1989. Fall in UK y/o due to the disposal of manufacturing companies. UK y/o on the geographical spread basis is £204m as opposed to £220m on net technically importing paper basis.																			
75 Delta: y/o 31.12.1989.																			
76 Goodyear Tyre & Rubber: y/o 31.12.1989.																			
78 Short Brothers: y/o 31.12.1989.																			
79 Polaroid: y/o 31.12.1989.																			
81 ASW Holdings: y/o 31.12.1989.																			
82 Pilkington Brothers: y/o 31.12.1989.																			
84 American International: y/o 31.12.1989. 1989 figures changed by the company.																			
85 Schering Holdings: y/o 31.12.1989.																			
86 ASW Holdings: y/o 31.12.1989.																			
86 APV: y/o 31.12.1989.																			
87 Cookson Group: y/o 31.12.1989.																			
88 ASW Holdings: y/o 31.12.1989.																			
89 Flisons: y/o 31.12.1989.																			
91 Slebe: y/o 31.12.1989.																			
92 Cynamid UK: y/o 31.12.1989.																			
93 Dawson International: y/o 31.12.1989.																			
94 Borden: y/o March 1989.																			
95 Roche Products: y/o 31.12.1989.																			
97 Pittard																			

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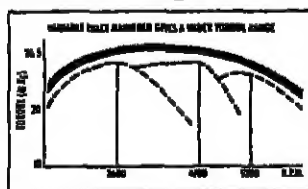


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THE LION GOES FROM STRENGTH TO STRENGTH

UK NEWS

Loss of 1,000 jobs seen as blow to Welsh economy: 500 more go worldwide

Laura Ashley to close seven plants

By John Thornhill and Antony Moreton in Wales

LAURA ASHLEY, the clothing and home furnishings group, yesterday announced that it was to close seven factories with the loss of 1,000 jobs.

The company is also sending a further 500 jobs worldwide as part of an efficiency drive.

Sir Bernard Ashley, chairman, who founded the business in the 1950s with his wife, the late Mrs Laura Ashley, said he deeply regretted the redundancies. But he added that the current high inflation rate in the UK coupled with the strong pound had made sourcing in the country "commercially unattractive".

After the closures, the proportion of garments that Laura Ashley buys in - primarily from the Far East and Hungary - will rise from 45 per cent to 85 per cent.

Many of the job losses will

fall in Wales, where Laura Ashley has had a long and close association. The factories earmarked for closure by March 1991 - unless a buyer can be found - are located in Llanidloes, Newtown, Dublin, Leeswood, Oswestry, and Shrewsbury.

Mr Andrew Higginson, finance director, said: "Laura Ashley has long been a paternalistic employer and that is doubly true in Wales, which is the homeland of the business. Mrs Laura Ashley came from Merthyr Tydfil and there has always been something special in the relationship between the company and Wales. But the closures were necessary if the 6,600 remaining employees were to have a future."

Laura Ashley has expanded fast in mid and North Wales during the past decade. Apart

from the plants which have been hit by the closure programme, the company is also in Carno - which until recently was its corporate headquarters - Machynlleth, Caernarfon and Wrexham.

Some of these sites will benefit from yesterday's decision. Caernarfon is to be built up and garment production will be resumed in Carno. But the economy of mid-Wales will be severely affected as Laura Ashley was the largest employer in the manufacturing sector.

The announcement of the closures prompted a fierce political reaction.

Mr Barry Jones, the shadow Welsh secretary, said the closure of the factories in Wales would be disastrous for their employees and the local economy.

"The job losses show the

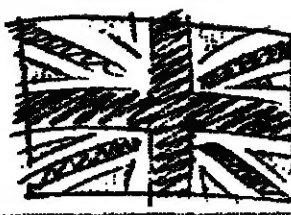
total and utter failure of the Government's economic policies. As we have seen so often in the past few months, high interest rate policy is costing Welsh jobs and prosperity," he said.

But City of London analysts suggested the company's financial health would be improved by this decision.

Mr Paul Smiddy, retail analyst at Kleinwort Benson, said: "I think this move is necessary in the circumstances."

Last year, Laura Ashley reported a pre-tax loss of £4.7m, although its position was strengthened last month when Jusco, the Japanese retailing group, took a 15 per cent stake in the company. Mr Higginson stressed the decision to close the factories had been taken before Jusco bought a shareholding.

BRITAIN IN BRIEF



British Steel wins £6.5m tunnel deal

British Steel has beaten competition from several Continental European steel producers to win a £6.5m order to supply high-speed rails for the Channel tunnel.

The contract, which attracted bids from Usinor-Sacilor, the French group, Arbed of Luxembourg as well as West German producers, is for top quality, wear-resistant rails to be used in the tunnel and at the terminal site near Folkestone, Kent.

The 600ft lengths of rail will be the first to be made by a custom built long welded rail plant, which has been installed as a part of a £15m investment programme in the last few years at British Steel's track products plant at Workington in Cumbria. The specially conditions tracks will be made from steel blooms supplied by the company's Teeside steel plants.

British Steel has already supplied 15,000 tonnes of rail equipment and 26,000 tonnes of sheet piling during the tunnel's construction.

Earnings rise by 9.8%

Average gross earnings in Britain rose by 9.8 per cent to £263.10 a week in the year to April, with strong wage rises in regions including Scotland and industries including construction, according to the Government's New Earnings Survey.

The survey - the annual study of wages across industries, regions and occupations - shows women's earnings rising 10.5 per cent against a rise of 9.7 per cent for men. But women's average earnings were £201.50 compared to £235.60 for men.

The rises in average pay compare with rises of 9.5 per cent for men and 10.8 per cent for women in the previous year. Changes in average earnings include bonus payments, overtime and other payments as well as basic rates.

Scottish plan for parliament

A Scottish parliament would have considerable powers to intervene in industry, including the possibility of taking companies into public ownership, according to a plan agreed by the Scottish Constitutional Convention.

The convention, which comprises Labour and Liberal Democrats but is boycotted by the Conservatives and the Scottish National party, ended 18 months of deliberations at a meeting in Edinburgh yesterday.

The proposed parliament would have greater power than the assembly devised by the Labour government in the 1970s, which failed to win enough support at a referendum in 1979.

The parliament would be directly elected by proportional representation, but the precise electoral system has not been agreed. There would also be provisions intended to ensure equal representation of men and women.

Industry urged to help health

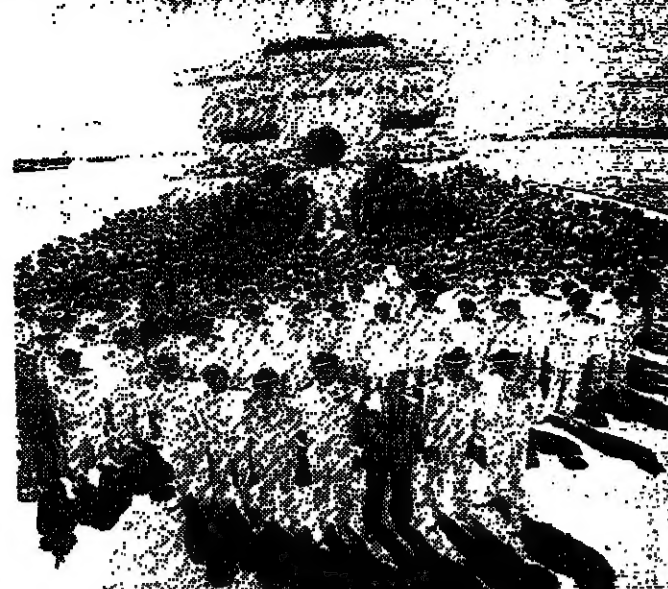
Industry is to be asked to donate \$5m to fund crack medical teams who specialise in fitting heart-assisting devices.

Mr Derrick Wheelton, research fellow in heart transplant medicine at Papworth Hospital, Cambridge, told the Mechanical Circulatory Support conference in London that some financial help had already been offered.

He endorsed the need for the teams because "we can't work out a better way of introducing this technology to this country".

Package for environment

A £20m package to help companies develop new technology to improve the environment and adopt environmentally friendly production methods was announced by Mr Peter



The QE2: at the centre of the union payment allegations

Union denies Cunard no-strike deal

THE RMT transport union denied having received money from Cunard, the shipping company which operates the QE2 cruise ship, as part of a proposed deal under which the union would be paid £20,000 quarterly if its members did not take industrial action.

The proposal for the RMT to receive £20,000 annually if members worked normally on three Cunard ships including the QE2 liner appeared in a draft agreement produced during extended talks between the two sides. The RMT said it was still negotiating a recognition agreement covering workers on the Cunard ships. It already negotiates pay and conditions for dockhands and ratings on the QE2. The talks between Cunard and the RMT, started last year over catering workers on the QE2.

Lilley, Trade and Industry Secretary. It is a follow-up to Tuesday's policy document on the environment and came as the names were announced of ministers who will have special environmental responsibilities in each Government department.

Mr Lilley will be the "green" minister for his own department but in some cases the task has gone to very junior ministers. He said that two new DYT schemes would provide pump-pruning grants for bright new ideas for environmental technology and would ensure that they get quickly used as widely as possible.

Troops told to pay local tax

Magistrates ordered 389 soldiers stationed on Salisbury Plain, western England, to pay their outstanding bills for the new local tax, the community

charge. The soldiers had ignored demands for payment claiming that they did not use the local authority services.

The court order means the council can now proceed with further enforcement strategies which include the arresting of wages and distress warrants. The council said after the hearing: "No decision has yet been made on our next move."

The court ruling was greeted with dismay by a number of soldiers in court. They claimed the tax was "unjust" and that they were unable to pay.

Poultry move

O'Kane Poultry, the Northern Ireland food processing company, announced a £4.2m expansion backed by the province's industrial development board which will provide the company with one of Europe's most modern poultry processing plants.

Writ issued in £50m leisure group tussle

By Maggie Urry

A WRIT has been issued in the tussle between Grand Metropolitan and Brent Walker, two leisure companies, over a disputed £50m, part of a wider argument over £160m.

In the writ GrandMet is claiming £50m from Brent Walker and William Hill Group. GrandMet also said that it believed Brent Walker's arguments over the £160m were "plainly wrong".

The legal action appears to put further pressure on the financially-stretched Brent Walker, which revealed yesterday that its net debts totalled £1.15m. Brent Walker said it did not consider the £50m payment was due.

Brent Walker shares, which have fallen heavily this year, dropped another 17p to 127p yesterday and stand at a third of their 1990 peak of 376p. At that price the group's market value is £65.7m. GrandMet's shares rose 18p to 639p. News of the writ came as Brent Walker, headed by Mr George Walker, a one-time boxer and brother of the better known fighter Mr Billy Walker, announced half year profit figures showing a 53 per cent rise at the pre-tax level to £45.6m.

Regulators plan to fight fraud with spot-checks on firms

By David Waller

THE Financial Intermediaries, Managers and Brokers Regulatory Organisation (FIMBRA) is planning to take steps to increase detection of fraud among its 7,690 member firms, the regulatory body said in its annual review yesterday.

FIMBRA, responsible for regulating independent financial advisers and smaller investment firms, said that it intends to increase the number of visits to member firms made without notice.

The regulatory body is also working to identify "early warning" risk indicators and to introduce more independent checking of clients' records, particularly where suspicion has arisen about a firm authorised to handle client money.

FIMBRA acknowledges that the last year has been a "testing time". It was heavily criticised after the collapse of Dunsdale Securities earlier this year when it emerged that it had carried out an investigation at Dunsdale last summer and found nothing wrong.

"No system can be infallible," the report says. "No system can prevent all wrongdoing and a balance has to be

struck between protection of investors and the burden and costs which such protection imposes on business.

"The prime responsibility for the successful conduct of a business and for the safety of funds entrusted to it, is and must remain, at the door of those charged with the direction and management of the member firm involved."

Since April 1989, FIMBRA has visited 3,753 members and compliance officers have spent 4,125 days on visits; since the Financial Services Act came into force in April 1988, 298 firms have had their authorisation revoked.

The number of FIMBRA members has fallen from a peak of 9,300 at the end of 1988, but the number of registered individuals within firms regulated by FIMBRA has hardly dropped at all (it was 23,000 at the end of August) and the proportion of business placed through independent financial advisers "remains steady".

FIMBRA's surplus of income over expenditure amounted to £57,000 for the year to the end of March, up from £234,000 the year before.

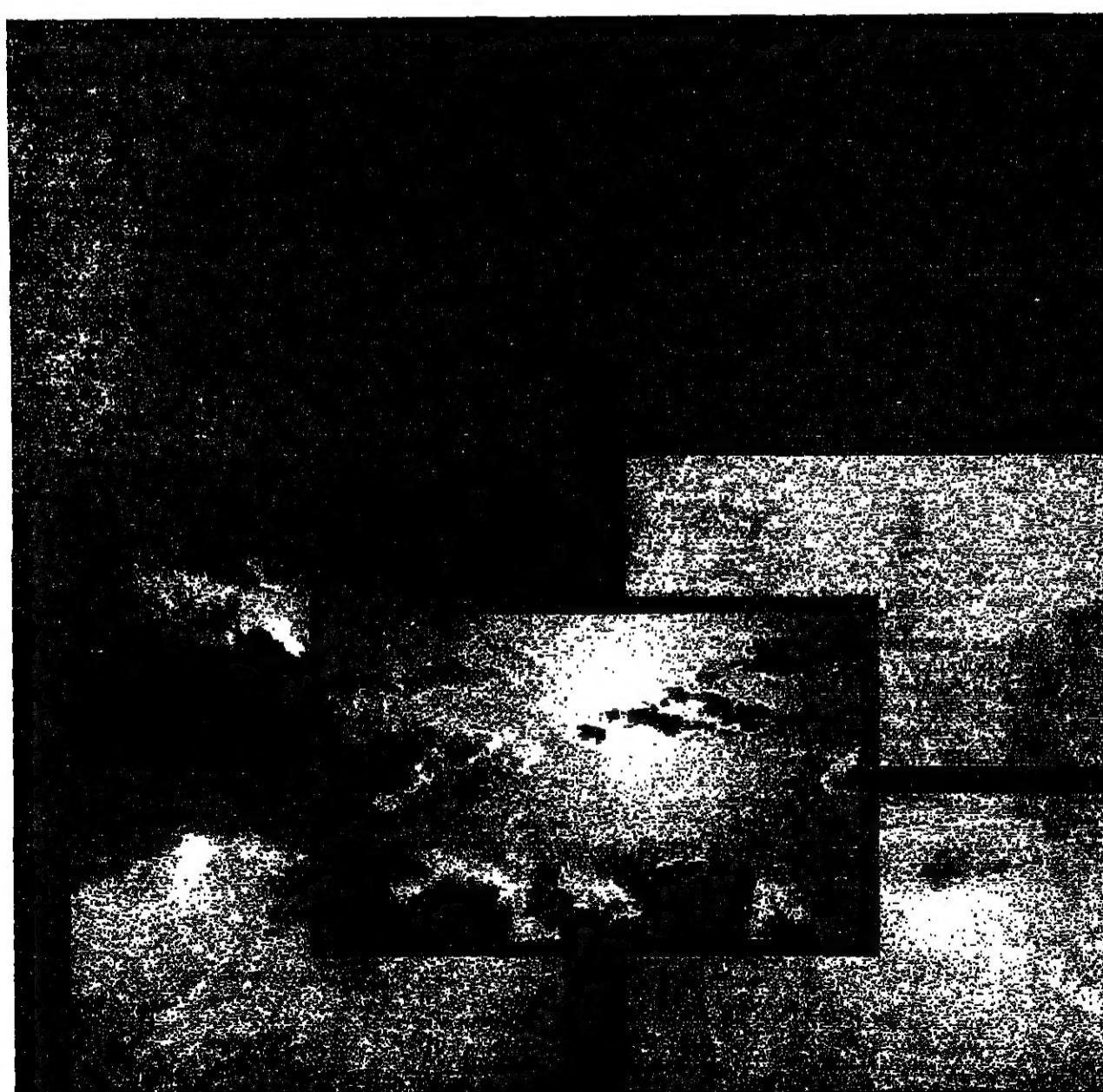
Mr John Redwood, under secretary for corporate affairs, said yesterday financial regulators should switch their attention from detailed rule making to compliance with the rules.

In a speech to a group of City compliance officers, he said: "Too much concentration on the details of rule making may start to remove from clients the wide choice and other benefits of an innovative and competitive industry."

"It may also encourage compliance with the letter rather than the spirit of the rules. Your role as compliance officers is crucial in preventing this narrow view."

Also, the regulators should focus more effort on tracking down wrong-doers, rather than spending their time looking at the "vast majority of reasonable practitioners trying to provide a good service."

He added: "The Government has established the Serious Fraud Office and has charged it with the role of city super-cop. The regulatory bodies should be the policemen on the beat making sure that any tip off is followed up."



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UK NEWS

Shifting sands present seaside with funding riddle

Christopher Price examines the mini-boom being enjoyed by English resorts, but sees stormy times ahead

THE SUMMER of discontent in the UK package holiday industry, which earlier this month claimed its largest victim in Pegasus, has probably brought smiles to the faces of at least one sector of the tourism industry. Business at English seaside resorts has never been so good.

The number of Britons opting to take their annual holiday at home has risen for the second year running, bucking the trend of the 1980s.

Sited on a 12-mile stretch of south-west England, Torbay - the self-styled English Riviera - has mirrored the mixed fortunes of English seaside resorts in recent years.

The negative factors aiding the resort's renaissance include high interest rates, the introduction of the controversial community charge and the poor state of the economy, which have all contributed to belt-tightening by British holidaymakers.

Add to this the decline in low-cost charter flights to traditional holiday destinations in Spain and Greece, plus publicity over flight delays and the result has been the pleasing sight of "No Vacancies" signs throughout the summer.

On a more positive note, heavy investment - in which Torbay has been conspicuous amounting to £4bn in the UK tourist industry last year,

has upgraded facilities and tempted many holidaymakers to return. A second consecutive summer of hot weather has been an undoubted bonus.

Making sure the outlook remains sunny and continuing to please the fickle British holiday maker is a problem now vexing policy makers. Over the past four years the Torbay district council has invested money in several schemes, spurred on by "Torbay 2000", the resort's development plan.

and has been successful in attracting private funds.

Two-thirds of employment in Torbay is linked directly or indirectly with tourism which brings in revenue of £200m annually.

"Tourism is the lifeblood of this bay," says local tourist director, Mr Tim Whitehead. "If tourism fails, the bay crumbles. You have to interfere with market forces in an industry which is your life blood. It's about striking the right balance."

Private and public investment in two new marinas, harbour schemes, seafront refurbishments, shopping malls and a new conference complex have added to the bay's scope for entertaining visitors. Money has been spent maintaining the bay's reputation for clean beaches.

Investment appears to have worked. The number of visitor nights has stabilised at around 10m - an increase of 1.5m over

the low point of the early 1980s.

But the resort's policy of development has not been without criticism. The controversial shopping mall stands only two-thirds full, while a £2m development of Brixton marina has been halted until the retail climate improves.

The temperature has been raised by April's introduction of the community charge to pay for local services. The local Conservative Party is keen to remove the burden from taxpayers and has embarked on an ambitious plan to privatise the resort's tourism service.

The council's privatisation aims have won it few friends in the business community. "Torbay Council is Against Tourism," ran the banner headline in a full page advert in the local paper in July, placed by representatives of the business community protesting against plans to privatise the resort's brochure.

"A lot of hoteliers are very close to bankruptcy," said Mr Terry Page, the chairman of the Torbay Hoteliers Association. Privatisation, he believes, can only worsen an already painful situation, the mini-tourist boom notwithstanding.

Voters have shown some support for privatisation plans. The tourist board receives £1m a year in public funding and privatisation would equate to

an annual £11 reduction in every charge payer's bill.

An even more popular target is the English Riviera Centre, a £15m conference complex built by the council two years ago which costs a further £800,000 a year to fund.

"There has never been any intention of walking away from tourism," says the leader of the Torbay Tories, Mr Tony Key. "But we believe in making the industry slicker and more streamlined so that we can reduce the public subsidy."

Under the Conservative plan, the Torbay Tourist Board would be turned into a private company with, according to Mr Keys, "long-term safeguards" to protect against failure. Responsibility for promoting the resort would be handled by the new company, as would arranging accommodation, conference organisation and the harbour lights.

"Of the thousands of guest houses and hotels in Torbay, just 640 advertised in last year's brochure," says Mr Keys. "The scope for the tourist industry to finance itself is enormous."

"Torbay has become the seaside resort being watched by all the others and for the wrong reasons," commented one local official. "We are seen as a testing ground for other towns to follow, or not, depending on the outcome."

Safety changes may reduce viability of North Sea oil fields

By David Thomas, Resources Editor

SAFETY modifications required after the Piper Alpha oil rig disaster could cut the number of new economically viable fields in the North Sea by 10 per cent, John Brown, a leading offshore contractor, said yesterday.

The North Sea oil and gas industry is bracing itself to implement new safety regulations after the official Cullen report into the 1988 Piper Alpha disaster is published in the autumn.

Mr Richard Elliott, head of engineering at John Brown's offshore engineering arm, yesterday gave a detailed cost estimate of safety regulations either already announced or likely to be introduced following the Cullen report.

The costs of a North Sea platform would be increased by 191.287 per cent by the new safety regulations, Mr Elliott told a conference in London organised by the Institution of Chemical Engineers.

A new North Sea platform now costs about £1bn. The biggest single change so far required following the disaster has been the need to install emergency shutdown valves, at a cost to the industry estimated by Mr Elliott of £200m.

Other modifications include increased survival craft and fire protection.

"At first sight this does not seem to be too high a price to pay for increased safety," Mr Elliott said.

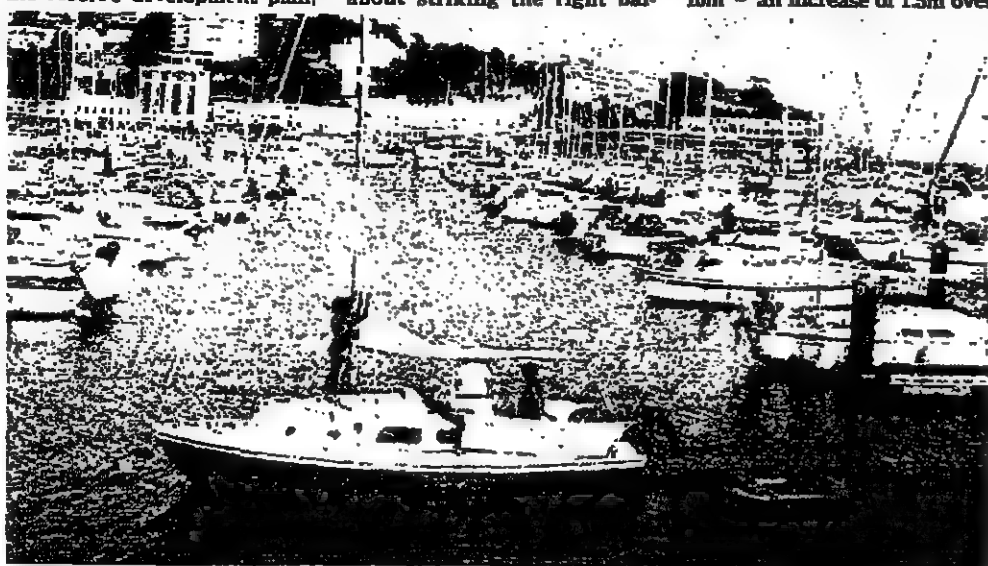
He argued, however, that it would be sufficient to cut by 10 per cent the number of new fields which would be economically viable over the next decade.

He added that his estimates excluded indirect costs such as those arising from extra design work.

Separately, Bowring, the insurance broker, told the conference that the provisional loss to the insurance industry of the Piper Alpha disaster was \$1.47bn.

Mr Thomas Redmond, executive director of Bowring's marine and energy arm, stressed that the Piper Alpha disaster was one of several very large recent claims on the insurance industry, including that arising from the Exxon Valdez oil spill in Prince William Sound, Alaska.

"The net result must be that the insurance market will harden and premiums will soar," Mr Redmond warned.



Torquay Marina: the resort's ship has come in, for the time being

General Dynamics and Vickers vie for orders in the desert

By David White, Defence Correspondent

SINCE the Christmas before last, Vickers has been counting down to this weekend - the government's deadline for the company to complete work on its Challenger 2 battle tank. What the company did not know was that the scene for testing British tanks against their US rivals would shift to the desert of Saudi Arabia.

Vickers has reached the last of three "milestones" in a 21-month demonstration phase for Challenger 2, ending on September 30. The nine prototypes it contracted to build are already on trial. But a more real trial is about to begin as two regiments of Challenger 1 tanks, the previous model, start being shipped to the Gulf.

When they arrive in the second half of October, they be ranged alongside US M1A1 Abrams tanks. The next model, the M1A2, is contending to oust Vickers from the UK market. Along with the US's 7th Armoured Brigade will go a 10-man team from Vickers, sent at the company's own expense. Deployment in Saudi Arabia, even if no shot is fired, will be a crucial test of reliability. The Challenger 1's suspect reputation within the British Army hangs over the prospects for Challenger 2, although the manufacturers say the Army could have enjoyed a higher availability rate through better maintenance and spares supply. Its US rival also comes with at least one potential weakness, its voracity for fuel.

Vickers and the US manufacturer General Dynamics are competing for Gulf custom as well as the UK order. The Saudi desert is becoming a showwindow for arms companies desperate to exploit markets that - unlike those of Nato - are growing.

UK requirements have shrunk with plans to reduce forces in Germany. The British contract will not be for the originally expected 600 tanks, worth more than £1bn, but possibly for about 200, with an option for perhaps 150 more.

General Dynamics has proposed UK participation in the new Abrams. So has Krauss Maffel of West Germany for its Leopard 2, the other main contestant. France's Giat Industries is also entering its new automatic-loading Leclerc tank for the competition, but that is generally considered too risky an option.

The basic Abrams and Chal-

lenger were both inherited by their current manufacturers: the former when General Dynamics took over Chrysler's tank division in 1982, the latter when Royal Ordnance's Leeds plant passed to Vickers in 1986.

The 290m contract Vickers won in 1988 to build the Challenger 2 prototypes, featuring a new turret and gun, was a political compromise. Sir Peter Stevens, the Ministry of Defence's procurement chief, backed the Abrams. On the other hand, Mr Tom King, the defence secretary, appointed since the interim deal, is considered more supportive of the tradition of the British tank.

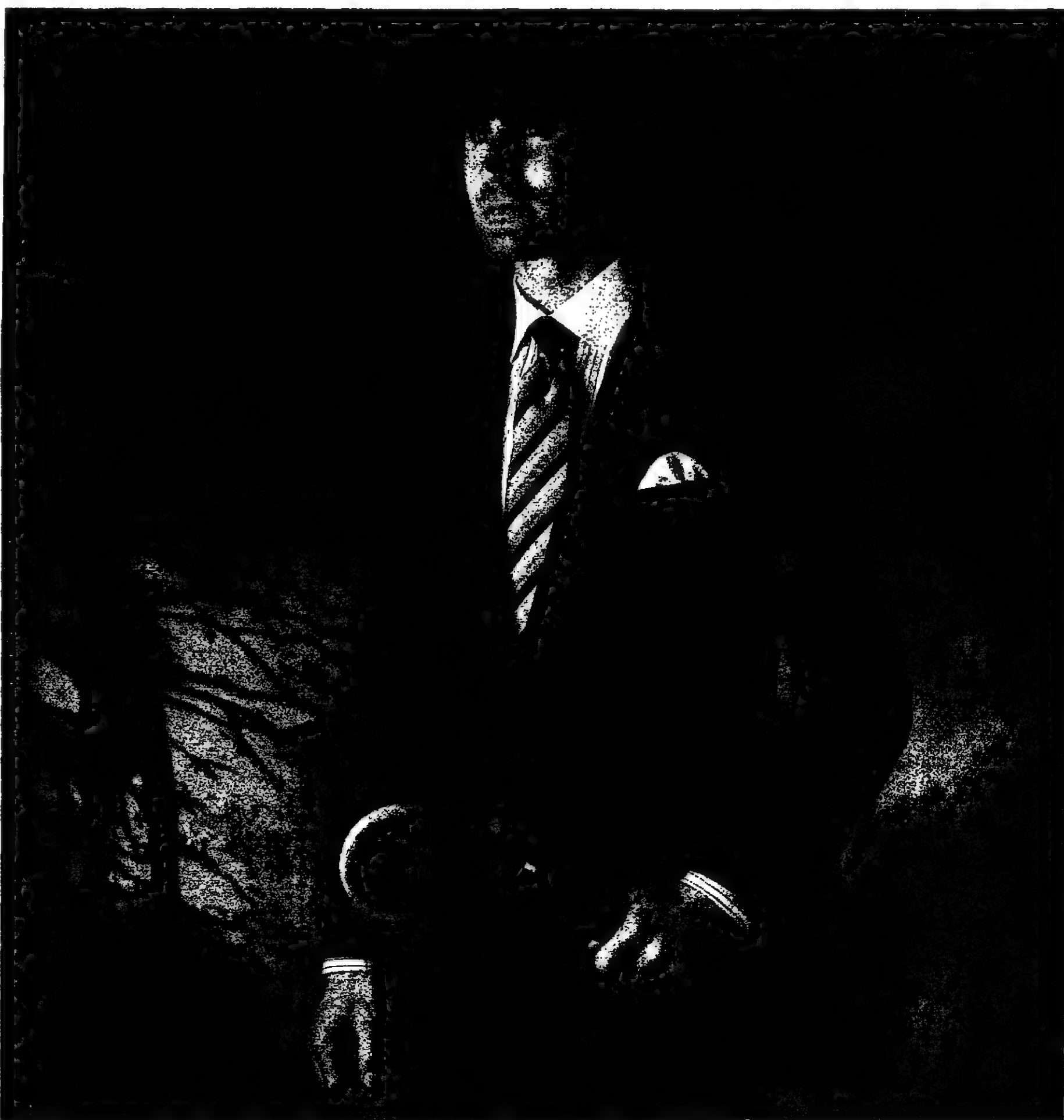
Vickers is up against a good deal of Army prejudice. Britain, which pioneered tank warfare, is not reckoned to have made a first-rate tank since the post-war Centurion. The US contender is slightly lighter than its British rival and faster. Its Treston Lycoming gas turbine engine can use almost any fuel but consumes a lot of it; modifications are promised. The Challenger relies on a Perkins diesel, plus an auxiliary power unit. Both new tanks have the same Canadian computer controlling the main gun. The Abrams gun is a German model and smooth-bore, the Challenger's a new Royal Ordnance gun, rifle-bore like its predecessors.

Royal Ordnance, part of British Aerospace, has hedged its bets, however. It would collaborate on the turret of a British Army Abrams tank if General Dynamics won, and has a standby agreement to co-operate with Rheinmetall of West Germany, which designed the gun used on both the Abrams and the Leopard and worked with Giat on the Leclerc gun.

General Dynamics until recently needed a UK order to keep tank production going. But Saudi purchases - 315 Abrams tanks secured and more in prospect - have relieved the pressure.

Vickers is also looking for a possible Saudi market as well as the United Arab Emirates, Oman, and in the longer term Iran, where the first Challenger, then known as the Shir 2, was destined before both the Shah and the order were topped.

● The company yesterday announced a £150m order including export-model tanks from an undisclosed country.



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By: The Chase Manhattan Bank, N.A.

London, Agent Bank

September 28, 1990



MANAGEMENT

Management abstracts

CEO incentives - it's not how much you pay, but how. M.C. Jensen and K.J. Murphy in *Harvard Business Review* (US), May/June 90 (10 pages).

Presents findings from an analysis of CEO compensation which suggest that excessive reward salaries and bonuses are not being paid - despite what everyone thinks - and that, overall, compensation is getting worse. Sees compensation policy as important in determining executive behaviour and quality of executive attracted; believes, therefore, that compensation policies need to be overhauled to reward or penalise good/bad performance.

Economics of quality. D.N. Merino in *The International Journal of Quality & Reliability Management* (UK), Vol 7 No 3 90 (3 pages).

Seeks to define cost of quality in terms of non-conformance, points to inadequacies of cost accounting methods in today's manufacturing environment and notes the general lack of understanding of the economics of quality with regard, specifically, to prevention costs. Provides a cost/benefit/problem classification, showing where control of the problem lies, intensity of labour/capital, problem type and solution, prevention costs, and cost/benefit ratio, defines capital-intensive projects of process-related industries.

Contemporary marketing behaviour and distribution system in Japan. K. Sugama in *Kansai University Review of Economics and Business* (Japan), Sep 39 (26 pages).

Profiles the general Japanese marketing and distribution system by reference to, in the first instance, consumer life and marketing in the formation of a distribution information network and then to differential advantage and marketing strategies (illustrating a model of new development of market-coping and creating strategy); moves on to consider product policy, reorganisation of the distribution channel, and price and promotion policy. Looks at technological issues, point-of-sale systems and blue networks in the distribution information network.

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Foreign investment

Drive for local credibility

Jimmy Burns on the French Montupet car components group's N Ireland strategy

In their office on the fringe of Republican West Belfast, Georges Senninger and Jean Jacques Pezet, managing director and external relations manager respectively of Montupet (UK), perform an impressive double act. Senninger is a recent arrival to the area. At 37, he has youthful good looks, a pen which for fashionable clothes, and a relaxed air. Pezet, who has been preparing the ground for over two years, looks as if he may have acted in one of those popular French cop movies, gruff-spoken and built like a boxer, if somewhat past his prime, he seems to have little time to waste.

Together they personify the climate of change and innovation mixed with determination to succeed in the longer term which foreign investors are expected to bring to the industrial landscape of Northern Ireland.

It is clearly going to take more than just image to breach the credibility gap, however. Montupet has taken over the Dunmurry site formerly occupied by De Lorean Motor Cars the American sports car company owned by the flamboyant American executive John De Lorean, which made guinea-wheeled luxury sports cars.

De Lorean's collapse in 1982 with a net loss of more than £50m of taxpayers' money was the most spectacular failure in the British government's campaign to attract overseas investment into Northern Ireland; and memories of the debacle are still fresh in the minds of the local community.

As a car components manufacturer, moreover, Montupet is entering a decade of intense global competition and rivalry. There seems little doubt that the 1990s will severely test the industry's ability to adapt and that it is facing the challenge of sweeping adjustment and shrinking margins.

It was in December 1988 that Montupet presented Northern Ireland with potentially one of the most significant boosts to the local economy in recent

years. The £90m high-tech investment announced by the French company was the biggest single project secured by the Industrial Development Board, and the biggest single initial investment by any overseas company in Northern Ireland.

Manufacture of aluminium wheel rims began in April and engine cylinder heads were being cast a month later. Through IDB grants, the taxpayer is already paying at least £37.6m towards the project.

Montupet's parent company has plants in France, Canada and Spain. Before deciding on Northern Ireland the French components manufacturer had considered France, Portugal, and the Republic of Ireland, for additional sites. Senninger denies that generous government subsidy was the main reason behind the company's decision finally to opt for one of the potentially more volatile areas of Ireland.

Many of the inhabitants of the sprawling estates set in the midst of a stark wasteland have resigned themselves to a familiar pattern of urban violence and high unemployment. The plant was the victim of isolated incidents of vandalism in the early days of its existence, and is today heavily protected by private security. However, both Senninger and Pezet describe social life in Northern Ireland as "pleasant" and consider Northern Ireland's political problems as "far too complex even to be understood".

One of the main reasons for locating in Northern Ireland was the "availability" of a suitable factory site capable of being quickly adapted to Montupet's production processes. The region's unresolved political problems have not deterred the availability of a large skilled workforce.

Montupet's state-of-the-art aluminium cylinder heads are intended primarily for Ford Motor company's new engine plant at Bridgend in South Wales, for use in the new generation Zetta engine. The alu-



Jean Jacques Pezet (left) and Georges Senninger

minium wheels are exported to Italy, France, and West Germany, to supply companies such as Peugeot and Citroën.

In the past, government largesse in the giving of grants was identified as one of the main contributors to lax management attitudes and poor investment strategies in Northern Ireland.

Studies have also provided evidence that the number of jobs actually created by companies with government subsidies have fallen short of the number of jobs promised.

In Montupet's case, management took steps at the outset aimed at keeping costs down and improving efficiencies. These included the signing of a single union agreement with the AEU engineering union which allows for a large measure of flexibility in pay and conditions. For example, all employees are tied to a performance-related pay structure; the company has set aside considerable funds for training and future research and development to ensure that the plant remains multi-skilled and capable of responding quickly to changing market conditions.

The automotive components industry generally remains highly fragmented. But by linking Dunmurry to Ford at Bridgend and to other European maintained vehicle manufacturers, Montupet appears to be looking beyond the creation of a single European market and bracing itself for a defence against the Japanese.

Expansion strategies

The odds-on approach

Guy de Jonquieres on a study suggesting that cross-border acquisitions have a good chance of being successful long-term

Whatever the reasons which have prompted more and more managers in the past few years to choose cross-border mergers and acquisitions as a vehicle for international expansion, they seem unlikely to include hopes of a quieter life.

Picking a suitable target or partner in a foreign country and integrating its business smoothly with one's own is a hazardous obstacle course, riddled with national differences in business practices, management culture, laws, regulations and language.

A cautionary lesson is provided by the wave of European cross-border mergers in the 1970s, involving companies such as Hoechst and Hoechst, and Dunlop and Pirelli. Almost all these deals fell quickly and rancorously apart.

Indeed, a recent study by the London Business School concluded that within Europe, at least, companies might do better to play safe by aiming for less ambitious links, such as joint ventures and minority shareholdings.

However, research by McKinsey management consultants suggests companies may be learning from past mistakes. It finds that cross-border mergers completed in the 1980s have not only had a surprisingly high success rate, but that they stand a much better chance of working than purely domestic ones.

Analysing 28 cross-border acquisition programmes involving 319 separate deals between 1981 and 1987 by companies based in the US, Japan and Europe, McKinsey judged more than half to be successful. That compares with only a quarter of a sample of domestic US deals surveyed several years ago.

Definitions of success are inevitably subjective. The research, to be published in the forthcoming McKinsey Quarterly, relies largely on financial yardsticks: post-acquisition returns on equity and assets, and whether they exceeded acquirers' cost of capital.

As McKinsey admits, these are distinctly Anglo-Saxon criteria. Japanese and continen-

tal European companies would be more likely to emphasise longer-term results, such as gains in market share.

None the less, the research points to useful lessons. McKinsey concludes that there are six important principles of success for mergers, which are observed more frequently in cross-border deals than in domestic ones. These are:

■ Acquire targets in your core businesses. This was true of 14 of the 16 successful cross-border acquisition programmes studied. By contrast, three of the five non-core programmes failed. Of the 28 programmes, 82 per cent were focused on core businesses, against 67 per cent of domestic ones.

■ Buy strong local performers. Cross-border mergers succeeded much more frequently when the target companies were already earning good financial returns and had a strong local market presence.

An exception was when buy-

ers were interested in acquiring companies only for their technology or skills. In several cases, buyers had boosted the performance of companies with a weak market position by improving their productivity.

■ Do not try to get everything right immediately. Successful acquirers concentrated initially on extending to their acquisitions the particular strengths which gave them sustainable competitive advantage.

They also focused first on areas where worldwide strengths, such as scale and international co-ordination, could yield benefits, leaving local functions until later.

■ Transfer skills. Defined as established business systems such as product management and distribution methods - to the acquired company. In 11 of the 14 successful acquisition programmes such transfers

were made on a large scale - but hardly at all in the failed deals.

McKinsey found that transfers could be achieved by moving a few managers from the acquiring company into important positions in their new acquisitions.

■ "Patch together" systems, emphasising those which are essential to operations. Proposals to rush into heavy investments in the acquired company, particularly on information technology systems, should be resisted. Gradual changes allowed acquirers to incorporate valuable lessons about operating in a new market.

■ Experience counts. McKinsey found successful cross-border acquirers made nearly twice as many purchases as unsuccessful ones, often pursuing a phased programme of acquisitions. That made it easier to learn practical lessons which could be applied to subsequent deals.

McKinsey's golden rules are, inevitably, easier to follow in some countries than in others. Identifying a target - and actually bidding for it - is much simpler in Britain and the US, which require comprehensive financial disclosure, than in countries such as West Germany, where even publicly-quoted companies are obliged to divulge only scant information.

It is also true that the principles apply equally strongly to purely domestic mergers and acquisitions. The interesting question is why they appear to be respected more often by companies when they go abroad than when they acquire at home.

McKinsey offers no explanation. But the most likely seems to be that awareness by cross-border acquirers that they are venturing into risky and unfamiliar territory gives them a powerful incentive to tread with special care and limit the margin for error to a minimum.

Continental Mergers are Different: Strategy and Policy for 1992. Centre for Business Strategy, London Business School. McKinsey Quarterly No. 3 1990.

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دعوات من الاطراف

FINANCIAL TIMES FRIDAY SEPTEMBER 28 1990

Kevlar* and Nomex*: Helping to increase motor racing safety.

It's quite normal for Formula One racing cars and even rally cars to reach 200 km/h and sometimes well over 300 km/h. Clearly, the smallest technical defect or driver error at such speeds can have serious consequences, which makes driver protection and safety crucial.

Racing drivers know this. They wear helmets reinforced with KEVLAR and protective overalls made from flame-resistant NOMEX III.

Such precautions have already saved many a driver's life. Press reports suggest, for example, that this is the case with former world champion driver Niki Lauda, as well as Nelson Piquet and Gerhard Berger.

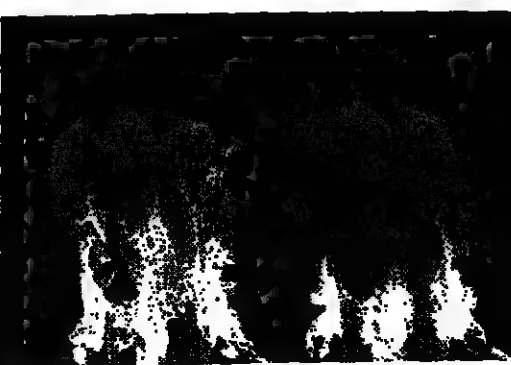
Nomex III - The superior flame-resistant formulation.

In motor racing, spectacular accidents are, unfortunately, all too frequent. And if a car catches fire, a few seconds can make the difference between life and death.

A protective garment made from NOMEX III can save a life in this sudden, critical situation. This heat- and flame-resistant fabric provides protection against fire for an exceptionally long period.

NOMEX III is a blend of NOMEX meta-aramid and KEVLAR para-aramid developed by Du Pont. It has proven advantages over other heat- and flame-resistant textiles. This is mainly because the woven material does not break open even when exposed to flame, so that the skin is not directly exposed to the fire.

Du Pont has subjected NOMEX III to numerous tests which confirm its exceptional protective properties. A special manikin developed by Du Pont, known as the "Thermo-man", is one of these. It is 1.85 metres tall and has 122 sensors distributed over its entire surface to register temperature, quantifying pain thresholds and the critical point when burns first occur. The results have provided invaluable information for the development of safer protective clothing.



NOMEX III under test on the "Thermo-man"

Critical protective clothing applications.

Firemen, policemen and industrial workers can all find themselves in potentially dangerous situations. Garments of



NOMEX III can be developed to provide the degree of protection required for different risk situations. And with a special advantage: material made from this patented fibre blend is as much as 40% lighter than flame-retardant cotton for the same protective performance. In addition, NOMEX III is resistant to most chemicals and does not melt.

What's more, a protective garment made from NOMEX III is a good investment for another reason - its protective properties are permanent, even after



Racing helmet with clothing of NOMEX III

long periods of wear and repeated washing. It will last about six times as long as a garment of flame-retardant cotton.

This is why public authorities and organisations are relying increasingly on clothing made from NOMEX III. In the U.K. the majority of professional firemen are equipped with NOMEX III. So are an increasing number in Germany. In Italy, all 25,000 members of the national fire service are equipped with protective garments made from NOMEX III.

World rally champion with Kevlar.

KEVLAR makes many contributions to the increased safety of motor racing. For example, it is used to reinforce helmets, car body components and tyres.

A burst tyre at high speed is a nightmare for any driver. Hours of driving combined with repeated heavy braking subject tyres to exceptionally heavy loads. Leading tyre manufacturers have therefore adopted KEVLAR to reinforce their high-speed and other speciality tyres. Tyres reinforced with KEVLAR have numerous advantages: they are lighter, develop less heat and withstand greater loads.

Michelin, Pirelli and Dunlop have been

using KEVLAR for some years with considerable success: most rally world championships in the past ten years as well as the 1987, 1988 and 1989 Group C World Championships were won on tyres reinforced with KEVLAR.

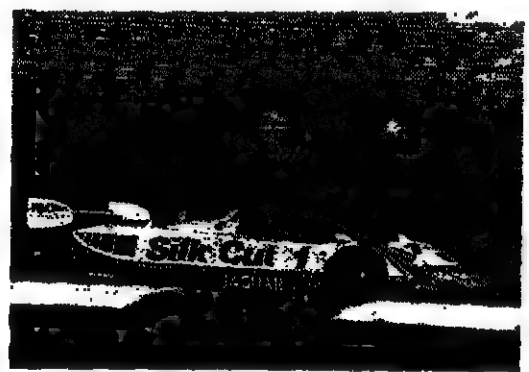
The average motorist also benefits from KEVLAR. Not only in tyres, but also in brake pads, clutch linings, cylinder head gaskets and cooling system hoses, KEVLAR enhances safety and reliability.

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Group C - World Cups 1987 and 1988 for Jaguar - and elsewhere, for Dunlop tyres reinforced with KEVLAR as well.

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TECHNOLOGY

Senior executives at Canadian Satellite Communications (Cancom) complain only half in jest that they were never informed by Sky Television and British Satellite Broadcasting before the two British satellite networks came on the air.

Sheelagh Whittaker, Cancom chief executive, says that the one word of advice she would have given Sky owner Rupert Murdoch was: "Don't make your own signal." Cancom has its hands full supplying other signals and TV signals to nearly 2.6m households across Canada, from the tiniest fishing villages of Newfoundland and Eskimo settlements above the Arctic Circle, to suburban homes in urban areas.

The publicly listed company based in suburban Toronto claims to be first in the world to have scrambled and marketed broadcast signals via satellite. It has subsequently made its name as a pioneer in bringing cable television at affordable rates to remote communities with as few as 76 households.

From this base, it has diversified into a wide range of other satellite-based services, including direct-to-home TV signals and business data communications. Earlier this year, Cancom became a licensee for a mobile communications service developed by Qualcomm of San Diego which allows two-way conversation between truck drivers and dispatchers anywhere in North America.

The signal reaches out

Bernard Simon describes how diversification has paid off for a Canadian cable TV company

Unlike Sky or BSB, which produce their own programmes, Cancom offers its customers a package of eight US and Canadian TV stations beamed from leased transponders on Anik D, a Telesat Canada satellite. Four of the stations are Canadian and the others are US network affiliates, based in Detroit. Except for its fledgling direct-to-home service, Cancom's customers are not individual subscribers. They consist of 1,933 cable companies which buy signals from it for distribution to households.

One secret to Cancom's operation is the scrambling equipment installed at each of eight TV and two radio "uplink" sites across Canada, and regulated by a master control centre at Oka, Quebec, near Montreal. The scrambled signals are unusable unless they are converted by decoders provided to cable company customers.

The decoders enable technicians at Oka to tailor the eight-channel package to individual cable operators' needs.

In Winnipeg, for instance, a cable company takes only two US networks from Cancom. The rest of its service is available from microwave signals. "Encoding and decoding is also our cash register," Whittaker says. With its rates set according to a cable company's subscriber base, Cancom reserves the right in its contracts to audit operators at random.

A company spawned by Cancom four years ago to specialise in marketing cable-TV to remote communities has significantly brought down the cost of installing cable-TV systems by standardising reception equipment and encouraging communities to pool their resources. To reduce manufacturing costs, the company, CI Cable Systems, has given all its business for reception equip-

ment (known as "head-ends") to a single supplier, the Nexus Group of Vancouver.

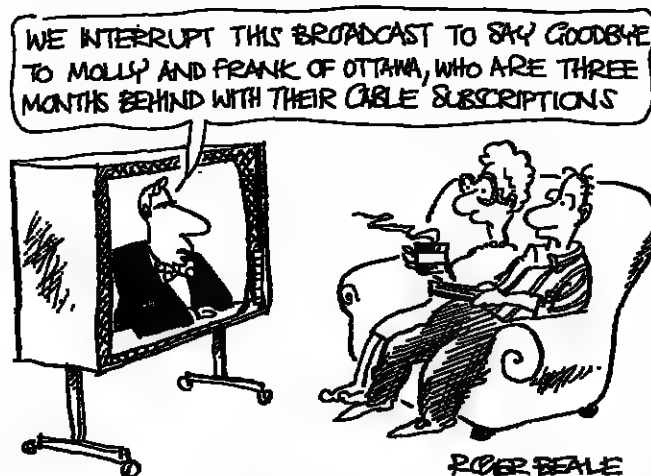
Nexus installs Cancom decoders in head-ends before they leave the factory. The price of a head-end has come down from \$850,000 when Cancom started operations in 1981 to about \$18,000 now. Likewise, CI achieves economies of scale by encouraging small cable systems to share administrative and technical resources.

Despite annual increases in its satellite leasing costs, Cancom has never put up its rates in nine years of service. The company has been able to hold the lid on rates partly by the technological advances in its equipment, and partly by cross-subsidisation between its

remote-community services and its other satellite-based businesses.

Whittaker estimates the untapped market for satellite-based cable TV in Canada is about 100,000 households. Another 900,000 isolated households, such as farms, are reachable only through backyard satellite dishes.

Cancom currently has only about 8,700 direct-to-home subscribers. Whittaker doubts that this service would be economically viable without being able to charge all its satellite costs to the cable-TV business. "It takes so many backyard signals to cover operating costs," she says. "No free-standing, direct broadcasting satellite service anywhere is making money."



ROGER SEALE

Food stays cool as a cucumber

STRAWBERRIES, melons and cherries are the sort of delectables the modern gourmet has come to enjoy even in the middle of winter. But transporting the fruits quickly enough to preserve their freshness means that they have to travel by air - which makes them expensive.

The answer could be a cooling technique developed by the Japanese NYK shipping line. It relies on sophisticated computerised controls to keep the food chilled at a very specific temperature - between 0 deg C and the freezing point of the food. As a result the temperature in the container varies from food to food - strawberries, for example, are kept in the NYK system at -0.5 deg C.

NYK says the process does not destroy the cell structure of the food - be it fruit or meat - as freezing does. Japanese consumers are already benefitting from Fine-Tuned Cooling. Strawberries from the US and soft cheeses from France have been successfully transported.

An artificial protein blossoms

A NEW growth-promoting protein developed in Australia has been released on the international market, according to AP.

John Stocker, chief executive of the Commonwealth Scientific and Industrial Research Organisation (CSIRO), announced the release of the insulin-like Growth Factor (IGF) protein at the Ninth Australian Biotechnology Conference.

IGF proteins, similar in structure to insulin, are produced by the liver and other tissues to promote cell growth. Scientists from the CSIRO and the University of Adelaide have carried out a six-year project to refine and genetically alter particular types of IGF to increase their promotion of cell growth.

The new IGFs would be used by biotechnology and pharmaceutical companies worldwide for artificially growing living cells for drug production and experiments. But the long-term potential of IGF is larger because they also have medical and veterinary applications.

The most lucrative long-term market lies in treating patients suffering from tissue loss following burns.

Clay Harris

broken limbs, cancer or chronic infection. Clinical trials will probably be conducted in the US by Genentech, which has signed a licensing agreement to exploit IGF technology for medical applications.

Help for PC users with a problem

WHY is it that when you have forgotten how to carry out that crucial task on your PC there is never a manual or a colleague around to remind you of the procedure?

The answer could be a hot-line set up to help PC-users with a problem. Called Helpdesk Express (HDX), the service provides answers to queries on more than 30 widely used PC software packages and related hardware.

For £200 per PC (or less for large corporate customers), the PC user can call up the helpline using a toll-free number. Experienced in the US, where the service is in operation, indicates that 95 per cent of queries can be answered in three minutes.

Company culture under scrutiny

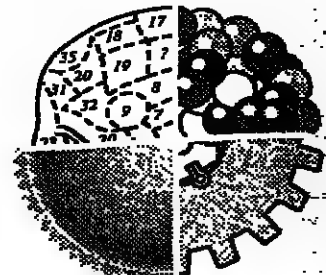
DOES your company culture make it easy to introduce information technology systems successfully? Companies are now finding the answer to this through an audit which analyses the company's potential for a successful IT installation.

The audit, developed by Roger Tomlin and Company, of St Albans, starts by conducting 15 interviews with company executives. The results of the interviews are compiled and then run against a database containing information on 800 blue chip European organisations.

Some of the 300 companies exploit their IT infrastructure well, others not so well and others badly. By comparing the audited company with these 800, Tomlin can determine how successful the client will be in implementing IT. A follow-up management seminar can help point the less successful companies in the right direction.

Perfecting fast transmission

NEC, the Japanese electronics company, has announced what it claims is a world record in optical fibre regeneration.



WORTH WATCHING

by Della Bradshaw

erators, the electronic widgets which sit on the fibre communications line and boost the light signal.

NEC's claim is to be the first 10 gigabit per second optical regenerator - the equivalent of 40,000 pages of newspaper text. This will give a 400 per cent increase in transmission capacity over today's 2.4 gbit/s systems.

Until now the transmission of such large amounts of data down a fibre has been restricted because as the volume of transmission data increases the more difficult the perfect regeneration of the signal becomes. The NEC breakthrough is a device called a countdown timing extraction circuit, which makes possible the almost perfect regeneration of the huge amount of data.

Deflating those spare tires

THE answer to that bulging waistline could be a Finnish-developed fat substitute which is very low in calories.

The new food ingredient, developed by Aiko, of Helsinki, is a derivative of cellulose, which does not break down in the human body and so produces few calories.

The CMC (enzymatically hydrolysed carboxymethyl cellulose) comes in a powder form but has fat-like qualities when used in cakes or cereals. Aiko says CMC could be used in sweet or savoury foods, such as snacks, loaves and cereals or it can be used for better in fried goods.

The largest potential for CMC is in the growing market for low-fat spreads.

Contact: NYK Lines Japan, 03 284 8274, CSIRO: Australia, 02 228 0111, Roger Tomlin: UK, 0752 50905, NEC: Japan, 03 454 1111, Aiko: Finland, 0 2021, HDX: UK, 0220 284885.

Innovation in security products is usually associated with electronic devices such as key-cards. Lock manufacturers, however, are demonstrating that there is still room for improvement in the oldest mechanical technology.

As a result, the number of possible key variations from one of the most common locks has been multiplied from 200,000 to more than 1m, although in practice lock makers probably still will not use more than 20,000 variations.

Most houses in Britain rely on the cylinder rim lock or night-latch, often in combination with a mortice lock, for securing external doors. Each uses technology which has been used for many years, meaning that burglars have had plenty of time to perfect the art of picking them.

Mechanical wear, moreover, means that some older night-latches become useful for little more than keeping a door closed against the wind.

The key to a secure lock

Of the cylinder rim lock, David Scott, managing director of Yale Security, a subsidiary of Yale and Valor, admits: "The pin tumbler mechanism was invented by the ancient Egyptians, a fact we keep fairly quiet." In its current form, the pin tumbler mechanism was invented by Linus Yale in the mid-1800s.

Its popularity derives from ease of fitting and use, rather than sturdiness. "The night-latch has never been accepted as a very high security device," acknowledges Jeff Samson, Yale and Valor's chief executive. For this reason, most for the premium product.

The lock itself is attached to the door on two planes, at right angles. The strike, which is fitted to the door jamb, extends several inches above and below the striking plate

that a lock must withstand 3,030lbs of pressure. Only mortice locks, which are fitted within a door, rather than attached to it, passed the test.

In June 1989, Yale decided to develop a conforming night-latch at its factory in Willenhall, Britain's traditional lock-making centre in the West Midlands. Within a year, the lock had been certified by the British Standards Institution.

Yale's new rim lock differs in several ways from its predecessors, which will continue to be manufactured and offered at prices starting at less than a third of the 250-plus it charges for the premium product.

The lock itself is attached to the door on two planes, at right angles. The strike, which is fitted to the door jamb, extends several inches above and below the striking plate

(where the bolt lodges) giving resistance to leverage.

The casing uses heavy gauge steel, and a hardened steel cap makes the cylinder drill-resistant. Because the cylinder contains six tumblers rather than five, it is harder to pick.

The lock automatically dead bolts when the door closes, making it resistant to credit cards or similar thin objects, and a hardened steel shim in the bolt is intended to protect against saws. Like mortice locks, it is lockable by key from the inside.

Racal-Chubb Products, the Racal Electronics subsidiary which is Yale's leading competitor, has also been adding features to its locks.

Its Guardian 4187 rim lock, which has a 10-disc Ava mechanism - containing no springs - allows 50,000 key variations.

It was designed to conform with BS 3621. But because its production facility did not originally meet another standard, it is only now coming close to getting approval to carry the BSI kitemark, according to Frank Post, marketing manager.

Chubb has also upgraded the mortice lock, introducing a rugged seven-lever model in addition to its standard five-lever version, which increases the usable key variations from 1,000 to 8,000. Ingersoll, another Yale and Valor subsidiary, also has a rim lock which conforms to BS 3621.

Of Yale's BSI-certified rim lock, Scott says: "Properly fitted on the front door, this could provide the security you would get with a five-lever mortice lock and a five-pin night-latch." He has yet to convince Samson, however, who admits he would always use two locks on external doors.

Clay Harris



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FINANCIAL TIMES
GROUP 1 BUSINESS IN THE WORLD

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ARTS

Arts Week

F | S | Su | M | Tu | W | Th
28 | 29 | 30 | 1 | 2 | 3 | 4

THEATRE

London

Jeffrey Bernard is Unwell (Apollo). James Bolam is the alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs. (437 3663).

Aspects of Love (Princes of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garrick's 18th-century novel. (439 5972).

Burn This (Lyric). Blistering performance from John Malkovich and Juliet Stevenson in Lanford Wilson's play about the mismatch of opposites. (437 3686).

Slager (Barbican). Anthony Sher in Peter Flannery's modern Jacobean tragedy that reflects a darkly comic view of Britain since the Second World War. (838 8881).

Shadowlands (Queen's). Weepee about the love affair between crusty Oxford writer C.S. Lewis and the cancer-riddled American poet Joy Davidman, which pushes Nigel Hawthorne and Jane Alexander into the awards stakes. William Nicholson's play is irresistibly emotional. Elifiah Moshinsky's direction is superb. (784 1166/439 3849).

Absurd Person Singular (Whitehall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Moira Redmond, Richard Kane and Lavinia Berrin on fine form in a production which confirms Ayckbourn's early bleakness. (071 867 1119).

Man of the Moment (Globe). Nigel Planer and Gareth Hunt in another Alan Ayckbourn play, this time about media manipulation. (437 3687).

New York

Falsettoland (Lucille Lortel). It will be known as the musical about AIDS first hitting New York but it goes much further than that, showing the effect on a larger circle of people, who include a boy having a Bar Mitzvah and his parents, all three of them. (924 8782).

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new beller in the Broadway tradition, Tyne Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into burlesque while rejecting a personal life for herself. (246 0102).

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical director, directs this remake of the Garbo film to shake the bones of this inert depiction of lives criss-crossing in an elegant, but somewhat random setting. (246 0102).

Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically felicitous. (239 5262).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama. (239 6200).

Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this transfer from London. (439 8200).

Washington

Shogun (Opera House). The \$8m. Broadway-bound musical by novelist James Clavell is bound to be compared to Sondheim's *Pacific Overtures* in exploring the origins of Western-Japanese contact. Kennedy Centre (467 4600).

Playboy of the Western World (Eisenhower). Abbey Theatre company brings what the Americans want to see to confirm the view of the Irish as charmers. Ends Oct 31.

Chicago

The Iceman Cometh (Goodman). The Goodman opens its new season with a revival of vintage O'Neill starring film actor Brian Dennehy. Ends Nov 4 (443 3800).

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life in a busy hairdressing establishment. (988 9000).

Tokyo

Kabuki. Performances at Kabuki-za (541 3131) are at 11am and 4.30pm and consist of mixed programmes made up of short or shortish pieces in a variety of kabuki styles.

Takigi Noh (Noh by Firelight). Outdoor performance of the noh play *Ataka* - the famous story of the fugitive lord, Yoshitsune, and his wily servant, Benkei, at the Ataka Barrier (Thur). Preceded by a Kyogen comic interlude. Hibiki City (275 8284).

Check by Jowl in Hamlet. British fringe company making their Tokyo debut as part of the UK 50 Festival. Tokyo Globe Theatre (360 1151).

MUSIC

London

London Symphony Orchestra conducted by Michael Tilson Thomas with James Galway, Beethoven, McCabe, Debussy and Janacek. Barbican Centre (Sat) (071 638 8891).

Paris

Orchestre de la Suisse Romande conducted by Armin Jordan, with Julia Varady (soprano) plays Britten, Strauss, Debussy, Ravel (Mon). Chatelet (40282840).

Orchestre de la Suisse Romande conducted by Armin Jordan with Maria Tippi (piano) plays Mozart, Shostakovich (Tue). Chatelet (40282840).

Orchestre de Paris conducted by Jansug Khachidze with Alicia Delarocha (piano) plays Schumann, Shostakovich (Thur). Salle Pleyel (46938873).

Amsterdam

Netherlands Philharmonic with Theodora Gerasets (violin), James Loughran conducting. Dvorak, Vaughan Williams, Elgar (Mon, Thur). Concertgebouw (781 345).

Moscow Conservatory Quartet. Tchaikovsky, Shostakovich, Stravinsky (Tue). Concertgebouw (718 345).

Utrecht

Netherlands Philharmonic with Theodora Gerasets (violin), James Loughran conducting. Dvorak, Vaughan Williams, Elgar (Sat). Vredenburg (31 45 44).

Hague Philharmonic. Netherlands Concert Choir and soloists conducted by Aldo Ceccato. Rachmaninov, Scriabin (Sun). Vredenburg (31 45 44).

Brussels

RTBF Symphony Orchestra conducted by Andre Vandernoot with Suzanne Mondonian (harp). Boeldieu and Bruckner (Fri). Maison de la Radio.

Belgian National Orchestra conducted by Ronald Zollmann with the Duo Crommelynck (pianos). Dukes, Haydn, Poulenc, Ravel (Fri, Sun). Palais des Beaux-Arts.

Antwerp. Royal Flanders Philharmonic and Antwerp chorus conducted by Grant Llewellyn, with Jean-Claude Vanden Eynden (piano) performs works by Dukes and Franck. De Singel (Fri) (03-248 38 00).

Robert Hall (baritone) accompanied by Jozef de Boenhouwer (piano). Benoit, Brahms and Schumann (Tue). Rubenshuis (03-220 83 36).

Gene

Collegium Vocale chorus and instrumental ensemble conducted by Philippe Herreweghe with Agnes Mellon, Howard Crook and Peter Kooy in Schütz's *Psalm of David* (Sat). Festival-Bijloke-abbij (091-25 77 80).

Barbara Hendricks (sop) with the Emerson string quartet performing Beethoven, Fauré, Glinski. Rachmaninov and Schubert (Sun). Festival-Bijloke-abbij (091-25 77 80).

Madrid

Bilbao Symphony Orchestra and choir conducted by Odon Alonso, with M. Jose Sanchez and Inmaculada Martinez (soprano), Izaro MENTRAN (mezzo-soprano), Manuel Cid (tenor), Luis Alvarez (baritone). Auditorio Nacional de Musica (337 01 00).

New York

Concerts: Mstislav Rostropovich (cello) with Lambert Orkis (piano) play Beethoven, Bach, Prokofiev, Tchaikovsky, Piazzolla (Mon); Philadelphia Orchestra conducted by Riccardo Muti with Kyung-Wah Chung (violin) plays Verne, Bruch, Tchaikovsky.

skylar (Tue), Juilliard String Quartet plays Schubert (Wed). Carnegie Hall (247 7400).

New York Philharmonic conducted by Zubin Mehta with Marvis Martin (soprano) plays Barber, Strauss (Tue); Zubin Mehta conducts with Vladimir Spivakov (violin). (Thur), Avery Fisher Hall, Lincoln Center (874 6770).

Washington

National Symphony Orchestra conducted by Mstislav Rostropovich with Justus Frantz (piano). Mozart, Shostakovich (Tue); Mstislav Rostropovich conducts with Wendy Warner (cello). Shostakovich (Thur). Concert Hall, Kennedy Centre (467 4600).

Royal Concertgebouw Orchestra of Amsterdam conducted by Riccardo Chailly. Rossini, Schubert, Brahms (Wed). Concert Hall, Kennedy Centre (467 4600).

Chicago

Chicago Symphony Orchestra conducted by Sir Georg Solti with Charles Pikler (viola). Shostakovich, Bartok, Dukes (Thur). Orchestra Hall (435 3332).

Tokyo

The English Concert conducted by Trevor Pinnock. Bach, Telemann, Vivaldi (Mon). Handel, Boyce, Arne (Tue). Casals Hall (228 9991).

I Solisti Veneti. Vivaldi. Showa Women's University Hitomi Memorial Hall, near Sangenjaya (Mon). (403 8011).

New Japan Philharmonic. Orchestra conducted by Yuzo Toyama with Christa Ludwig (mezzo) plays Mahler, Surtory Hall (Mon). With Charles Spencer (piano). Schubert Winterreise. Orchard Hall (Thur). (238 9989).

Japan Philharmonic Orchestra conducted by Jun-ichi Hirokami plays Mendelssohn, Schubert. Suntory Hall (Thur). (234 3911).

EXHIBITIONS

London

Royal Academy of Arts. Monet in the 90s: The Series Paintings. The long-awaited blockbuster exhibition has opened in London at 50 museums and monuments, explaining the artist's double vision. Burlington House, Piccadilly (287 9579).

Paris

Carte musées et monuments sold in museums and metro stations enable visitors to avoid queues at museums and monuments, including the Louvre, Musée d'Orsay and Versailles.

Marmottan's Monets. For lovers of Impressionism, the Musée Marmottan is a must. A charming town house set in greenery, it houses an important collection of paintings and drawings by Claude Monet and his friends. Monet's love of London is represented by the Houses of Parliament. In the last 30 years of Monet's life, his garden in Giverny became his great inspiration. In glowing colours and changing light he painted his Japanese bridges and weeping willows and, above all, time and again the unforgettable Nymphaea - waterlilies on still green waters. Musée Marmottan, 2 rue Louis-Boilly, closed Mon.

Grand Palais. Biennale Internationale des Antiquaires. Under the sign of Love in Art, 150 antique dealers, both French and foreign, cover a wide range of periods and styles and present their prestigious exhibits in a mise en scene evoking the splendour of the 18th century. Ends October 7.

Louvre. Euphronios. Some 80 objects, craters, amphoras and bowls testify to the art of Euphronios, painter and potter in the 6th century BC in Athens, in mastering the technique of red figures on black background. Euphronios and his friends of the Pioneers Group bring invention and originality to their representations of mythological subjects and scenes from everyday life. Open all days from 10 am to 10 pm. Ends Dec 31 (40205166).

Musée d'Orsay. The spectacular museum of the 19th century is situated opposite the Tuileries gardens within the metallic structure and the glass-roofed vault of the vast Belle Epoque railway station. It houses paintings, sculptures, objects d'art and photographs from the end of the romantic period to the beginnings of modern art and the Impressionist and post-Impressionist collections formerly in the Jeu de Paume. Here they are counterbalanced by academic painters, their contemporaries, long denied for their pomposity. 1 rue de la Harpe (40-64514). Closed Monday.

Martigny. Fondation Pierre Gianadda. Modigliani. Some 50 oils, as many drawings and some sculptures form an important retrospective of the Italian-born artist living at the beginning of the century in the feverish atmosphere of Montmartre and Montparnasse. In contrast, the rather stylised two-dimensional portraits of his friends and of Jeanne Hebuterne, his last and tragic companion. (26 229978).

Brussels

Palais des Beaux-Arts. 5 million years: The Human Adventure. Man's evolution seen through 200 Paleontological exhibits. Daily ends Dec 30.

Musée d'Art Moderne, Place Royale. The Goldschmidt Collection of Modern paintings recently left to the museum is on view in its entirety for the first time. Works by Braque, Chagall, Hockney, Klee, Miro and others. Closed Monday, ends December 16.

Barcelona

Fundacion Miro. Joseph Bouys. Some 130 drawings on the theme of oriental philosophy in an inter-change with the Keffner Gesellschaft in Hanover. Closed Monday. Ends November 18.

Venice

Palazzo Grassi. From Van Gogh to Picasso - from Kandinsky to Pollock. Opening with Picasso's 1981 *Woman with Yellow Hair* and closing with Fernand Léger's 1950 *Builders with Rope*, this exhibition provides a truly delightful center through modern art from the late 1970s onwards. Included in the group of paintings lent by the Guggenheim in New York are 22 works from the remarkable Tschannhäuser collection, none of which have been back to Europe since they were bequeathed to the museum in 1940.

Düsseldorf

Kunstmuseum, Ehrenhof 5. Conrad Foltzmueller. Around 90 paintings, 80 watercolours, drawings, 40 prints as well as five plastics by the expressionist painter are on display until October 28.

Frankfurt

Jüdisches Museum. Untermainkai 14/15. Expressionism and Exile from the most important private collection of Ludwig and Rosy Fisher. 117 paintings are exhibited. Among the artists are Kirchner, Heckel, Nolde and Münter. Until October 10.

Hanover

Sprengel Museum. Käthe Kollwitz (1867-1945). Eleven plaques 70 paintings 70 prints of the politically radical artist are to be seen until October 28.

Essen

Museum Folkwang. Vincent Van Gogh and Modern Art. On the 100th anniversary of Van Gogh's death, this exhibition aims to display his influence on European modern art. With 50 of his own paintings and 120 by other artists it shows the development of art in the period 1890-1914. The exhibition moves to Amsterdam in Nov. Ends Nov 4. Goethestrasse 414300. Essen 1.

Villa Russegger. 15. St Petersburg around 1800. With 555 pieces on loan from Leningrad's state Hermitage Museum, the exhibition details the development of Russia from a great empire to a European power. St Petersburg was the residence of Peter the Great and acted as an intermediary between east and west. The exhibition covers the period from the 18th to the 19th century of Tsar Paul I (1796-1801) and Alexander I (1801-1825) as well as the political, intellectual and economic centre of Russia. This unique show gives a clear, varied view of the historical importance of the period of the Russian empire, with paintings, furniture, sculptures, costumes and porcelain.

Berlin

Martin-Gropius-Bau, Stresemannstrasse 110. Bismarck's Prussia. Germany and Europe. This exhibition in Berlin will be the first organised by the German History Museum, with around 1,000 pieces on loan from 280 different museums from all over Europe and the US. Otto von Bismarck, born 175 years ago in Schoenhausen, was the German Imperial Chancellor and Prussia's premier before he was sacked by the young Kaiser Wilhelm II 100 years ago. The current political changes in Europe, particularly in East Germany, underline the importance of this exhibition, which also attempts to explain what happened after the revolution of 1948. Bismarck was at the centre of several conflicts in relation to industrialisation, national questions and the impetus towards forming nation-states in Europe. An accompanying programme includes literature, music performances, films and video. Until November 25.

New York

Brooklyn Museum. From pastoral landscapes to moonstruck mature fantasies, this comprehensive exhibit makes the claim for Albert Pinkham Ryder as the first modern American painter. Ends Jan 8.

Washington

National Gallery. Artistic dividends of the end of the cold war continue with a comprehensive show of Suprematist Kasimir Malevich and his Soviet contemporaries with works never before lent by the Soviet Union. Ends Nov 4.

Chicago

Chicago Historical Society. A House Divided: America in the Age of Lincoln. Documents, mementos and personal effects of the Great Emancipator.

Art Institute. The Russian Taste for French Painting is a tribute to the cultural impact of the improved Soviet-American relations with its French masterpieces borrowed from the Hermitage and Pushkin Museums. Works from Poussin to Matisse include Manet, Renoir, Cézanne and Gauguin.

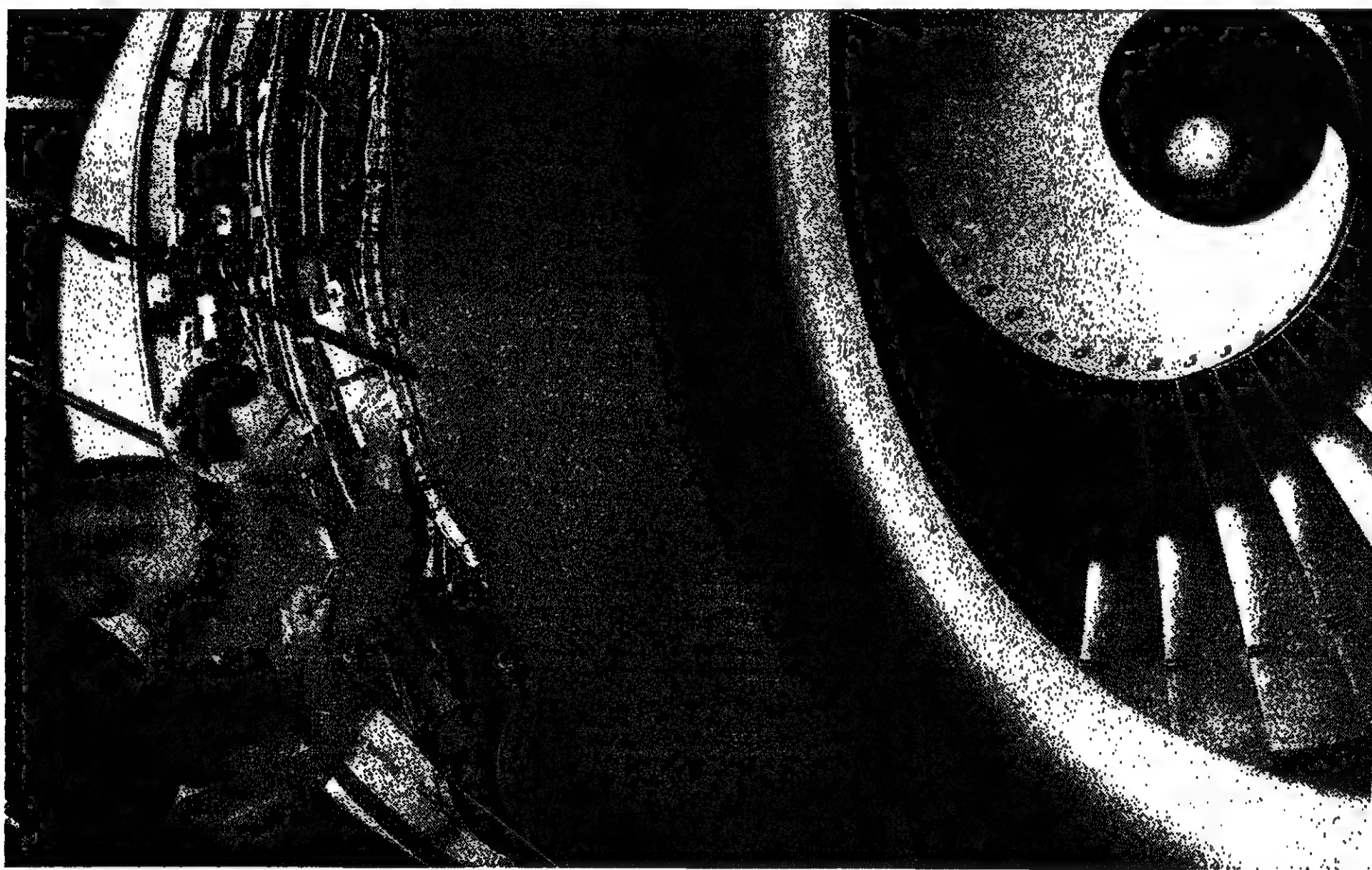
Tokyo

Hara Museum. Hara Annual 10. Since its establishment 10 years ago, this museum has held an annual show of young and emerging Japanese artists - a good opportunity to observe new developments and directions in Japanese art. Opens September 28.

Bunkamura. The Museum. Dante Gabriel Rossetti. For some reason, the pre-Raphaelites appeal to the Japanese sensibility, so this exhibition of some 120 paintings and drawings is likely to prove popular.

Satagaya Museum. British Art Now. 16 artists are represented, including David Mach who came especially to Japan to install a three-dimensional seascape made from 30 tons of old magazines. Closed Mondays.

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ALISON BARNARD
on 01-873 4148

or write to her at:

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SE1 9HL

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Friday September 28 1990

Time to join the ERM

MR JOHN MAJOR suffers from a severe case of lack of credibility. Not to put too fine a point on it, few believe a word he says. There is nothing personal about this. On the contrary, the chancellor gives the impression of finding the very thought of financial profligacy repugnant. But he is a politician.

Ambitious politicians who are also chancellors of the exchequer have a not entirely unjustified reputation for trying to buy elections. It is this reputation and the costs it imposes on the UK that represents the strongest economic argument for entering the exchange rate mechanism of the European Monetary System as soon as possible.

The previous chancellor, in a speech to the Conservative Party conference just four years ago, that the government's objective in the next parliament would be the elimination of inflation. No wonder few take the pronouncements of his successor seriously. Bond markets certainly do not. The gap between the yield on bonds and indexed gilts suggests that inflation is expected to be about 7 per cent in the long term. Nor does the Confederation of British Industry, which states that interest rates must be cut before the end of the year if a recession is to be avoided.

Why does the CBI presume that a recession either can or should be avoided? Wage inflation will not be reduced to a level consistent with a stable exchange rate within the exchange rate mechanism of the European Monetary System (something regularly called for by the same members of the CBI) without rising unemployment and, at best, very slow growth.

Unconstrained control

The lack of credibility of a chancellor who retains unconstrained control of all policy instruments matters. If businessmen (not to mention trade unionists) believe a recession can, should and will be avoided, the recession that is needed will be far worse than if they believed the opposite.

In short, Mr Major needs to take sterling into the ERM to add some credibility to the disinflationary policy of a government already under formidable pressure to lower rates of interest. None the less, the act of entry would hardly transform British expectations to those of the Germans. For a country with a comprehensively liberalised financial system and considerably higher inflationary expectations than in the core countries of the ERM, entry is risky.

A conflict is likely to emerge

between short-term expectations of relative exchange rate stability and medium- to long-term expectations of sterling depreciation. Once a floor has been put on the exchange rate, interest rate differentials may bring in short-term money, drive up the rate of exchange and put downward pressure on rates of interest.

The result could be yet another borrowing-led, inflationary expansion. Unless employers and employees in internationally open sectors of the economy take the fixed exchange rate seriously, the damage to the economy would then increase until finally they do.

Converging expectations

Note that these risks cannot be eliminated by waiting until current rates of inflation start to converge on those of ERM member countries. What is needed for a less risky entry is not convergence of actual inflation on German levels, but convergence of inflationary expectations on the German norm.

That will take many years to achieve even within the ERM. Outside it, such convergence will probably never happen. While there is little reason for delay, sterling does have to go in high, for two reasons: first, going in low would merely postpone, not avoid, the profitability squeeze, which is bound to come if inflation is to be reduced; secondly, interest rates will have to be kept considerably higher than in the main ERM countries for some time. This will be difficult if the general expectation is that sterling is more likely to rise to the top of its band than sink to its floor.

Going in high became easier when rumours of entry pushed sterling up. Its current tendency to decline is itself a good reason for early entry. There is also a strong economic case for taking the present rate as the bottom of a wide band. With large interest rate differentials in sterling's favour, the result is likely to be an appreciation, which would tighten the squeeze and offset the expected reduction in interest rates.

The UK's long flirtation with the ERM has become so embarrassing as its results have proved disappointing. The main questions for the Chancellor are not how to go in peacefully or risklessly - he cannot; nor how to choose the perfect moment - he will not; nor, least of all, how to gain the greatest short-term political advantage - he should not. It is how to use ERM entry as a way of strengthening, not undermining, the credibility of the government's disinflationary policy. This can be done, it should be done now.

The governing board of the International Energy Agency meets in Paris this morning to solve a perplexing riddle. Why has the price of oil doubled since Iraq's invasion of Kuwait on August 2, when the supply of crude oil and refined products has proved broadly adequate, and demand looks set to weaken?

Even more perplexing, should the 21 industrialised countries that make up the IEA membership do anything to influence supply or demand in the absence of an obvious shortfall of crude oil?

The answer to the second question, we know in advance, is that the IEA will do nothing but talk. This is because leaders of the western capitalist democracies have come to a startling conclusion: that the market has got it wrong. The view is that \$20 a barrel for oil is "unjustified" because oil supplies are adequate.

US President George Bush was only the latest to deliver a stern lecture to oil traders late on Wednesday, when he also announced that the US would sell 5m barrels from government stocks just to test the system.

There is no justification for the intensive and unwarranted speculation in oil futures, he said. Mr Bush said traders were not taking into account the high level of commercial stocks and the additional production coming from many sources.

Mr Antonio Cardoso e Cunha, the European Community energy commissioner, had sharp words earlier in the week when he called the latest surge in oil prices "totally unjustified and indefensible". He accused oil traders of speculating at the expense of consumers.

Even so stout a believer in free markets as Mr John Major, the British chancellor of the exchequer, appears to believe the markets have lost their way. At the IMF/World Bank meeting in Washington, he said: "So far as one can see - in terms of the loss of oil production which seems to be about 2 per cent - there is no instinctive justification for the oil price being at its present level for a continuing period. At the moment, it is market psychology that has taken the oil price to its present level."

Since high prices result from psychology rather than supply shortages, the reasoning continues, government intervention would be unwarranted - even potentially dangerous - because no one knows for sure how an irrational market would respond to treatment.

World leaders are remarkably united in the view that oil prices at current levels are unjustified, but are they right? Is the world really just suffering at the hands of unprincipled speculators?

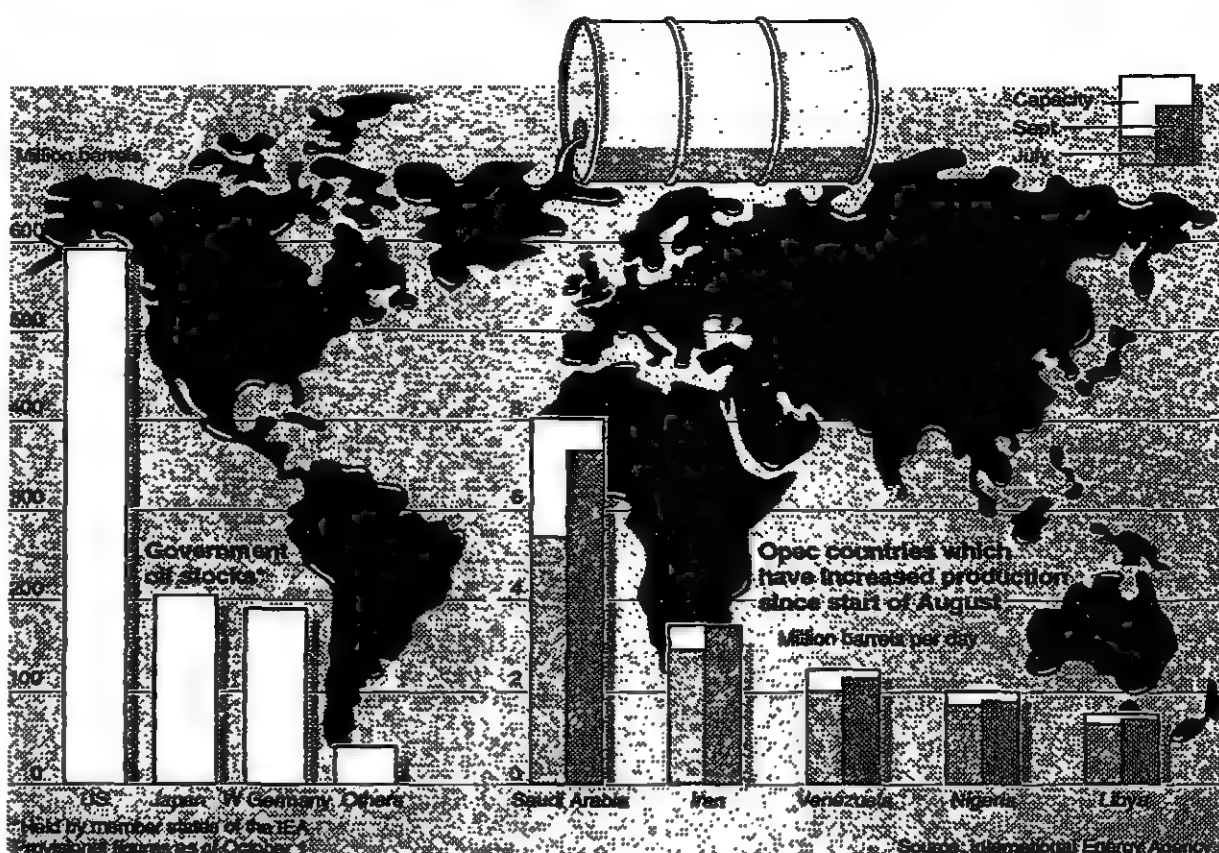
At face value, the analysis presented by oil companies and the IEA certainly shows little cause for concern about supplies. At the start of the crisis, total stocks on land in the industrialised countries were at high levels, amounting to 90 days of forward consumption on July 1. By comparison, at the start of the last oil shock in 1973, total stocks amounted to only 80 days of forward consumption.

The size of the oil shock, measured in terms of net loss of production, also appears small this time because, unlike in 1973, plenty of spare production capacity is available. Iraq and Kuwait were exporting about 4.3m barrels a day, oil before Iraq invaded Kuwait. The IEA estimates that Opec countries can make up about 3.7m b/d on average in the fourth quarter by exceeding production quotas agreed in late July.

Before the current crisis, the world had been expecting 22.5m b/d from Opec until the end of the year, on the basis that member countries would stick to their quotas. The IEA still estimates the world will be getting about 22.2m b/d from Opec. This is certainly a tighter market than had

With oil supplies adequate and governments well stocked, the world is wondering why prices have leapt. Steven Butler reports

A question of market psychology



been expected, but hardly enough to explain a doubling of prices, especially when oil stocks are so high and when IEA demand projections have been lowered by 500,000 b/d for the fourth quarter.

The supply of refined products is more difficult. Kuwait had been exporting about 750,000 b/d in refined products from sophisticated refineries. Other product exports from the

President Bush joined a chorus of leaders when he said: "There is no justification for the intensive and unwarranted speculation in oil futures."

Middle East have also been curtailed in order to supply the armed forces in the Gulf. The crude oils coming to the market are also chemically heavier and will not produce as much light product, such as petrol, jet fuel, or the chemical feedstock naphtha, without sophisticated refining equipment, which is unavailable.

Yet while the IEA is predicting regional tightness in some product markets, even if everything goes well, this too is insufficient to justify the enormous leap in prices.

One other possible explanation for

the rise in prices might be a speculative build-up of commercial stocks. But the IEA rules this out, too. It says that rather than stockpiling, oil companies are drawing on stocks in a sensible manner to cope with the crisis. The IEA had earlier projected a 600,000 b/d increase in commercial stocks in the third quarter, when companies normally prepare for high winter demand. The IEA now believes that commercial stocks will be flat during the period, showing evidence that oil companies have responded to IEA calls to moderate crude oil purchases.

Having systematically eliminated supply, demand and stock movement factors as an explanation of price rises, the only factor left is psychology. That, in itself, should not be any great surprise. Psychology is always the determining factor in the market, where prices are struck on the basis of a common view on current and future market conditions.

And in current circumstances, it should not be too surprising that market psychology is alarmed. Oil buyers are willing to pay a high price for oil today because they fear that disruptions to supply will force them to pay more for it next week or next month. Because of the threat to supplies caused by a possible Middle Eastern war, oil companies would naturally prefer to hold more stocks, just as a motorist would fill up the tank today if prices are going up tomorrow.

Oil companies, however, collectively cannot do this because of simple arithmetic: oil in stocks cannot increase unless either supplies go up

or consumption falls. This, none the less, will not stop companies from wishing to buy more oil. If it is not available in sufficient quantity as in the case today, prices naturally go up. Therefore, contrary to what the IEA says, the failure of commercial stocks to rise is not the result of any co-operative behaviour on the part of the oil companies. The companies have simply bid up the price of oil to a point

Psychology is always the determining factor in the market. And in current circumstances, it should not baffle political leaders that market psychology is alarmed

where they consider it too risky to restock.

Fears of a supply disruption are being reinforced by the IEA's own market analysis. The IEA says that while supplies of oil are adequate, it does not wish to release government stocks of oil held by member countries just in case a genuine supply crisis emerges with, for example, a disruption to Saudi Arabian exports.

Yet if the IEA feels it must "keep its powder dry", why should not the oil companies do the same and stock up on oil in case of a real emergency? If they did, and high prices today

were to lead to reduced consumption, more supplies would be available in the future when they might be needed even more.

On the other hand, if western governments are so confident that supplies are secure, and that President Saddam Hussein's threats to destroy Middle Eastern oilfields are merely bluster, why not flood the market with government oil stocks? Governments would make an enormous profit at today's prices and could buy back the oil much cheaper later on, saving taxpayers billions of dollars.

The IEA has calculated that given no greater disruption to supplies than has already taken place, oil companies would have to draw 1.8m b/d from commercial stocks in the fourth quarter, and 1.3m b/d in the first quarter of next year in order to balance the market.

This analysis, however, appears to ignore the fact that while government-held stocks have ascended to historic highs, commercial stocks are near historic lows. Since 1974, mid-summer commercial stocks have fluctuated as high as 92 days' forward consumption, but never fell below 70 days until the price collapse of 1986 made supply problems seem to disappear. A stock level of 65 days' forward consumption next April, which is what the IEA projects, would be the lowest at least since 1974 for that time of year.

Yet even this assumes moderate winter weather, no strikes, and no refinery or production equipment breakdowns. Is this realistic when machinery is under strain from being run at full capacity? And is this analysis really supposed to reassure the market?

Oil prices have risen to \$40 a barrel today when oil stocks are supposedly plentiful. What will happen when, as the IEA projects, they are steadily drawn down over the winter? Mr Philip Verleger, a US energy economist, calculated in early September that the price of US West Texas Intermediate crude would exceed \$45 a barrel during the fourth quarter of this year and the first quarter of next, stay above \$40 a barrel for the rest of 1991, and continue in the mid to high \$30 range for two more years.

But Mr Verleger argues that a large release of government stocks could drive prices down to \$32 a barrel. Aside from the keep-you-powder-dry argument, some have opposed government stock releases on the grounds that markets would conclude that a genuine supply crisis was at hand and drive prices still higher. This, however, appears an argument against ever releasing stocks and a good rationale for cementing over the giant salt caverns that hold the US's 550m barrels of strategic reserves. Obviously the manner of releasing stocks needs careful consideration, but it certainly should be possible to do this in a way that calms the market.

Others argue that oil released from government stocks would simply swell private stocks. This, indeed, would happen by definition unless demand were unexpectedly to plummet - oil companies would rush to buy some of the released oil for their stocks. But that is the point. Commercial stocks are not in reality so plentiful and that is why prices are soaring.

If governments do decide to release stocks they in any case have no choice but to sell to the market. One possibility would be for governments to manage their strategic reserves as though they were part of the market and try to make a profit. If they believed supplies were going to be disrupted - and governments should have the best intelligence - they would hang on and sell oil when prices go still higher. If they really believed supplies would remain stable, they would have the opportunity to make a quick buck while bringing down oil prices.

Trying again with Iran

THE RESUMPTION of diplomatic relations between Britain and Iran deserves a cautious welcome. It does not mean, and should not be taken to mean, that all problems between the two countries are resolved, still less that the two governments see eye to eye on all subjects. It means that they see a common interest in discussing their differences through direct and regular channels of communication, which is what diplomacy is for.

Technically it was Iran which broke relations with Britain last year when its parliament voted to sever relations over Britain's refusal to denounce Mr Salman Rushdie and his novel *The Satanic Verses*. But in substance that did little more than formalise a *fait accompli* created by Britain when it closed its embassy in Tehran, and expelled the Iranian chargé d'affaires in London, demanding a retraction of Ayatollah Khomeini's death sentence on Mr Rushdie. That decision was dictated partly by British public opinion, rightly outraged by the sentence, and partly by fear that British diplomats would be harmed or taken hostage in the inflamed atmosphere it had created. There may also have been a fear that the Iranian embassy in London, if it stayed open, could be used as a base by terrorists seeking to carry out the sentence.

Similar conclusion

In any case, as Sir Geoffrey Howe, then Foreign Secretary, said at the time, government concluded that "in our own particular case it is neither possible nor sensible to conduct a normal relationship with Iran." The conclusion was similar to that reached about Libya, after a British policeman was killed by a shot fired from inside the Libyan embassy, and about Syria

when Mr Nizar Hindawi was given shelter in its embassy after attempting to blow up an Israeli airliner.

Normal relationship

Evidently Sir Geoffrey's successor, Mr Douglas Hurd, has satisfied himself that "a normal relationship" with Iran in this sense is now possible, and that outstanding problems such as the fate of Mr Roger Cooper, a British businessman now imprisoned in Tehran, and of British hostages held by groups in Lebanon over whom Iran is believed to have influence, have a better chance of being settled after relations are restored than before. Iran has not formally rescinded the sentence against Mr Rushdie, but it is doubtful whether any one in Iran has the authority to do so now that the "Imam" himself is dead. The Iranians have said they will respect international law. That will not be much consolation to Mr Rushdie, who remains in hiding from the wrath of any self-appointed Moslem executioner. But it seems unlikely that the government could do any better for him by holding out. At least it has not complied with Iranian demands that his work be censored.

In other respects Iran, besides being in itself an important country and potentially a valuable trading partner, has become a kind of ally in the struggle against Iraqi aggression. Its compliance with UN sanctions could be decisive and needs to be encouraged, as does the generally pragmatic approach of its president, Mr Ali Akbar Hashemi Rafsanjani. It is not the time to start selling Iran weapons - that kind of mistake has been made all too often in recent Middle Eastern history. But it is time for another try at normal relations.

Arab debts take toll

■ The Institut du Monde Arabe, housed in one of the most spectacularly beautiful of the architectural monuments erected in Paris under Mitterrand's presidency, is the latest victim of the crisis in the Gulf.

The institute is publicly funded, 60 per cent by the French government, the rest by governments in the Arab world; but it has run into a financial crisis, and yesterday 50 people - a quarter of the staff - were given notice.

The most immediate problem is that Kuwait, normally a regular contributor of its share of the FF100m (£10.2m) budget, is this year claiming to be unable to pay up the required FF7m. In fact, Kuwait's problem is just the last straw in a long deterioration in the institute's finances, which is suffering from the failure of Arab governments to pay their dues.

Morocco and Tunisia have both tended to be up to date with their payments, but a number of other, much richer countries are way behind: Saudi Arabia, Egypt and the United Arab Emirates each owe FF18m, and Libya owes FF17m. Iraq, despite its long and close friendship with France, has never paid a sou, and owes FF14m.

Arab member governments total FF140m. With oil approaching \$40 a barrel, you would think they could do better than that.

Remould

■ Hachette Publications, the \$5bn French multimedia group best known for *Elle* magazine, is using the departure of Peter Diamandis, chief of its US subsidiary, to remould the American company in its own image. Diamandis quit suddenly along with two other senior executives.

OBSERVER

Hachette, which acquired Diamandis Communications in 1988 for a hefty \$712m (\$282m), is to renounce the group Hachette Magazines, and has already appointed its own chairman, Daniel Filipacchi, to head the US operations.

Diamandis formed the company by taking over the then seventh-ranked US magazine publisher, because of its decision last October 1987 for \$650m. He then sold off some \$300m in assets before making the deal with Hachette.

His relations with the French parent had been strained for some time. He was upset by its decision last spring to auction Woman's Day magazine. In the event, it was taken off the block when bids fell far short of the \$200m target price.

Another bone of contention was Hachette's plans to cut publication of *Memoirs*, Mr Diamandis' brain-child news-magazine, from six issues a year to two.

"Peter agreed it was not the best time to put money in a new publication, because of softness in magazine advertising, but he wasn't happy," a Hachette executive said.

In the family

■ Stephanie Proctor, Trusthouse Forte's 26-year-old head of public relations, is following in a tradition at Britain's biggest hotels group. Her father is George Proctor, one of 10 executive directors of THF which yesterday announced rather dull interim results.

Keeping it all in the family is one of THF's policies. Chief executive Rocco Forte is the flamboyant son of the group's founder, Lord Forte. Rocco's sister, the Hon Mrs Olga Polizzi, is also a main board director in charge of building and design.



"I haven't been demoted - someone stole my stripes."

Other family dynasties at THF include Dennis Hearn, deputy chief executive, and his son Alan, who is director of management services in THF's international hotels division.

Dennis Hearn's nephew, Alan, is managing director of UK hotels and another main board director.

Slap down

■ If Jacques Delors, ambitious president of the European Commission, read the Spanish press yesterday he would not have been amused.

Carlos Solchaga, Spain's finance minister, had already upset the Commission leader by suggesting that the second phase of his precious proposals for European monetary union be put back a year to 1994.

Whereupon Delors openly called on the Spanish prime minister Felipe Gonzalez to repudiate his finance minister and get Spain back on the Euro fast track. In Brussels, the rumours - the origins of

which are not hard to guess - had it that Solchaga's political career was on the slide.

But Gonzalez has stuck by his minister. "The positions expressed by a member of the government are the positions of the government," he said. Phase two should be delayed.

As it happens, Solchaga may well go in a coming cabinet reshuffle. Even so, Delors might do well to note that the Spanish premier believes in political supremacy in the Community, and doesn't like being pushed around by officials, however grand.

Rank unsafe

■ Those who doubt the value of country risk rankings, which purport to quantify the risks of doing business in various countries - will have their suspicions confirmed by the September *EuroMoney* magazine.

It regularly publishes its own country risk rankings, sounding the views of more than 100 economists.

The soundings taken in late July, days before the Iraqi invasion, put Kuwait near the top of the scale for risklessness. It was rated at 77.1 on a scale which West Germany heads with 94.1 and Mozambique props up with 13.6.

EuroMoney repeated the ranking exercise soon after the invasion. The results are just as telling.

Kuwait has slumped, of course, to 27.3, putting it just below the Dominican Republic and ahead of the Congo. But it is still seen safer for business dealings than Iraq (18.4) and 26 other countries, including Ivory Coast, Namibia and Cuba.

Hot trip

■ Friends of the Earth are holding a raffle to fund action to stop global warming. The first prize is an exciting Middle East adventure.

Up, down or sideways?
Equities, that is.
Fund managers have to give an answer.
And do so, in
The Economist's portfolio poll this week.
It's a buy.
The Economist

POLITICS TODAY

Boxed in with no clear date to hand

By Joe Rogaly

Britain's prime minister looks to be in fine form.

Her eyes sparkle, as befits a grande dame who can still flirt with an audience. Her actress face is evident when she makes a joke; she has a self-parodying expression of mock fierceness in her repertoire. Her timing is well-rehearsed. At a recent reception she made a speech whose tone was a touch messianic, but she was rational, and on occasion funny. If what she said is any guide, here is what is on her mind: first, her chance of winning the next election; second, the date; third, the state of world politics. The latter she rather touchingly believes to be a phenomenon she can do something about. So we must stand firm against President Saddam Hussein. His withdrawal from Kuwait must be absolute. Absolute. We must continue to proclaim the values of Thatcherism, precisely as they will last for hundreds of years. Meanwhile, be quietly satisfied that the European Community is coming round to our way of thinking. She is quite unlike the late Harold Macmillan.

Why bring him up? If you are to believe in the election of a Labour government with an overall majority next time, you have to believe in a political landscape of at least the magnitude of the one that hit the Tories in 1963-64. Only such a catastrophe would ensure a swing between the two parties greater than any since 1945, which is what is required. A lesser swing might deprive the Conservatives of their overall majority, but that is another matter.

Mr Macmillan, who was onnoble long after his retirement, won the 1959 election with a majority of 100 over all other parties in the House of Commons, virtually the same as Mrs Margaret Thatcher's present surplus of back-bench voting fodder. It was the third Conservative victory in a row. Four years later, in mid-October 1963, he resigned on the ground of ill-health. His administration was in decay; sexual scandals within his cabinet contributed to the atmosphere of derision created by a small platoon of astrophysicists. The Conservative party fell into disarray.

If there is to be a replay of 1964, which Labour strategists dream of, a state of affairs as damaging to the Tories as the one outlined above would have to be repeated. In June 1992, for on the day Mr Macmillan fell, there was only a year to go before the last possible election date. Next June would be the equivalent day for Mrs Thatcher. There are other curiosities. The rate of economic growth at constant prices rose sharply in 1982 and 1983; in the following year, as the election approached, it plummeted. We are surely in for a repeat. The rate of inflation has doubled to more than 4 per cent by voting day, but it was not really an issue then. Labour can rest assured that the actual figure will be higher next year, but the chances are that it will be on a falling curve.

In October 1963 - for which read June 1991 on the equivalent time-scale today - the Gallup poll indicated 81 per cent support for the Conserva-

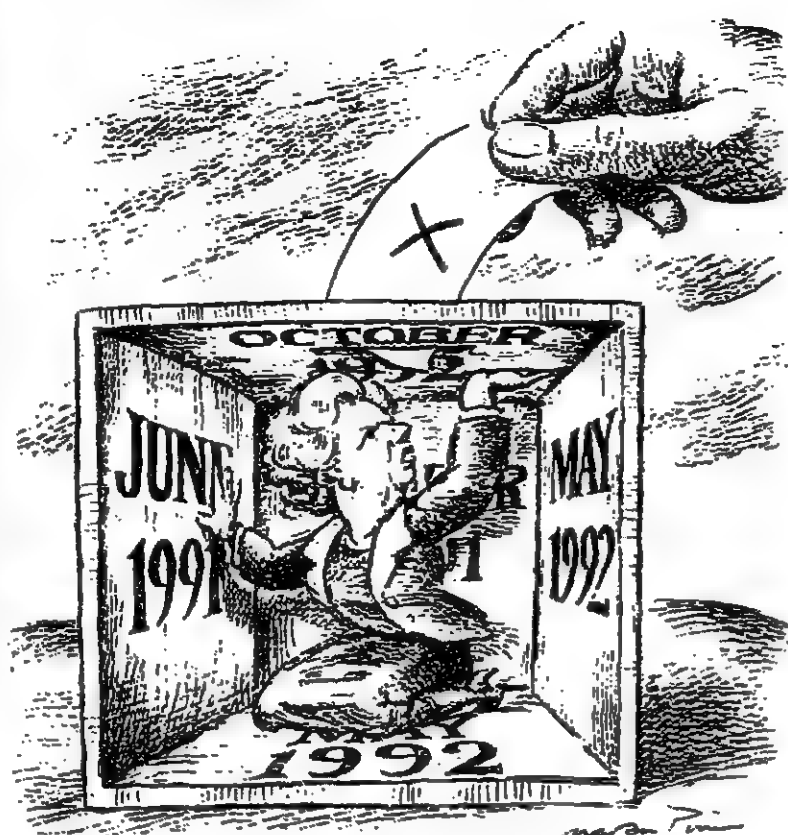
tives, against 42 per cent for Labour and 14.5 per cent for the Liberals. Today the numbers differ, but the gap between the two larger parties is the same. If it fails to narrow by next June, when the Tories could still have a year to run, precedent is no guide to anything at all.

You could argue that the poll tax is a catastrophe of greater magnitude for Mrs Thatcher than was the row over resale price maintenance that so divided the Tories in the early 1980s. It is possible that the Gulf crisis will produce an economic disaster that damages the present government yet further. Mrs Thatcher might be removed from No 10 Downing Street, by accident or design. There could be a virus in the electoral software that destroys after any government has served three terms. All these things are theoretically possible. The Labour party cannot rely on any of them.

The prime minister believes passionately that if the electorate expects anything of her it is that she will bring inflation under control. Mr John Major, the chancellor of the exchequer, appears to share this conviction; hence the Thatcher-Major duet this week to the effect that interest rates have to be kept high until there is certainty that the RPI is falling. That sounds like a possible postponement of the election until 1993.

Mr Major also allowed himself a loophole for joining the exchange rate mechanism of the European monetary system as soon as the Treasury decides that a fall in inflation is in prospect. That allows them to cut interest rates and make a run for it in 1991. If they go into the ERM before the end of this year, they may be obliged to raise the rate no later than next October, for the pressure of expectation would build up irresistibly. Politically, this could be the catastrophe Labour is waiting for.

While Mrs Thatcher was teasing her audience about election dates the other night the signal that came through to me was - if June is out, then we - you know who I mean by "we" - would prefer next October. I suspect that one reason for this preference is an aversion to hanging on till the last moment, to being boxed-in like Sir Alec Douglas-Home in 1964 and the ill-fated Mr James Callaghan in 1978-79. Yet Mr Kenneth Baker, the party chairman, has insisted on keeping next year clear in case the government should decide to stick it out



until 1992. If it has to, it will.

Sir Alec, who succeeded Mr Macmillan at an historically low point in the party's fortunes, was caught in just the kind of time-trap Mrs Thatcher dreads. He had a year to go at most. His critics were scathing: he fumbled over matchsticks when discussing the economy. He very nearly confounded us all. On polling day the Conservatives won 43.4 per cent of the vote to Labour's 44.1. The latter's commanding lead of a year previously had been whittled down to a fraction of a percentage point. Mr Wilson's first government rested on a majority of four.

While all this was happening Mrs Thatcher was joint parliamentary secretary at the ministry of pensions and national insurance. She witnessed the whole show, if not from the table, then at least with her nose pressed against the window-pane. Mr Christo-

pher Patten, on the other hand, was a youth at Balliol, forming the mind of a future one-nation Tory of initially soft image and wet persuasion. He is the very opposite of what the prime minister calls "one of us"; in consequence he languished in the political wilderness before 1986, when he took the ministry of overseas development. He did not join the cabinet until just over a year ago, when he became secretary of state for the environment. As an excellent pen, he was occasionally hauled in by No 10 Downing Street during his years of relative obscurity, but in view of his current status as a serious contender for the leadership of the Conservative party it is worth recalling how recently he was promoted.

He has had a dramatic blooding, first finding himself saddled with the poll tax, then fighting a long series of rearguard actions over his strategy

paper on the environment, which was widely condemned as disappointingly toothless on Wednesday. He is intelligent, an adept tactician, a master of public relations, and a man who is almost universally liked by civilised Londoners; he has, therefore, emerged relatively unscathed - if not with reputation enhanced, then at least fit, perhaps fitter, for the top-table career to which he aspires. So far, so good.

The piquancy lies in the fact that both jaws of the vice in which he has been caught bear the prime minister's name. Mrs Thatcher proclaimed the poll tax to be the flagship of her administration. Mrs Thatcher initiated the mainstream debate on the greenhouse effect, with the result that expectations were raised. Chairing the "green" committee of the cabinet, Mrs Thatcher favoured older, more experienced ministers who argued against doing anything that might upset the voters or increase the RPI right now: it is she who is ultimately responsible for the many wishy-washy compromises in Tuesday's white paper.

Seen in this context, Mr Patten has done well; his paper, entitled "This Common Inheritance", lays the foundations for what in time could be an effective environmental policy. "This cannot be the last word on the environment," it says in its sixth paragraph. "Now that the government has embarked on this comprehensive review, and published its conclusions, there can be no going back." Nothing in all its 266 pages is as apposite a comment on the paper as that.

The government as a whole, Mr Patten included, may, however, have made a fundamental error of political judgement. Mrs Thatcher certainly has. It is easy to be super-cautious about petrol and electricity prices at a time of rising inflation and a daunting Labour lead in the opinion polls; it is more difficult to exercise true leadership, which is required if the electorate is to accept the logical consequences of the government's analyses of the threats to the environment.

Mrs Thatcher has trumpeted the analyses, but quailed before the prospect of committing her own leadership to the consequences. I am not suggesting there should be road pricing today, a carbon tax tomorrow, or yet another 100p on a gallon of petrol the day after - but the absence of clear signposts in such directions is an indication of the government's inherent lack of self-confidence. I drive a car myself, and love it, but there are the children to think of, and a world whose conditions may make life extremely uncomfortable for grandchildren.

The public expects leadership from Mrs Thatcher. "Leadership comes from the top," she said on Wednesday, in a speech enjoining managers not to award themselves greedy pay rises. She struck to her guns on the poll tax, in spite of its enormous unpopularity. On the environment she is at the top. She, of all people, has failed to deliver effective leadership. A sparkling eye and a forceful personality are poor substitutes.

LOMBARD

Nordic model under fire

By Robert Taylor

THE NORDIC region's collective bargaining system has aroused admiration abroad ever since the 1930s, especially among Keynesian economists and believers in the need for a consensus between capital and labour in running a market economy. The Nordic countries' success in combining full employment and low inflation was thought to reflect a judicious mixture of centralised wage agreements between national employer and union organisations; a social cohesion based on Social Democratic values; and a dynamic labour market strategy.

But opinions have changed in the region. It has become fashionable among Nordic economists to cast doubt on the efficacy of the model. A new book, just published by a number of them is indicative of what has almost grown into the new orthodoxy. It suggests the existence of a strong relationship between the pressure for real pay increases and the level of unemployment in most Nordic economies. The size of unemployment benefits is seen as having little impact on wage levels.

Apparently "no clear evidence" exists that "direct government intervention in private-sector bargaining reduces real wages", while the relative importance of centralised or local bargaining in containing wage-push inflation remains unclear.

The most startling finding comes from Professor Lars Calmfors at Stockholm's Institute for International Economic Studies, who argues that Sweden's famed labour market policy - designed to keep down unemployment - have led to serious labour cost increases.

In the words of Calmfors, "accommodating employment policies" - which he defines as "policies that offset tendencies to open unemployment" - have a "strong wage-raising effect in Sweden" and in Finland.

The implication seems to be that Sweden should devote fewer of its resources to dynamic labour market measures such as training, job subsidies and the like, and put more into passive income maintenance - keeping work-

ers on the dole as a way of disciplining the labour market and cooling wage demands.

The experience of Denmark, however, raises doubts about such an approach. In that country most public resources go into a generous benefit system for the jobless and little into dynamic market measures to get people into work; perhaps as a result it requires Danish open unemployment to reach 8 per cent to make any impact on pay pressures.

The Nordic economists believe that Sweden and the other Nordic countries are "extraordinarily sensitive to variations in open unemployment". Some evidence does support this observation. The rise of the registered jobless to 4 per cent in Norway - the highest total since the 1930s - helped in the success of a centralised incomes policy since 1987.

Many economists believe that if Sweden let open unemployment rise to about 3 per cent it would be enough to cool down the heated labour market and calm wage pressures. Others think it would need much more unemployment to have the desired effect.

The worry must be that few Nordic economists seem to recognise the social consequences of what they are recommending. What most of the Nordic region does not yet have is a demoralised and visible underclass suffering from real deprivation. This would be the inevitable price to pay if existing labour market programmes were abandoned.

Much work remains in the dynamic labour market part of the Nordic model, as both the Organisation for Economic Co-operation and Development and the American Brookings Institution have recognised in recent years. Such outside views ought to be heeded. There is no sense in deliberately seeking to destroy the existing Nordic social consensus by an attack on its labour market programmes in order to create a supposedly more efficient market economy.

"Wage Formation and Macroeconomic Policy in the Nordic Countries", edited by Lars Calmfors, Oxford University Press 1990

LETTERS

Market processes and moral restraints

From Mr Bryn Jones

Sir, Arthur Seldon claims ("Concordat on capitalism," September 26) that market processes have established a new superiority because they express popular will more effectively than the alternative political systems. Does this also, therefore, account for the success of the Thatcher governments in imposing more market forces on that majority of the population who did not want or vote for them?

Bryn Jones

School of Social Studies,

University of Bath

From Mr Jonathan Price

Sir, Mr Seldon argues that the proper operation of the market system depends on people restraining their self-interest when acting as producers so that their self-interest as consumers can be better served.

However, the process of

producing is, for many people, far more than a necessary evil. It can be an important stimulus to self-expression, an enjoyable social activity and a means of self-expression. The intangible nature of these goods means they are liable to be neglected by a market system dominated by the trading of identifiable commodities.

The lack of sensitivity to the range and nature of human motivations that is betrayed by Seldon's argument perhaps goes some way to explain the puzzling paradox that becomes apparent towards the end of his argument.

Why is it that those who seek to restrain and guide the market will inevitably be motivated by unrestrained self-interest when those who trade in the market place are willing to act under moral restraint?

Jonathan Price

57, All Saints Road,

Kings Heath, Birmingham

World Bank theory and reality

From Mr J.A.D. Long

Sir, We read with interest the account by your Lagos correspondent on the World Bank's recently established line of credit for small and medium-scale businesses in Nigeria ("World Bank scheme questioned," September 14). However, we are surprised at the suggestion that the slow rate of utilisation of this facility is "partly the fault of commercial and merchant banks".

The majority of such banks, including this one, were not consulted in advance as to the suitability of the new line of credit for the purposes which it is intended to achieve. Had such consultation taken place, we would have pointed out that the proposed facility was likely to turn out to be another example of the World Bank's throwing money at problems rather than thinking about them, so inappropriate are its terms and conditions for the present needs of this sector.

While it is true that small and medium-scale businesses in Nigeria are experiencing considerable difficulties, we do not believe that the World Bank is approaching the problem in a particularly constructive way. Rather than making available blanket facilities which fail to take into account the social and economic realities of the country, the bank would be better advised to spend time studying the specific requirements of the sector and developing credit facilities which are designed to meet its particular needs.

We would suggest that at least two of the big problems facing the small and medium-scale business sector in Nigeria are:

● The desperate shortage of skilled management personnel

available to it.

● The inadequacy of the accounting and auditing standards in most small and medium-scale businesses.

There are many highly trained and competent Nigerian managers and an equally large number of capable accountants, but they tend to gravitate towards the larger multinational companies. Few small and medium-scale businesses can afford the cost of training and then maintaining such qualified people in their employment.

A World Bank facility aimed at financing the training and subsequent employment of skilled managerial and accounting staff would make a far more significant contribution to the problems of the sector than a general purpose line of credit. The latter does nothing to solve specific problems but rather, by making funds available without adequate safeguards and controls, merely encourages further waste and profligacy.

It is, therefore, hardly surprising that many banks are unenthusiastic about a scheme which appears so unsuited to solving practical problems. These suggestions are by no means exclusive, but their consideration by the World Bank might go some way towards bridging the yawning gap which exists between the bank's academic theories and the commercial realities which the rest of the banking sector has to deal with on a daily basis.

J.A.D. Long, managing director, First City Merchant Bank, 9th-10th Floor, Primrose Tower, 17A Timbu Street, Lagos, Nigeria

Legislation needed, not fantasies

From Mr Geoffrey Mills

Sir, The American suggestion that boards should contain a mix of professional directors, plus "normal" non-executives, plus executives ("Independent directors with bite," September 5) is not new. It was described in a British book, *On The Board*, a decade ago. But improvement of this kind will not occur because in practice the executive directors, not the board, control the company. By controlling entry to the board they can maintain a comfortable status quo, even if that means maintaining an

incompetent chief executive or an unbalanced chairman.

That is why executive pay and perquisites have increased faster in Britain and America than in competitor countries. That is why Britain is the second-worst performing industrial country and America the worst. That is why we need simple, concise legislation for composing boards and controlling companies, not more fantasies about the supposed freedom of markets.

G.E. Mills, 43 Whestone Close, Edgbaston, Birmingham

British Coal and the NUM

From Mr John H. Northard

Sir, John Gapper's report ("NUM urged to quit membership of DMO," September 25) repeats the incorrect, though widely reported, view that British Coal refuses to negotiate with the National Union of Mineworkers over pay.

The confusion arises from the bitter aftermath of the NUM strike of 1984-85, and the decision by many miners to form and belong to the Union of Democratic Mineworkers. To allow for practical representation, British Coal introduced the "majority principle", under which the union which represented the majority of mineworkers at an individual col-

liery or unit negotiated on behalf of all on issues affecting wages and conditions.

This was offered to both unions in 1986, accepted by the UDM, but rejected by the NUM. The UDM is currently seeking to negotiate a further pay deal.

It is entirely a matter for the NUM whether it chooses to live in the real world or to persist in isolating itself from meaningful negotiations on matters which affect the livelihoods of its members.

John H. Northard, deputy chairman/operations director, British Coal, Hobart House, Grosvenor Place, SW1

Still Virgin territory

From Mr Roger Flynn

Sir, The report about MCA possibly being bought by Matsushita Electric Industries ("Matsushita in negotiations," September 26) says David Gefen's label was the largest independent record company in the world at the time he sold it to MCA.

In fact the largest indepen-

dent record company in the world was - and is - the British company, Virgin Records. Virgin is set up in 25 countries (Geffen was only set up in one) and Virgin's turnover is at least twice the size of Gefen's.

Roger Flynn, company secretary, Virgin Music Group, 120 Campden Hill Road, W8

London

Paris

Geneva

Frankfurt

Madrid

Milan

New York

Tokyo

Seoul

Hong Kong

Singapore

Sydney

SPP

FÖRSÄKRINGSBOLAGET SPP

ÖMSESIDIGT

Acquired
London & Edinburgh Trust PLC
for £491 million

Baring Brothers & Co. Limited
advised SPP

Inchcape

INCHCAPE PLC

Sale of 50% of Toyota (GB) Limited
and subscription of shares in
Inchcape
by
Toyota Motor Corporation
for a total value of £110 million

Baring Brothers & Co. Limited
advised Inchcape

Blue Circle

Blue Circle Industries PLC

Acquired
Ceramica Dolomite
for £36.5 million

Baring Brothers & Co. Limited
advised Blue Circle

CORANGE

BOEHRINGER MANNHEIM

U.K. HOLDINGS LTD

A subsidiary of
Corange Limited
acquired
Chas. F. Thackray Limited

Baring Brothers & Co. Limited
advised Corange

THE BRICOM GROUP

LIMITED

Acquired by
Rochfield Limited
for £337.5 million

Baring Brothers & Co. Limited
advised Bricom

SUNTORY

SUNTORY LIMITED

Purchase of 70% of
Cerebos Pacific Limited
from
Ranks Hovis McDougall PLC
and general offer
valued at £270 million

Baring Brothers & Co. Limited
advised Suntory



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FINANCIAL TIMES

Friday September 28 1990

NEWPORT
A TOWN TRANSFORMED

Gulf casts long shadow over 'celebrations'

Gloom has permeated the talkathon, report Peter Norman and Stephen Fidler

This year's annual meetings of the International Monetary Fund and World Bank were conceived as celebrations. They ended up being close to a wake.

Well before the week's talkathon began, the Iraqi invasion of Kuwait had eclipsed any joy that might have been felt at communism's collapse in eastern Europe and the worldwide triumph of free-market doctrines.

But the assembled ministers and bankers were ill-prepared for the gloom in financial markets resulting from the Gulf crisis. Over the past week the oil price has brushed \$40 a barrel, stock markets have fallen and worries about a recession in the US have grown following a sharp downward revision of second-quarter growth figures.

Fears about the fragility of the US and Japanese banking systems have surfaced as glum bankers from New York and Tokyo poured out tales at parties of falling profits and increased credit risks.

European bank supervisors are regretting the decision of the former Cooke Committee of western central bankers to allow Japanese banks to count their equity holdings as capital.

The hostile international climate and the possibility of a prolonged period of

high oil prices has also greatly increased the problems of heavily indebted Third World countries and the newly emerging democracies of eastern Europe.

The economic unification of Germany - one of the past year's successes - is having an adverse effect on eastern Europe as the East Germans no longer want to buy local goods.

The high capital requirements of a united Germany will exacerbate the already worrying shortage of savings that helped raise long-term interest rates earlier this year.

Symptomatic of the instability now endemic in the Soviet Union was the appearance in Washington of two delegations from the USSR. While a team of "special invitees" from the Soviet Union was feted by senior officials, including Mr Michel Camdessus, IMF managing director, a delegation from the Russian federation headed by Mr Boris Federov, finance minister, hustled from meeting to meeting trying to convince officials and journalists that they had the answer to the Soviet Union's ills.

By yesterday, last weekend's forecast from the Group of Seven leading industrial nations of continued economic growth in 1991 was looking optimistic.

That was based on an assumption the oil price would average \$26 per barrel for the next six months, before falling to \$21.

The sense of gloom was catching. Summing up his concern for the Third World, Mr David Bock, director of operations at the World Bank, commented: "As the crisis has been prolonged, we have seen a greater degree of threat to the gains of the 1980s in developing countries."

After listening to his US colleagues worry about recession, Mr Hilmar Kopper, chief executive of Deutsche Bank, left Washington saying: "When I came over five days ago, I wasn't as gloomy as I am now."

Y et the Gulf crisis also showed that the IMF's 154 members are capable of rapid action.

The way has been opened for swift emergency support for the frontline states. Guided by the US, the international community make up losses accruing to Jordan, Egypt and Turkey as a result of Iraq's aggression.

Despite a clear wish for lower interest rates on the part of the US Treasury, IMF members have achieved broad agreement that the oil price rise must be passed swiftly to consumers and that

monetary policies should remain tight. In this way they hope to avoid mistakes of the 1970s, when accommodating policies and the recycling of surplus petrodollars through the banking system spawned inflationary problems and paved the way for the debt crisis.

Indicative of the sense of solidarity between the rich and poor segments of the globe, three developed nations - Britain, France and the Netherlands - have advanced proposals to ease the official debt burdens of developing countries.

Yet aid for the frontline states and debt initiatives have also raised questions about the use and purpose of the IMF and World Bank. Nobody doubts the needs of nations hit by the Gulf crisis. But involvement of the two Washington-based bodies in a rapid disbursement of emergency funding with few, if any conditions, will not strengthen their role as disciplinarians of the global monetary system.

Moreover the debt initiatives, understandable in view of steadily rising official debt burdens in some of the world's poorest countries, do nothing to uphold the sanctity of financial contracts. They could increase the moral hazard that is already weakening the world's financial system.

Ben Bella stakes claim to Algeria again

By Robert Graham in Algiers

MR Ahmed Ben Bella yesterday shook off the dust of Third World history.

Returning to Algeria after 10 years' exile and an earlier 15 in prison, independent Algeria's first president stakes a claim to lead his country once again.

He stepped off a specially chartered ferry in the port of Algiers, a free man, to the sounds of ships' sirens and the piercing ululation of women. Supporters shouted "Long Live Ben Bella" - the cry that echoed round the country when, 28 years ago to this day, he was elected president.

The magnificent white colonnaded boulevard overlooking the port was packed by a tumultuous crowd of 200,000. Many were too young to remember even when he was ousted in a coup in 1965.

The only official greeting him was Colonel Ben Cherif, a former head of the Gendarmerie and a member of the ruling National Liberation Front (FLN) central committee.

"It gives me joy, great joy, to return home after so much suffering in prison and then in exile," he said, beginning his first formal address in front of the port.

On board the boat which he had boarded the previous afternoon in Barcelona, the 73-year-old former president looked tired and overcome by events. But the moment he reached the small makeshift podium to address the crowd he was transformed. The oratory that helped sustain him in three turbulent years of power returned.

He spoke forcefully in Arabic, lapsing occasionally into French, captivating his audience with clever puns and digs at the government of President Chadli Benjedid.

"The only thing that I am not happy about today is the



Ahmed Ben Bella, first president of Algeria, waves to supporters as he arrives by ferry at Algiers

fate of the country. Our people are suffering. There is a grave crisis... we are suffering from corruption and nepotism - and may God punish those who practise this," he said. "The government must change."

Despite attacking the government, his message was measured. He sought to project himself as a symbol of unity. "We must have a centre," he stressed several times. There had to be change, he said, but orderly change. He made no direct offer to take office; but those accompanying him clearly hoped he will act as a unifying force as the country opens up to experiments with a pluralistic political system.

Laying down his strategy for next March's parliamentary

elections he indicated he would absorb under the wing of his Movement for a Democratic Algeria (MDA) much of the FLN.

He distanced himself from the Islamic Salvation Front (ISF) which scored a spectacular 53 per cent of the vote in last July's municipal elections. By insisting that Algeria had been served well by Islam for 14 centuries, he made clear that Islam had to be part of national life.

Turning to the conflict in the Gulf, he was unrepentant in his support for Iraq and the Iraqi leader's few Arab allies. He urged Algerians to go to the Iraqi embassy and volunteer to enlist. He also called on his fellow countrymen to demon-

strate outside the US embassy in Algiers.

Despite today's triumphant homecoming, many questions remain about the kind of government programme Mr Ben Bella would produce. Yesterday he said priority had to go to agriculture and to generating small and medium businesses. But his plans remained vague. The ironies and ambiguities surrounding him were underlined by his staying in the hotel in Algiers which was building when overthrown. For almost a decade the half-finished structure was left a rotting scar on the Algiers landscape, to remind Algerians of the excesses and failures of his attempts at socialism.

UK inflation could rise further says Major

By Ralph Atkins and Peter Marsh in London

MR JOHN Major, Britain's Chancellor of the Exchequer, warned yesterday that the UK's inflation rate could rise further before falling, as the public controversy intensified over whether the economy was on the brink of recession.

Mr Major told the London cabinet that the Gulf crisis was complicating inflation projections and would add to price pressures in the short term. But he reiterated his belief that inflation would diminish sharply through next year.

His comments came as commentators forecasting recession in Britain were joined by Mr Karl Otto Pöhl, president of the West German Bundesbank, and Sir Alan Walters, former economic adviser to Mrs Margaret Thatcher, the British prime minister.

Sir Alan said the UK was "very likely" to enter a technical recession - two successive quarters with zero or negative growth - in the next year. It would be milder than the previous large economic downturns in 1974 and 1980. But there was still a danger of "important insolvencies" in business.

Mr Pöhl told an audience of businessmen in Washington: "The UK is already in a recession."

The Thatcher government, however, remains determined to keep its outward calm, refusing to talk in terms of recession and only of a slowing in output growth.

The meeting, at which Mr Major reported on his visit to the International Monetary Fund's Washington conference, touched only briefly on the European exchange rate mechanism (ERM). Mr Major emphasised that when Britain joined would depend on prospective price movements compared with other European countries.

September's inflation rate, to be published next month, is widely expected to rise from the current 10.6 per cent and it could increase still further in October if petrol prices continue to rise.

Speaking at a London conference, organised by Maa, a financial research group, Sir Alan reiterated his long-standing opposition both to ERM entry and to closer monetary integration by Britain with the rest of Europe.

He said Britain's ERM plans were "a major folly". Ideas to move to complete European Monetary Union over the next few years were "clear rubbish."

Sir Alan added that "only God knows" the motivations of people pushing for EMU such as Mr Jacques Delors, the European Commission president, and Mr Hans-Dietrich Genscher, West Germany's foreign minister.

At the same conference, Mr Helmut Schlesinger, deputy governor of the Bundesbank, split out the German central bank's view that monetary union would have to be accompanied by a large degree of political union.

Bomb plot foiled at UK terror conference

By Richard Evans in London

AN ATTEMPT to blow up top anti-terrorist experts - including a senior British government minister and a police chief - was narrowly averted yesterday when a bomb was discovered just before an international conference on terrorism was about to start in London.

Mr William Waldegrave, foreign office minister, and Sir Peter Imbert, metropolitan police commissioner, were among the speakers at the conference, which had to be abandoned when a "highly sophisticated device" was found in a hunchbox under the speaker's lectern. Mr Waldegrave had been due to outline new government initiatives to counter terrorism.

Had the 4lb Semtex bomb exploded, it would have killed or maimed many of the 100 leading experts gathered at the conference, organised by the Research Institute for the Study of Conflict and Terrorism at the Royal Over-Seas League headquarters off Piccadilly.

It would also have been a big propaganda coup for the terrorists responsible, assumed by Scotland Yard's anti-terrorist

squad to be the IRA, in their campaign aimed at political and civilian rather than military targets.

There was widespread criticism following the discovery and defusing of the device at the perceived gaps in security, the holding of a conference on such a sensitive topic at an accessible London venue, and the pre-publicity given on the subject matter and the speakers. At one stage it was believed that Mr Tom King, defence secretary, would also attend.

Commander George Churchill-Coleman, head of Scotland Yard's anti-terrorist squad, said police had searched the building at 6am and he was satisfied the device was not then in place. He believed the bomb was probably placed between 8am and 9am.

He did not believe that either Mr Waldegrave or Sir Peter Imbert were the specific targets. "The conference, which was widely advertised, would be seen as a legitimate target by Irish republican terrorist groups," he said.

The bomb was found under the lecturer's desk-top lid by the league's banqueting manager.

US moves closer to relations with Hanoi

By Lionel Barber in Washington

THE US yesterday edged further towards normal relations with Vietnam with the announcement that Mr James Baker, US secretary of state, would meet his Hanoi counterpart in New York tomorrow.

Mr Baker's meeting with Mr Nguyen Thach, Vietnam's foreign minister, marks the highest-level contact between the two countries since the Vietnam war and signals a mutual desire to improve relations after a 15-year stand-off.

The two ministers are expected to deal primarily with United Nations efforts to reach a peace settlement in Cambodia. Other likely topics include the fate of more than 2,400 Americans missing in action during the war, as well as Hanoi's interest in seeking economic assistance from the west.

The State Department said Mr Baker wanted to acknowledge Vietnam's positive contribution to recent progress toward ending Cambodia's civil war, a reference to Hanoi's withdrawal of occupying forces last year.

Both ministers are expected to discuss how to press ahead with the UN framework agree-

ment, which involves the creation of a Cambodian supreme national council. The council includes the Vietnamese-backed government in Phnom Penh, and three guerrilla factions fighting to overthrow it, including the Khmer Rouge.

The plan has the backing of all permanent members of the UN Security Council - the US, Soviet Union, France, Britain, and China. But the parties on the ground have not yet been able to reach agreement.

Mr Baker, who is attending the UN General Assembly in New York this week, shifted policy toward Vietnam last July amid fears that US aid to the Cambodian resistance ran the risk of allowing the Khmer Rouge to return to power.

Mr Baker announced the US was withdrawing support for the Cambodia guerrilla coalition and was opening dialogue with the Vietnamese-backed regime in Cambodia.

Since July the US has held three official meetings with the Vietnamese. However, the US still classifies Hanoi as an enemy and President George Bush recently extended a ban on US trade.

THE LEX COLUMN

Raising the stakes at News Corp

The world investment community has always had very mixed feelings about Mr Rupert Murdoch's News Corporation. On the one hand, News Corp has a history of taking big and highly profitable gambles such as breaking the grip of the Fleet Street unions by moving its UK titles to Wapping. On the other, its aggressive accounting policies and debt levels have always scared the more conservative of Mr Murdoch's admirers. Not surprisingly, this week's publication of News Corp's 1990 balance sheet has increased anxiety considerably.

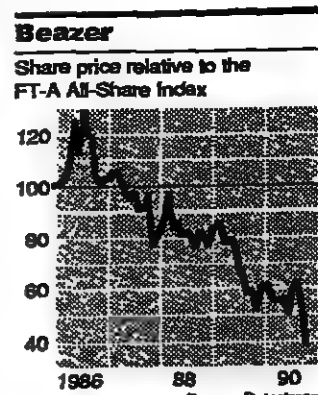
The eye-catching number is not the overall debt level of \$10.1bn plus, but the jump in short-term unsecured bank borrowings from \$853m to \$2.3bn. News Corp's enthusiasm for playing the foreign exchange and financial markets is well known. But this is a time when its three biggest money-spinners - the US, UK and Australia - are heading into recession, its capital spending is running at a record \$1.5bn per annum and its interest cover has fallen to 1.4 times. Even a buccaneer like Mr Murdoch should be forgetting about short-term financial gains and concentrating on locking in secure long-term financing.

There is no doubt that his newspapers are still throwing off a lot of cash. But much of it is going to satisfy Sky TV's tremendous appetite, and in the current bearish climate even Mr Murdoch can no longer depend on asset sales to generate handsome profits. The fact that News Corp's market value of \$2.1bn is a third less than the latest revaluation and a fraction of the \$3.1bn net asset value reflects the pervasive scepticism.

News Corp needs to get its gearing down if it is to maintain confidence. Consequently, there is a certain arrogance about its latest threat to to delist its shares if its main stock exchange does not permit it to issue non-voting stock. In the current bearish climate, even Mr Murdoch cannot afford such a luxury.

Brent Walker

The market's attitude towards Brent Walker's figures has always been one of polite disbelief. Now, it seems, that attitude extends to the company itself. There is little new about the fact that the shares are on a running yield of 15.7 per cent and a pile of 1.2, despite stated interim earnings

Beazer
Share price relative to the FT-A All-Share Index

three times higher than two years ago. The novelty is that the dividend is unchanged, despite earnings growth of 54 per cent and cover of 8.6 times. There is also a touch of despair about a capital-raising exercise in which the company is to cancel 10 per cent of its debt mountain at the cost of giving away half the equity.

Part of the problem is doubtless the debt covenants which restrict the company to balance sheet gearing of 100 per cent and interest cover of 2.8 times. Neither covenant extends to the \$350m of debt due to the William Hill acquisition, so the relevant debt amounts to a mere \$200m. Gearing is therefore stated as a mere 60 per cent, but it is worth noting that the company includes as an asset the contentious £160m reduction in the price due to Grand Metropolitan on the William Hill deal. The obvious snag is that GrandMet has now served a writ on Brent Walker for \$50m of that amount and is vigorously contesting liability for the rest.

If the convertible issue flops, Mr George Walker stands to put up \$27m of his own money to raise his stake from around 17 per cent to 23 per cent of the equity. The move is to be encouraged, judging by yesterday's results, Brent Walker's future does not belong in the public domain.

Trusthouse Forte

It would be premature to wheel out the tired phrase recession-proof to describe THF, but yesterday's interim results at least point that way. A striking feature of 1990's interim reporting season has been the resilience of the UK's leading hoteliers, with dividends growing 15 per cent at both Queens Moat and Mount Charlotte, despite their heavy borrow-

ings. At 10 per cent, THF's dividend increase was smaller, which seems prudent in view of its static margins, the £1bn of debt on its books, an \$80m per annum interest bill and the Gulf crisis. But the general trend was the same, with THF's underlying trading profit up 9 per cent after excluding the property sales.

True, margin pressure is building up in the UK's over-supplied provincial hotel market; but so far London is doing well, with the luxury end like Brown's and the Grosvenor House showing 9 per cent profit growth. As for the future, the news that THF thinks it can still afford a capital budget of \$270m this year is a gesture of confidence; but on a more mundane level the low-margin, volume-driven, but cheap to develop Gardner Merchant catering business seems to offer some of the better prospects.

The problem for the stock market at the moment, when looking at a blue-chip like THF, is valuation. With a gross dividend yield of 5.3 per cent, and a share price at only 66 per cent of stated net asset value, the usual investment arithmetic says THF's shares are underpriced. But one could say the same about lots of other shares too. Hotels, however well they are holding up now, are perhaps not quite a basic enough business to rank right at the top of the fund manager's buy list.

Beazer

Along with Brent Walker, Beazer can claim to rank among the great debtors of our time. Its market value, however, is much more substantial - almost \$250m, against net debt of \$880m. Beazer could also fairly argue that in incurring debt with the Koppers acquisition it diversified its operating risk. Its UK house-building side is now suffering along with the industry as a whole; but its US profits, allowing for a £10m pension holiday, are almost unchanged for the year.

On the financing side, however, the risks are as great as ever. The half-yearly trend in interest cover over the past two years is not encouraging: from 3.8 times to 2.7, then 2.3, and lastly 1.8. All this is before the Gulf crisis and its effect on US construction activity. Despite everything, Beazer has the air of a survivor; but survival looks like being its chief preoccupation for the foreseeable future.

This announcement appears as a matter of record only.

August 1990

sea containers ltd

Sea Containers Ltd.
(and certain Group companies)Orient-Express Hotels Inc.
(and certain Group companies)

U.S. \$53,000,000

Multi-Currency Loans

Proceeds available to the following:

Hotel Cipriani
VeniceVilla San Michele
FlorenceHotel Splendido
PortofinoThe undersigned acted as financial adviser
and sole placement agent.

Salomon Brothers International Limited

WORLDWIDE WEATHER

Area	Temp	Wind	Humid	Area	Temp	Wind	Humid	Area	Temp	Wind	Humid	Area	Temp	Wind	Humid	Area	Temp	Wind	Humid
Aden	28	10	70	Amman	22	10	60	Baghdad	28	10	70	Bombay	28	10	70	Buenos Aires	22	10	60
Algiers	22	10	60	Ankara	18	10	60	Antwerp	12	10	60	Beijing	22	10	70	Berlin	18	10	60
Amman	22	10	60	Baghdad	28	10	70	Bombay	28	10	70	Buenos Aires	22	10	60	Buenos Aires	22	10	60
Bombay	28	10	70	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60
Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60
Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60
Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60
Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60
Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60
Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60	Buenos Aires	22	10	60

Temperatures in Celsius; Wind in km/h; Humidity in %; Rain in mm; Sea in m; Sun in h; Moon in h; Clouds in %

RECRUITMENT

JOBS: Survey of 1,000 companies shows earnings of UK executives outside City banking

THOSE nostalgia-mongers who claim the poetry has gone out of modern life, look to have a point. For instance, if John Keats had lived to sit at the Jobs column's desk, he wouldn't have begun his poem, *To Autumn*:

Season of mists and mellow fruitfulness
He would have opened it with:

Season of stats - pay and fringe benefits
The first windfall from the autumn batch of salary statistics appears to the right. It is drawn from the latest of the Reward consultancy's twice-yearly surveys of managers' pay in Britain, which covered an assortment of more than 1,000 companies scattered across the country.

To overseas readers who saw the indicators of pay in City of London banking which I printed on August 29, the figures alongside table may seem incredibly modest. But today's table gives a far better idea of managerial earnings in Britain as a whole. For one thing, of all the pay surveys periodically reported in this corner of the FT, Reward's includes the greatest proportion of smaller businesses. For another, the companies taking part are mostly engaged in making and marketing things, as distinct

from manipulating money. Even so, since they probably don't constitute a representative cross-section of British employers, the results

cannot be taken as an accurate reflection of the real state of pay. Unlike the full survey report, which gives information on six

levels of management, my table is limited to one. It is executives ranked immediately below board level, except possibly in small

companies where they may be directors while doing essentially the same jobs. Anyone wanting data on other levels should contact Bill Coudrey of the consultancy at Reward House, Diamond Way, Stoke, Staffordshire ST12 0SD; tel 0785 813568, fax 0785 817007.

The table starts with the basic salary and total money rewards - including bonuses but not the value of in-kind perks such as cars - of the lower-quartile manager who would be a quarter way up from the foot of a ranking by pay of all doing the same work at the same level.

Next we have the corresponding figures, from both the latest survey and the one 12 months earlier, for the median executive mid-way in the ranking. Then come the new findings for the upper-quartile manager a quarter way down from the top, followed by the percentage of people in each type of job who have a company car.

Besides being no more than approximations, the table's figures need adjusting in various ways before any personal comparisons are made.

For a start, to allow for the passage of time since the information was collected, all money sums should be increased by 2.1 per cent. That will update them to October 1, but for each month thereafter they should be raised by a further 0.7 per cent.

Since pay varies markedly with place of work, adjustments are also needed for region. The geographical variances from the overall median basic salary of £26,250 were: higher - London by 17.3 per cent, south-east England by 3.3, and Scotland by 0.3 per cent; lower - north-west, and eastern counties of England by 4.8 per cent; Northern Ireland by 7.4; south-west England by 7.5; west Midlands by 8.6; and north-east by 8.8 per cent.

Another strong influence on pay is the employing company's size, which can be measured in different ways. Using annual sales turnover as the criterion, the differences from the £26,250 median were:

higher - over £100m by 18.5 per cent, and £40m-£100m by 5.8; lower - £15m-£40m by 4.0 per cent, £5m-£15m by 8.6, and up to £5m by 14.3. Gauging size by total number of

employees, the variances were: higher - more than 4,000 by 26.7 per cent, 1,001-4,000 by 9.3, and 501-1,000 by 2.0; lower - 201-500 employees by 4.4, up to 200 by 5.6.

Pair for paper

HEADHUNTER Graham Walker of Anthony Neville International seeks two managers for an overseas pulp and paper group which recently acquired manufacturing plants in the United Kingdom. Being unable to name the group, he promises to respect applicants' requests not be identified to his client at this stage.

His first quarry is a technical director to control all relevant UK operations and help in strategic planning. Candidates should be senior managers with commercial flair and technical background preferably in like industry. Pay £50,000-plus with car among perks. He also seeks a general manager with full profit responsibility for a plant in north-west England. The need is for a proven leader with production-management experience in continuous process industry. Pay £40,000-plus, again with car.

Applications to 69 Michon Rd, Ave, Scotland RA7 2TW; tel 0282 267968, fax 0282 611038.

Michael Dixon

	LOWER QUANTILE		MEDIAN		UPPER QUANTILE		% with company car
Rank One - Most senior executive below rank of director inc	Basic salary £	Total money reward £	Basic salary £	Total money reward £	Basic salary £	Total money reward £	
Legal advice	26,071	29,842	33,943	39,730	39,949	41,701	88.4
General management	26,268	26,030	26,757	30,835	36,032	38,132	86.1
Company secretariat	24,050	24,795	26,500	28,850	36,250	38,183	81.8
Finance & accounting	24,840	25,000	26,500	28,848	34,000	34,500	81.0
Surveying/construction	24,452	25,511	27,000	28,355	29,908	30,811	83.8
Marketing	24,000	24,000	26,000	28,350	32,000	33,000	88.3
Advertising & PR	22,750	23,750	26,040	28,350	34,308	34,206	74.4
Data processing	22,000	22,000	25,500	27,377	32,400	33,000	73.1
Sales	22,222	23,000	25,750	27,000	31,008	32,000	81.2
Distribution	22,269	22,625	26,750	27,864	33,372	34,316	86.5
Personnel	22,000	22,380	25,485	26,337	30,870	31,500	76.7
Administration	22,528	24,102	26,928	27,000	32,828	32,963	81.8
Scientific/technical dept	21,429	21,784	24,760	25,260	28,010	28,421	66.9
Planning	22,580	22,580	24,637	25,485	29,400	29,152	82.1
Research & development	20,883	20,883	25,000	25,000	28,835	30,036	55.9
Purchasing	22,000	22,002	24,150	24,765	28,870	30,674	83.5
Engineering	21,175	21,535	25,273	25,555	29,000	29,735	71.2
Management services	19,730	19,730	24,418	24,837	31,377	31,377	57.5
Production	20,108	20,771	23,435	24,500	28,000	28,500	70.8
Quality assurance	20,000	20,000	23,251	24,000	28,000	28,182	66.7
All Rank-One scores	22,182	-	26,250	-	31,257	-	78.1

BANKING FINANCE & GENERAL

Manager

U.K. Corporate Business Development Manchester

Svenska International, the U.K. arm of the Aaa rated Svenska Handelsbanken Group, is expanding its Manchester office. To continue the impetus we are looking for a business getter, who is also a deal doer, to assist in developing the growth of our middle market corporate banking relationships in the North of England. Ideally you will be entrepreneurial, market orientated and hard working with the technical skills to live up to the confident image required.

Needless to say, an attractive salary and benefits package, with a reward for success element, is on offer to applicants who can demonstrate the required level of business development experience coupled with the enthusiasm necessary in this competitive market. You will probably already be based in the North of England with existing professional and corporate contacts in the target area either side of the Pennines.

Please write with full career details to:



Tony Green
Svenska International plc
St. John's Court
66 Quay Street
Manchester M3 3EL

Shepherd Little & Associates Ltd

Banking Recruitment Consultants

SWAPS/TRANSACTIONS ANALYST
To £35,000

A blue chip UK investment house is currently seeking a legal documentation specialist for its swaps area. It is essential that applicants have obtained some formal legal qualification and have also gained a solid grounding within swaps, and preferably have had involvement with other capital market products. The main areas of involvement will be the execution of documentation, coordination with overseas offices, client and lawyer liaison and attending SPA meetings. This is a high powered, key role that requires dedication and flexibility.

Please contact Simon Pope

PRIVATE BANKING SPECIALIST
c£30,000

An exceptional opportunity has arisen for a talented entrepreneur to work in the private banking division of a highly respected European bank. At least 3 years experience gained within this or a similar environment is essential. Applicants must be ISA registered, and further, fluency in a foreign language would be a distinct advantage. This is a challenging position which will offer positive career progression.

Please contact Brenda Shepherd

SWAPS DOCUMENTATION
To £30,000

A major multi-national securities house is seeking senior and junior documentation specialists to support its expanding swaps division. A legal background would be an advantage but at least 1-3 years in depth swaps documentation experience is essential. The positions will involve negotiations of ISA documentation, preparation and negotiation of special product documentation and providing general advice on tax accounting and general matters arising from swap transactions. Additionally experience of all other areas of swaps will be very useful for these challenging positions.

Please contact Keith Inglegrave

Ridgway House 41/42 King William Street London EC4R 9EN
Telephone 071-626 1161 24 hr answerphone Fax 071-626 9400

Reason to Restructure?

Structured Finance
to £40,000 + benefits

Our clients, a top UK merchant bank and a major international house are looking for first class, highly quantitative graduates to take on exciting new roles in this rapidly expanding area. One skills are at least 4 years experience of derivative products, particularly Swaps and Options, an understanding of how to structure complex transactions to meet clients' needs, together with a proven sales/marketing ability.

Candidates who can meet these demanding requirements and have the professionalism and commitment to rise to the challenge will be most generously rewarded.

Credit Analysis
£25,000-£35,000 + benefits

We are again experiencing considerable demand for top level credit analysts. A respected UK merchant bank requires an analyst, preferably with a structured finance background to undertake a senior role with potential to progress to managing. An 'A&A' rated international house is also looking for an analyst to play a key role in providing support to Corporate Finance executives in analysis and client management. Candidates must display a clear understanding of risks involved in a variety of transactions including asset based and specialised finance.

The successful candidates will be graduates aged to 30 with excellent FC modelling skills and who are also positive team players.
For further details please contact Julia Byland or Anita Becheron (071) 585 0073 (day) or (081) 579 5376 (evenings and weekends) or send your cv in complete confidence to: 16-18 New Ridge Street, Blackheath, London SE14 6AU. Or fax: (071) 353 9988.

BADENOCH & CLARK
recruitment specialists

Insurance Company

Deputy Investment Director
City c. £60,000 + bonus and benefits

Our Client, a highly regarded and rapidly developing UK insurance company, with strong international links, seeks a person to head up their fixed interest side and to act as Deputy Investment Director.

Our Client has a portfolio of some \$2 billion and the role envisaged is therefore one of hands-on management of the portfolio, within a professional team, heavy involvement in the Company's asset location, overall strategic planning and internal presentation.

Ideally the person appointed can evidence having successfully run a gilt or international bond portfolio. They will need an international outlook and a sound approach to asset allocation.

OVERTON
SHIRLEY
& BARRY

Please write, in confidence to Caroline Magnus, quoting ref. 1026A, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London, EC4R 1AD. Tel: 071-248 0355.

INTERNATIONAL SEARCH AND SELECTION

Marketing Officers

Our client, a leading international player currently seeks two Marketing Officers to complement its existing team. The ideal candidates will have had extensive exposure to corporates either in the UK or Europe and understand the particular needs and problems associated with these competitive sectors.

The bank now seeks to further capitalise on its existing client base and to exploit new areas of business. This will be achieved utilising a full range of banking products including structured and acquisition finance, capital markets and credit-based facilities.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

Applicants will preferably be graduates with at least one other language, aged 25-35 years with a sound training in corporate credit. In addition, the successful candidates will possess a strong personality and at least two years' active marketing experience. There is also a vacancy for a trainee marketing officer within the team.

Interested candidates should in the first instance contact Simon Ponsbury or Ann Semple on 071-831 2000 or write enclosing a full curriculum vitae and details of their current salary package to Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.



The International Air Transport Association (IATA) has a vacancy in its GENEVA Office for an

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This position reports to the Director General and is responsible for providing an efficient and effective internal audit function for IATA and all IATA-related activities (trusts and subsidiaries) of IATA and all IATA locations around the world. The primary responsibility is to ensure that existing systems of control are adequate, effective and economic. The successful candidate will also be responsible for developing and improving audit techniques to meet constantly changing activities of IATA and IATA-related activities.

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- have extensive auditing experience acquired either within an Airline or with a renowned Auditing Company preferably in the areas of Finance/ Operations/ Marketing/ Data Automation and Technical.
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- have initiative, absolute integrity and perseverance. In addition tact and sensitivity to human problems must be exercised.

Please apply to: IATA Personnel Department, P.O. Box 672, Route de l'Aéroport 33, 1215 Geneva 15, Switzerland. Tel: (22) 799 25 51 Fax: (22) 799 26 81 SITA: GVADPXB.

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We are acting for several top UK Stockbrokers who are seeking experienced Analysts in the following areas: Oil, Breweries, Leisure, Banking, Insurance, Confectionery, Mining, Building, Utilities, Food Manufacturing/Retail (also European). Contact Sandy Clements.

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Major trading company requires salesperson for European clients. Min. 2 years exp. futures markets. Italian/Spanish language, English mother tongue. Contact Irene Morley.

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You will have at least three years experience, gained within a bank or other financial institution, of dealing in short term sterling assets and liabilities such as CDs, Bills, FRAs and Deposits. You will be self motivated, enjoy originating ideas and business and will possess the tact and confidence to enable you to talk to a variety of people at many different levels.

Your salary and other benefits will be fully commensurate with your experience.

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QUALIFICATIONS

- Graduate calibre, aged 22 - 28, numerate and computer literate.
- Minimum of one year's derivatives trading, preferably with knowledge of commodity and equity related products.
- Confident and self assured personality. Team player.

Please reply in writing, enclosing full cv, Reference LJ9928
54 Jermy Street, London, SW1Y 6LX



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THE POSITION

- Responsible for all aspects of M&A transaction management and stake building activity.
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QUALIFICATIONS

- A minimum of four years M&A experience. Knowledge of transaction processing and Takeover Code essential.
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- The desire to succeed in a small tight knit team with a high level of autonomy.

Please reply in writing, enclosing full cv, Reference J3874
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QUALIFICATIONS

- Graduate, preferably Economics degree, aged 22-26, with a minimum of one year's experience in investment management.
- Grasp of the stock selection process and fundamental company analysis.
- A team player with confidence and conviction.

Please reply in writing, enclosing full cv, Reference LJ9928
54 Jermy Street, London, SW1Y 6LX



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circa £40,000 + car + benefits

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The demands and responsibilities are significant with a large degree of autonomy given. These key appointments offer an exciting opportunity to make a major contribution to the development of the division. Experience and attitude are therefore more important than age alone. For further information please telephone or send your curriculum vitae in strict confidence to Ian Dodd, Executive Director.

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Apple Computer Europe, Inc.

PARIS

At Apple we take a unique approach to auditing. In addition to evaluating the control environment, we become business partners with our client groups and assist them with their business issues. It's a proactive role that demands expert finance skills, a broad business background, and some critical traits such as tenacity. Resourcefulness. The ability to move quickly, integrating others ideas. We're a strong, experienced team in a non-traditional environment and we can use your expertise.

Senior Internal Auditors

ref SIA/PT/990

As a Senior Auditor, you will lead projects, concentrating on both financial and operational activities, help direct staff auditors, and address business issues. You will apply your skills to a variety of challenges, from product development and pricing, manufacturing quality and capacity analysis, to evaluating internal controls and assisting the external auditors.

Senior EDP Auditors

ref EDP/PT/990

As a Senior EDP Auditor, you will lead projects to analyze the efficiency of data center operations, effectiveness of the data security environment, and adequacy of the systems development process.

To qualify for the above positions, you must have a background in Finance or MIS, and a CPA/ACA, MBA or professional certification in the MIS field, with at least 4 years' experience. Position requires 50 % travel throughout Europe with occasional travel to US.

Please send your CV, indicating referenced position, to Ms. Mable Jenkins
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The Power to be your Best

DEALERS

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FRA Dealer

to £50,000

A well regarded European Bank currently has an opening in their treasury area for a Senior Off Balance Sheet Trader. The appointee will be responsible for all FRA and Futures trading and is likely to be aged 28-35, with at least 2 years experience in the above markets.

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to £50,000

Our client, a respected international Bank currently seek to recruit a Senior Deposit Dealer. The appointee is likely to be aged 28-35 and will have managed a substantial US Dollar cash book. Additional knowledge of Off Balance Sheet Instruments would be advantageous.

For further details please contact Steve Cartwright either by telephone or in writing.

GORDON BROWN & ASSOCIATES LTD.
RECRUITMENT CONSULTANTS

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to £35,000

Due to expansion, a European Bank seeks an ACIS qualified person, aged mid-late 20s, with experience of UK corporate risk. In addition to analysis of new proposals, the responsibilities will include monitoring existing facilities and day to day account management.

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c£25,000

An excellent opportunity to join the UK Corporate Banking Division of an established European Bank undertaking credit related and relationship duties. Candidates, aged mid 20s, will offer a high standard of education and demonstrate potential for progression to additional responsibilities.

For further details please contact Frank Hoy either by telephone or in writing.

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LONDON EC2M 6PP
TEL: 071-628 7801 FAX: 071-638 8738



Gordon Brown

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The introduction of this new product will be spearheaded by a marketing executive responsible both for the development of market strategy and the actual implementation of the sales plan.

Experience in marketing to financial institutions is essential. This may have been gained by selling a custody, securities handling or

other type of "service product". Exposure to the marketing of fund management, actuarial services or information technology in the financial environment would also be relevant. Strong sales skills are crucial and self motivation is important in a relatively unstructured marketing environment. Likely age is late 20's to late 30's, and a degree standard educational background would be preferred.

This represents an opportunity to establish and manage the marketing of an exciting new product for a world leader in the custody market. Rewards will be commensurate with the seniority of the position and will include a first class range of banking benefits.

Interested candidates should contact Kevin Byrne on 071-248 3653 (076382 728 evenings/weekends) or write, sending a detailed CV to the address below, or use our confidential fax line on 071-248 2814. All applications will be treated in the strictest confidence.

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WIR LEGEN WERT DARAUF,

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ZU SEIN.

Veränderungen in Strukturen und Systemen eines Unternehmens zu erreichen – seinen Erfolg zu steigern – ist nicht Einzelleistung, sondern wächst aus der Energie eines fähigen und ambitionierten Teams.

In Deutschland und international beraten wir branchenunabhängig Klientenunternehmen von mittelständischen Größen aufwärts, konzerngebundene Geschäftsbereiche, öffentliche Verwaltungen und Dienstleistungsorganisationen.

Die wesentlichen Tätigkeitsschwerpunkte unserer 50 Berater liegen in der strategischen und operativen Beratung in unseren Geschäftsbereichen

- Unternehmensstrategie,
- Marketing/Vertrieb,
- Organisation/Informations-Management,
- Technik/Produktion/Logistik.

KLASSISCHE UNTERNEHMENSBERATUNG heißt für uns partnerschaftliche Zusammenarbeit auf allen Hierarchie-Ebenen unserer Klienten. Sie setzt unternehmerisches Denken, fundierte Kenntnisse und praxiserprobte Erfahrungswerte voraus. Beratung hört bei uns nicht nach der Ertragssteigerung auf; die Verbesserung von Arbeitsstrukturen, die Veränderung von Verhaltensweisen, die detaillierte Feinarbeit im Tagesgeschäft vor Ort sind eingeschlossen: WIR HELFEN VERÄNDERN.

Vor dem Hintergrund zukünftiger Anforderungen des europäischen Binnenmarktes und des internationalen Charakters unserer Projekte bauen wir gezielt ein multinationales Team von Beratern auf. Wir suchen deshalb für den Bereich Marketing möglichst bald einen

Managementberater Marketing
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Unser neuer Kollege sollte bewiesen haben, daß er sein „Handwerk“ versteht, d.h.:

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- mit Kreativität und Analysestärke maßgeschneiderte Marketing-/Vertriebskonzeptionen entwickelt,
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Neben der hohen fachlichen Qualifikation legen wir Wert auf den Willen, sich engagiert in unser Team einzubringen und darin einen Beitrag zur Weiterentwicklung unseres Beratungsaspekts zu leisten.

Wir bieten systematische Aus- und Fortbildung, anspruchsvolle Projektarbeit auf allen Management-Ebenen, eine berufliche Karriere, die vom Berater über den Projektleiter zum Unternehmer in eigener Sache führen kann, gute materielle Bedingungen, die z.T. erfolgsabhängig sind, sowie motivierende Atmosphäre im Team. Sprechen Sie mit uns. Prüfen Sie, ob es die Chance ist, die Sie suchen.

Um Ihnen die Kontaktaufnahme zu erleichtern, haben wir die Personalberatung Schmid und Partner GmbH, Postfach 70 04 07, D-7000 Stuttgart 70, beauftragt. Für erste Informationen stehen Ihnen dort unter der Telefonnummer 0711/728 09 91 Frau Dr. Jutta Baron-Boldt und Herr Helmut Kieß gerne zur Verfügung.

MANAGEMENT PARTNER GMBH · UNTERNEHMENSBERATER · MANAGEMENT CONSULTANTS
7000 STUTTGART 70**CORPORATE BANKING MANAGER**

THE INTERNATIONAL FINANCIAL SERVICES CENTRE - DUBLIN

Our client, a subsidiary of a major European financial institution, established in the International Financial Services Centre in Dublin requires a Corporate Banking Manager to head up the corporate banking division of the Company.

The appointee will report directly to the General Manager and should be highly motivated and innovative for this senior position. The responsibilities will include the management of the existing portfolio and the development of new business, including large asset financing. Key requirements are persistence in the pursuit of objectives, a long term commitment, readiness to travel and negotiating capabilities at the highest levels.

Candidates should have 8 to 10 years experience, at a senior level, of financing transactions (including large asset financing) in either corporate banking or in a legal

taxation environment. Also a thorough working knowledge of international taxation/legal matters and their impact on complex financing structures is required. A good grasp of treasury, banking operations and eurocurrency lending is essential and extensive technical knowledge is assumed.

The ability to speak additional European languages would be an advantage, but is not essential.

The remuneration package will be designed to attract high calibre candidates and will reflect the seniority and significance of this appointment.

Applicants should send comprehensive personal, career and salary details to Sean Gannon at Stokes Kennedy Crowley Management Consultants, 1 Stokes Place, St. Stephen's Green, Dublin 2, Ireland, quoting Reference Number 4125.

KPMG Stokes Kennedy Crowley

Appointments Advertising

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Wednesday, Thursday and Friday (International Edition only)

For further information please call:

Jennifer Hudson
071-873 3607

Richard Jones
071-873 3460

Georgina Harris
071-873 3392

Denise Harris
071-873 3199

FINANCIAL TIMES
LONDON & BUREAU IN NEW YORK**Anglo Irish**
BANKCORP**BANKING MANAGERS - LONDON AND DUBLIN**

Anglo Irish Bank Corporation plc is a public company quoted on the Stock Exchange in London and Dublin. The Group provides a wide range of services through its branch structure in the UK and Ireland and is currently seeking to appoint two managers.

MANAGER BANKING - LONDON

This position involves lending sums in excess of £250,000 and the management of a developing loan portfolio to private and corporate clients.

The manager appointed will be joining an experienced team of London-based lending executives.

MANAGER BANKING - DUBLIN

This position involves the management of a large loan portfolio and the development of new business opportunities. The manager will deal with loans of £100,000 and upwards secured on tangible assets to a diverse range of private and corporate clients.

Salary and fringe benefits will reflect the importance of the above appointments.

Mid twenties to early thirties is the preferred age for applicants for the above positions, who must be self-starters capable of working within a team structure. They must also have wide experience and a proven track record in banking, together with a third-level degree or a professional qualification.

Applications, marked PERSONAL, enclosing a Curriculum Vitae, which will be treated in the strictest confidence, should be sent to:

PERSONNEL MANAGER, ANGLO IRISH BANKCORP PLC, MOOR HOUSE, 119 LONDON WALL, LONDON EC2Y 5ET

Closing date for Applications is Friday 12th October 1990

Treasury Analyst

To c£25,000 + Benefits + Relocation

Gloucester

**Nuclear Electric**

Nuclear Electric is responsible for commercial nuclear power generation in England and Wales. Our primary concerns are safety and care for the environment – which means our main priorities are quality in our plant methods and people.

The provision of a highly skilled pro-active and effective Treasury function is essential to the continued pre-eminence of Nuclear Electric as international leaders in the rapidly developing marketplace of commercial nuclear power generation. This new function has wide ranging corporate responsibilities and is primarily project led, therefore individuals can genuinely contribute to a framework of business excellence at the forefront of domestic and international Treasury operations.

The successful candidate will research, initiate, control and appraise projects in all areas of Treasury responsibility, including cash forecasting, currency management, new system reviews, banking arrangements and balance sheet planning. It is a truly exceptional challenge and requires the individual to be able to interact at a corporate level.

You should be a recently qualified Accountant/Banker and studying, or about to study for Association of Corporate Treasurers Diploma and be able to demonstrate a full understanding of the Treasury function within a large organisation. A minimum of two years relevant experience, combined with proven analytical and communication skills are seen as essential. Furthermore you should work well both individually and as part of a team, and expect to assume increased responsibility as your role rapidly develops.

Prospects for further career advancement are excellent, both within the Treasury function and across other Corporate and Operational areas of Nuclear Electric.

In return for your qualifications and Treasury skills we offer a highly competitive salary and benefits package, commensurate with an organisation of our size and standing. This position is based in our prestigious corporate headquarters at Barnwood, between Gloucester and Cheltenham and an excellent relocation package is available.

Application Forms are available from the Personnel Department, at the address below and should be returned before 19th October 1990. Please mark envelopes "Nuclear Electric Staff in Confidence" and quote vacancy reference number BWD/159/90. Telephone (0452) 652335 (24 hours).

AS AN EQUAL OPPORTUNITIES EMPLOYER, NUCLEAR ELECTRIC WELCOMES APPLICATIONS FROM MEN & WOMEN, INCLUDING ETHNIC MINORITIES AND THE DISABLED.

Corporate Headquarters

Nuclear Electric, Barnett Way, Barnwood, Gloucester GL4 7RS.

Tax Planning Manager

To c£35,000 + Car + Benefits + Relocation

Gloucester

**Nuclear Electric**

Nuclear Electric is responsible for commercial nuclear power generation in England and Wales. Our primary concerns are safety and care for the environment – which means our main priorities are quality in our plant, methods and people.

Formed as a separate, autonomous company in April 1990, Nuclear Electric has a turnover of over £2 billion and is committed to achieving business and operational excellence in all the functions. Within this framework several unique career opportunities exist for ambitious professionals to fully contribute to the rapid development of new specialist corporate functions, based at our prestigious headquarters in Gloucestershire.

Responsible to the Treasurer, this new role encompasses an unusually broad and uniquely stimulating challenge. Leading a compact, professional team you will establish and drive the Tax Planning function, enjoying senior level specialist support both internally and externally. You will deal with all taxation matters relating to Corporation Tax, VAT, PAYE and overseas taxes affecting Nuclear Electric in addition to overseeing our tax compliance affairs. A large section of your brief will involve ad-hoc project work relating to taxation issues and overall corporate financial objectives.

Against a background of an expanding and world leading industry, currently undergoing radical change, this position requires the commitment and leadership skills of a proven finance manager. Fully qualified ACA/ACCA/ATTI, or equivalent, you should have at least 5 years relevant tax practice or industry experience, large company exposure and proven ability to analyse and manage change in a high profile corporate role.

Success in this role will allow for further individual development as career paths exist throughout our Corporate and Operational functions.

In return we offer a highly competitive salary including performance related incentives combined with benefits commensurate with an organisation of our size and standing. This position is based in Barnwood, between Gloucester and Cheltenham and an excellent relocation package is available.

Application Forms are available from the Personnel Department, at the address below and should be returned before 15th October 1990. Please mark envelopes "Nuclear Electric Staff in Confidence" and quote vacancy reference number BWD/158/90. Telephone (0452) 652335 (24 hours).

AS AN EQUAL OPPORTUNITIES EMPLOYER, NUCLEAR ELECTRIC WELCOMES APPLICATIONS FROM MEN & WOMEN, INCLUDING ETHNIC MINORITIES AND THE DISABLED.

Corporate Headquarters

Nuclear Electric, Barnett Way, Barnwood, Gloucester GL4 7RS.

CJA RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, London EC2M 5PU
Tel: 071-588 3588 or 071-588 3576
Telex No. 887374 Fax No. 071-256 8501

Opportunity for established Fund Managers to share in the growth of this successful firm.



PRIVATE CLIENT STOCKBROKING & FUND MANAGEMENT

CITY

£40,000-£70,000 + INCENTIVES

FINANCIAL SERVICES ARM OF MAJOR INTERNATIONAL GROUP

During the past 5 years our client has established a successful investment management, stockbroking and private banking business and has the commitment and resources to treble this business over the next 3-5 years. The environment is modern and efficient with strong systems and administration support but retains the flavour of traditional quality client service and collegiate spirit. This opportunity will be attractive to individuals or small teams who have built their own business within a stockbroker or investment house. The structure of our client gives flexibility in accommodating either fee paying or agency broking business and the remuneration package will reflect the value of a candidate's business and can be salary + bonus or commission share. There is a full benefits package and scope for share options. Applications in strict confidence under reference PCFM4729/FT to the Managing Director. Candidates wishing an initial confidential telephone discussion please telephone 071-638 0680 or evenings 071-828 2891.

Progressive firm retaining traditional values and top quality service.



PRIVATE CLIENT STOCKBROKERS

Individuals and Teams

LONDON or CHELTENHAM

£40,000-£60,000

+ CAR & MORTGAGE SUBSIDY

HIGH QUALITY STOCKBROKER - PART OF MAJOR UK FINANCIAL GROUP

Our client has financial strength and stability from the stated commitment of its parent to expand nationally its substantial Private Client advisory and discretionary business. To strengthen the key City and Cheltenham offices our client seeks individuals or teams with established private client business. Executives have the support of an excellent research department providing detailed sector and company analysis. Initial remuneration is negotiable in the range of £40,000-£60,000 + car, non-contributory pension and mortgage subsidy. Candidates wishing an initial confidential discussion please telephone 071-638 0680 or 071-828 2891 (evenings). Applications in strict confidence under reference PCS4728/FT, to the Managing Director: CJA.

CAMPBELL-JOHNSTON ASSOCIATES, (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PU
TELEPHONE: 071-588 3588 or 071-588 3576. TELEX: 887374. FAX: 071-256 8501. ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE 071-628 7630

DIRECTOR OF OPERATIONS

City

c£50,000 package

Our client, a small but internationally active financial services group with prestigious European connections seeks a Director of Operations to assist its development and expansion into various niche markets within Portfolio Management, Futures Broking, Settlement and Custody, and Offshore Trust Company activities.

Reporting to and working closely with the Managing Director the successful candidate will have overall responsibility for steering all aspects of operational support, including settlements and treasury liaison, in the London and Channel Islands centres. The enhancement of efficiencies through systems development in both centres will be a major focus.

This is a first class opportunity to contribute to the continuing success of an international financial institution and therefore relevant experience coupled with excellent management skills will be our criteria for selection. Applications are therefore invited from a broad age range.

The package will include a generous base salary, Executive car and normal banking benefits including an exceptional mortgage subsidy.

Interested applicants should telephone Simon Hewitt on 071-437 0464, (fax 071-437 0597) or write to him, enclosing a detailed CV, at the address below.

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RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place London WC2H 7BP
Telephone: 071-437 0464

INSTITUTIONAL SALES/TRADERS

OTE £100,000 MINIMUM
LONDON ZURICH GENEVA

Our client is a highly successful capital markets boutique based in London and Switzerland. It has blue-chip continental institutional shareholders and an enviable client list, embracing some of the major accounts in the world. It deals in international bond, equity and derivative markets but not in foreign exchange or commodities. The business offers a high quality, discreet service and very efficient execution. Consequently, our client has been consistently profitable since inception, and is now looking for people to help expand the business in all its centres.

Therefore we wish to hear from individuals who are:

- Top producers in their respective markets.
- Confident that they enjoy PERSONAL client relationships.
- Interested in servicing their clients within an independent, expert organisation and enjoying the commensurate rewards.
- Interested in working in a friendly, professional and apolitical environment.
- Keen to become involved in growing a small, successful business.

To discuss these opportunities further, in strictest confidence, please contact Christopher Lawless or Stuart Clifford on 071-831 9988 (or outside office hours on 081-874 9417), or write to The Bloomsbury Group, 11th Floor, New Oxford House, 137 High Holborn, London WC1V 6PL.

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BUSINESS MANAGER

An International TV Sales Company requires a Business Manager to take responsibility for USA film and video investments. The successful applicant requires US financial experience, together with excellent management skills. They will need to deal with expenditure budgets spent in a number of different territories and be familiar with international currency regulations. A good working knowledge of at least one European language is an advantage. The salary is negotiable, depending on experience.

Please apply in writing, enclosing a CV, to Box A954, Financial Times, One Southwark Bridge, London SE1 9HL.

FINANCIAL DIRECTOR

Salisbury, Essex (Nr M25)
To £35,000 per annum + Car

Well established ambitious Glass and Window Company seeks Financial Director to take overall responsibility for all Accounting and Financial functions. Computer experience essential.

Turnover of Company
£10,000,000 pa.

Please apply with CV to:

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Tel: 081 346 6446 / Fax: 081 349 3990
For the attention of Mr Paul Collin

FUTURES AND OPTIONS

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Senior Options Broker for our London office with specialist knowledge in US products and markets. The post will entail raising the profile of GNI and supporting our growing presence in the US and UK.

Young Futures Broker for our Frankfurt office. This post demands general experience in all futures and options and a knowledge of German.

OTC Options Broker for our London office.

Interested candidates should apply to Hugh Morsham on 071-378 7171 or by writing in confidence to the address below:



GNI Limited
Colechurch House
1 London Bridge Walk
London SE1 2SX
AFBD
MEMBER

APPOINTMENTS WANTED

EASTERN EUROPE

Dynamic Experienced M.D./Chief Executive Officer of Multinational Group, 43, Ph.D. Econ & Pol, French, Languages English - French - German - Russian etc. Outstanding knowledge of P.R., Info, Projects, Marketing and communications.

European/Eastern European Business seeks new Executive position. Consultancy and/or senior partner status will equally be considered.

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or Write to Box No. A957, Financial Times, One Southwark Bridge, London SE1 9HL.

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Oil market Economist/Analyst, World Bank Consultant, (PhD, Dip., MCM, MIMB) is available to undertake any oil consultancy work, oil markets research and analysis, feasibility studies and surveys. Ready to travel World-wide at customer's request. For any services please contact or write to:

Dr M G Solomon, Spring Croft, Surf Avenue, Histon, Cambs, Surrey GU27 3SJ, England. Tel: (0428) 4137. Fax: (0428) 56262.

NORWICH UNION FUND MANAGERS

LIMITED

ASSISTANT CLIENT MANAGER

Norwich Union, still enjoying the tremendous growth of the last few years, is a UK market leader and one of the top ten insurance and financial services groups in Europe.

Norwich Union Fund Managers Limited, (NUFM), member of IMRO and managing funds in excess of £21 billion, now seeks an Assistant Client Manager to join their Investment Marketing and Customer Services team.

This team has overall responsibility for client presentations and developing investment marketing and asset allocation for the Group's unit-linked investment products.

Your key tasks will include making presentations to financial intermediaries on a wide variety of unit-linked matters covering fund performance, new investment developments and NUFM philosophies. The servicing of our corporate pension client base and the writing of supporting literature also forms part of the job.

Educated to degree level and with at least two years' investment experience, you must be numerate, enthusiastic and have highly developed written and verbal communication skills. An independent and critical thinker, you should be self-motivated and have the ability to work as part of a close knit team.

The post is in Norwich, a prime location within easy reach of the City. A fully competitive salary, backed by a first class benefits package including performance related bonus and comprehensive relocation assistance where appropriate, awaits the successful applicant.

We are an equal opportunities employer and happy to consider applications from registered disabled persons. If you measure up to the qualities highlighted in this advertisement, write now with full cv to:

Miss Phyl Scott, Personnel Superintendent
Norwich Union Insurance Group
Surrey Street
Norwich NR1 3NG

or ring Julie Piper on (0603) 683519 for an informal chat.



MONEY MARKET DEALER

City Based

Negotiable salary

Plus car, concessionary mortgage, and BUPA

The NHL Group is one of the fastest growing and most innovative financial services organisations in the UK, involved in housing, consumer and business finance, leasing and incorporating The National Mortgage Bank.

The Treasury Function plays an integral role in the day to day functioning of the Group, responsible for funding strategies, asset and liability management, investment, cashflow management, trading and securitisation within the growing mortgage backed securities market. Additionally, Treasury makes a substantial contribution to Group profitability.

As a Money Market Dealer, you will hold responsibility for day to day funding, trading and investing, both in US Dollar and Sterling mortgage backed securities. Ideally, you will be educated to

Degree level and/or studying towards a relevant qualification with at least one year's experience gained within the London money markets. Additionally, excellent interpersonal skills and an analytical approach are essential. A working knowledge of computer spreadsheets is desirable.

In return for your skills we offer an attractive benefits package as outlined. This is an exceptional opportunity providing scope for personal career development within not only an established Treasury team, but also an innovative Group.

If you feel you can make an effective contribution then please write with full Curriculum Vitae and current salary details to: David Phillips, Senior Personnel Officer, The NHL Group, 51 Homer Road, Solihull, West Midlands B91 3QJ.



INVESTMENT MANAGEMENT

SENIOR FIXED INTEREST MANAGER EQUITY MANAGER - EUROPE AND U.K.

The growing Investment Management Group of Storebrand International, A/S, the subsidiary of Norway's leading insurance company Storebrand A/S, has relocated to London and we are seeking to fill these two key positions.

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The Fixed Interest Manager will take responsibility for our investments in most major markets. You are likely to have at least 5 years experience of analysing and managing global bond investments. You should be able to demonstrate a good academic and professional track record.

The Equity Manager will take responsibility for our equity investments in Europe including the U.K. You should have at least 5 years experience of analysing or managing equities in these markets, and you should be able to demonstrate an excellent track record. You should have an honours degree or professional qualification.

Remuneration will present no problem for the right people.

Please send C.V. with a covering letter to:

David Cumming, Director, Storebrand International Limited, 36-38 Fenchurch Street, London EC3M 3QQ



STOREBRAND

German Speaking Company Financial Analyst

IMI Securities, London - the international stockbroking member of the IMI Group, Rome - is continuing to expand and is currently seeking to recruit a German speaking Company Financial Analyst.

Applicants for the position should be able to work and write in English. They must have relevant experience in financial analysis with a stockbroker, fund manager, bank or accountancy practice.

IMI Securities deals actively in the Italian, Austrian, German, Hungarian, French and Spanish stock markets and is a leading broker of Italian and Austrian stocks in London. It is a market maker on SEAQ in the leading Italian equities. IMI Securities is a steadily growing, profitable company offering a productive and non-bureaucratic working environment.

IMI Securities works closely with IMI Bank AG, Frankfurt, in the securities area. IMI Bank AG is a member of the Frankfurt and Berlin Stock Exchanges.

Applicants must have initiative, high motivation and be confident of producing first rate work.

Remuneration includes a package of benefits and will reflect the importance which is attached to this position.

Please send your C.V. in confidence to:

Miss Rita Fulgoni
IMI Securities Ltd
Walbrook House
25-29 Walbrook
London EC4N 8BB



السؤال الأول

CREDIT OFFICERS

A Leading European Commercial Bank
City based £17,000 to £23,000 aae + benefits

As a major European bank, our client has established a significant presence in London together with a considerable U.K. retail branch network. Having achieved substantial growth in recent years, both organically and by acquisition, resulting in increased lending activity, it now seeks a number of experienced, high calibre and dedicated bankers to support its central credit function.

Ideally aged in your mid 20's you will be able to demonstrate first class analytical skills together with evidence of formal credit training, probably gained within a Clearing Bank environment. In addition to processing lending applications and providing reports and recommendations, you will be responsible for ongoing account relationships and credit monitoring.

This is an excellent opportunity to join a progressive organisation with a sharply focused approach to the U.K. business sector. Impressive banking benefits and long term career opportunities complement the negotiable salary.

For further information please telephone or send your Curriculum Vitae in strict confidence to Roy Webb.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birch Lane
London EC3V 9BY

Tel: 071 895 8050
Fax: 071 826 2092



A member of The Devonshire Group Plc

ANDRE & Cie S.A., a Swiss Company active in international trading, would welcome in its countertrade section a

SPECIALIST IN UNCONVENTIONAL TRADING

(countertrade, compensation, barter, special trade agreements, debt-equity swaps, financing, etc.) or a

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who can be trained to become such a specialist.

Profile :

- At least 5 years experience in trade finance and international.
- Fluency in French, English, Spanish.
- Experience in currency transactions and banking.
- Knowledge of international markets (mainly Central and South America)
- Knowledge of commodity transactions.
- Available to live abroad (South America)
- Ability to create and take care of personal contacts at all levels.
- Creative, open minded and flexible.
- Age around 30/40 years.

Applications should be addressed to :

Andre & Cie S.A., Personnel Dpt, Ch, Messidor 7, Case Postale, CH - 1002 Lausanne.

International Financial Futures Sales to £50,000

plus Bonus

Due to the growth of international business, especially in Europe, challenging sales positions have arisen within a major international investment bank. The bank is seeking Financial Futures brokers who are fluent in either Italian/Japanese or German. The successful candidate will be university educated and have at least two years' institutional sales/marketing experience.

Call Tim Sheffield on 071 623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2N 4DP
Tel: 071-623 1266, Fax: 071-626 8288

Jonathan Wren Executive

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plus Benefits

A leading European bank urgently seeks absolutely 'top notch' credit analysts. Possibly US bank trained, graduate/A-level/ACIB with in-depth experience in commercial/residential development/building property deals; structured finance; MBO/LBO's; small-major UK corporate lending; aviation and shipping. You must have been exposed to balance sheet spreads (manual/computerised) cash-flow and cash generation; risk/reward analysis etc. You will be an excellent communicator both written and verbal. A major European Language will be helpful in some positions.

Call Ron Bradley or Norma Given
on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2N 4DP
Tel: 071-623 1266, Fax: 071-626 8288

Jonathan Wren Executive

Strategic Analyst

Central London £40,000 negotiable

This key appointment is within the core decision group of a major multi-national corporation, with a turnover in excess of £1 billion and a leading position in a number of fast moving and rapidly growing industry sectors.

Responsibilities will be:

- * Acquisition evaluation, leading to hands-on implementation
- * Strategic corporate advice
- * New markets analysis
- * Group operational advice

Essential qualifications are a business degree with hands-on experience within a fast moving commercial environment, and preferably strategic consultancy experience. A resilient, self-confident individual, in their late 20's or early 30's capable of working under pressure as part of a tightly-knit highly professional team, would be an excellent fit. Fluency in one or more European languages would be highly desirable.

Please send full resume to Robert Usher quoting reference 16/39.

AGIB Executive

173 SLOANE STREET LONDON SW1X 9QG
TELEPHONE: 071-235 9891

FINANCIAL ESTABLISHMENT IN THE PRINCIPALITY OF MONACO

is looking for an ASSET MANAGER (male or female), in contact with international clients, with a 5 year minimum experience and with a perfect knowledge of three languages including French (mandatory).

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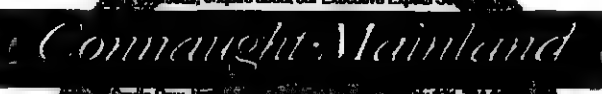
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The Chief Executive has direct line responsibility for the

Aer Lingus

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ACCOUNTANCY COLUMN

Standard still requires a little fine-tuning

By David Waller

THE STATEMENT of Standard Accounting Practice No 24 - on accounting for pension costs - was one of the more important and controversial edicts to emerge from the Accounting Standards Committee in its latter years. Complicated in theory, it has had a material effect on numerous companies' reported earnings.

It was published in May 1988 and has been in force for financial years ending June 30 1989 and thereafter. Its aim was to reduce the diversity of accounting treatment of pension costs, increasing disclosure and thereby making it easier to compare companies' figures. How successful has it been?

Earlier this year, the Institute of Chartered Accountants in England and Wales published its tome on Financial Reporting 1989-90, which concluded: "SSAP 24 appears to comprise no more than a hotchpotch of options more likely to precipitate confusion rather than clarification, and incomparability rather than comparability."

The results of a study published today by Mercer Fraser - a firm of actuaries - are not so gloomy but they fall far short of a wholehearted endorsement of the standard. Even so, the actuaries argue, only small amendments are needed to help SSAP 24 to come considerably nearer to fulfilling its original purpose.

In principle, SSAP 24 was designed not only to introduce accounting consistency from company to company; it was also intended that it would more closely reflect economic reality by

matching the costs of providing a pension with employees' accruing entitlement to a pension over their working lives.

"The widespread accounting practice pre-SSAP 24," Arthur Andersen and Mercer Fraser explained in an earlier publication, "was to charge to pension costs the contributions paid or payable to the scheme. This practice enabled companies to enhance earnings in the short term by utilising

Few companies disclose all the material that is necessary for reliable comparisons of different companies' pension costs

pension surpluses through reduced contributions or pension holidays."

Mercer Fraser's latest findings are as follows:

● Very few companies have failed to adopt SSAP 24, but only 10 per cent disclose all the information necessary to make reliable and sensible comparisons of different companies' pension costs.

The main requirement of the standard is that the pension cost should be the actuary's best estimate, thus permitting a wide range of options and methods to be used. Without proper disclosure of those options and methods, comparisons are difficult if not impossible, and the standard is not meeting its objectives.

Mercer Fraser says the standard

would be much more pertinent if it included mandatory disclosure of 12 items, including: types of scheme in operation; whether the scheme is in surplus or deficiency; actual pension expense for the year (as opposed to the accounting number); actuarial funding method; and rates of interest, dividend increases and salaries used in making the calculations.

The most common items missing were: reference to the level of dividend increases assumed in valuing pension scheme assets; and mention of what allowances had been made for increases in pension entitlement after retirement. "Both these items can have a substantial effect on the calculation of the pension cost," observes Mercer Fraser.

It should be emphasised that such disclosures are not mandatory under the terms of SSAP 24, but they ought to be made in order to comply with the spirit of the standard.

● Where finance directors are faced with a choice between adopting an accounting treatment that boosts profits, or one that boosts the balance sheet, they have overwhelmingly opted to augment reported earnings.

Under transitional arrangements, only 14 of the 350 companies studied have opted to place the initial surplus on the balance sheet (or deficit) rather than spreading it via the profit-and-loss account over the average working lifetime of the employees in the scheme.

That suggests that finance directors do not set great store by their balance sheets and that, given a choice of accounting treatments, they will opt

for the one that jacks up reported profits. The latter point is hardly surprising, but research into other complex areas - for example, the work done by Mr Chris Higson of the London Business School into accounting for mergers and acquisitions - shows that enhancement of reported earnings can become an irrational fixation for some finance directors.

● The combination of low inflation through much of the 1980s and good investment performance has meant that many pension funds are in surplus - assets exceed past-service liabilities.

The survey shows that there is a wide variation in the extent to which schemes are in surplus: the average funding level was 122 per cent (assets exceed projected liabilities by a factor of 1.22). Where the funding levels were shown in the disclosures, 12 per cent of the schemes were in deficit and 5 per cent were in balance - the rest were in surplus.

Some 350 companies, employing 8.9m employees in the UK, were analysed. Of the total, 55 per cent had more than 2,500 employees. Larger companies were more likely to comply with the standard to a greater extent than medium-sized ones, and companies audited by the Big Six accounting firms, rather than the medium-sized firms, were also likely to comply more closely with the standard.

One crucial assumption in the process is the amount by which projected real investment return exceeds salary growth assumptions. The statistics show that the gap varied between 0.5 and 3 per cent. Even small differences

in the figure make a huge difference to reported earnings over the long term, thus making it even more difficult to make sensible comparisons between companies.

"The value of companies and their shares is still being affected by the variation in taking account of pension liabilities," concludes Mr Paul Greenwood of Mercer Fraser. "Any financial analyst or acquiring company relying on the SSAP 24 statement to give a

While the information gained under SSAP 24 is better than that available before, there is room for improvement

true indication of pension liabilities is on shaky ground."

The actuaries believe that, on balance, the information disclosed under SSAP 24 is better than the information available before the standard took effect. They support the principle that companies should be allowed a degree of flexibility, unlike the provisions of International Accounting Standard No 19, which are narrowly prescriptive by comparison.

However, they argue, rightly, that the standard could be greatly improved by tightening up the disclosure requirements.

Copies of the report are available from Carole Botting, Mercer Fraser, 44/46 West Street, Chichester, West Sussex PO19 1RP. £40.

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We are a well established design company based in London's West End. The company seeks a new Finance Director to complete its management team. The company has grown steadily over the past five years. Consolidation of recent gains and expansion of market share are strategic objectives.

THE JOB

Reporting directly to the Group Board the candidate, initially F.D. designate to the main operating company, will have overall responsibility for group finances, administration and company secretarial duties. Key tasks are profit forecasting, treasury management and improvements to the budgetary control system. The candidate will lead a team of six.

THE PERSON

You should be a qualified accountant, preferably educated to degree level, with a minimum of 3 years P.D.E. Strong hands-on management, interpersonal skills and a need for achievement are minimum personal pre-requisites.

Please send, in confidence, a comprehensive career resume and salary history to: Group Managing Director, Box No. 954, Financial Times, 1 Southwark Bridge, London SE1 9HL.

CORPORATE FINANCE

Newly Qualified ACA's

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Our Client is a leading UK Merchant Bank. Itself part of a major international financial services group.

Advising on mergers and acquisitions, flotations, listings, privatisations and raising equity and debt finance, the company has an established and comprehensive corporate finance department. They are extremely well placed to service the needs of established and new and developing companies within both the domestic and international marketplace.

Continued growth of the business leads the company to seek to strengthen this function. Newly qualified (ACA), from a "Big 5" environment, you must possess a good and consistent academic track record, strong presentation and communication skills and a genuine interest in developing a career in Corporate Finance.

Please apply directly to Penny Ridgatt at Robert Half, Freeport, Walter House, Bedford Street, 410 The Strand, London WC2R 0BR. Telephone 071-836 3545, or evenings on 081-859 4009. Alternatively, fax your details on 071-836 4942.

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Responsable des services comptable, administratif et financier de notre filiale française (50 personnes, 35% de progression annuelle), vous serez l'interlocuteur privilégié de notre Président Directeur Général à Paris et du Vice Président Finances basé à Los Angeles. Vous assurerez le reporting vers la maison mère aux USA et participerez à l'extension de notre système informatique financier. Notre objectif 1992 : 100 MF en France.

Diplômé Grande Ecole de Gestion ou MBA, vous avez acquis une solide maîtrise de la comptabilité et de la gestion financière en société américaine, et vous maîtrisez parfaitement l'anglais.

Le poste est situé Tour Pariféric (Paris - porte de la Villette).

Merci d'adresser CV et lettre manuscrite en anglais à Mercuri Urval, 14 bis rue Dara Paris 8e, sous réf. 51-4005.

Mercuri Urval

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Dynamic Experienced M.D./Chief Executive Officer of Multinational Group, 43, PhD. Econ & Pol, French, Languages English - French - German - Russian etc. Outstanding knowledge of P.R., Into, Projects, Marketing and communications European/Eastern European Business seeks new Executive position. Consultancy and/or senior partner status will equally be considered

Fax Paris: 33-1-47200018
or Write to Box No. A957, Financial Times,
One Southwark Bridge, London SE1 9HL.

0154 10154

GROUP FINANCE DIRECTOR DESIGNATE

UK Operations

Leeds

Our client, a private organisation consisting of several UK companies, is looking for a Group Finance Director Designate - UK Operations. The Group has extensive international links and in the UK has trading, manufacturing and marketing arms with a combined UK turnover approaching £11 million.

Reporting to the Chief Executive, the appointee will be responsible for implementing computerised systems, ensuring that all financial controls are effective and providing timely management information. The individual will be expected to assist in the restructuring of the UK businesses into profit centres with vertical responsibilities. Working closely with a Treasury Manager in terms of financing requirements and cashflow, the

£30,000 + bonus + car

appointee will also provide tax advice in conjunction with professional advisers. There will be regular meetings with the Group Chief Executive, who is London based and expects this position to play a key supporting role.

We are seeking a qualified accountant with a "hands-on" attitude and previous exposure to a trading business and a private company environment. The successful individual will be resilient and energetic, determined to succeed and able to argue cogently.

Candidates who feel this post may be of interest to them are invited to send their CVs, in confidence, to Diana Westlake at the address below, mentioning present remuneration, day and home telephone numbers.

KPMG Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

FINANCIAL CONTROLLER

**A key business role for a
commercially-aware
accountant
Buckinghamshire
£27,000-£32,000**

FOLLOWING A RECENT major acquisition, this \$multimillion US food group is strategically placed to expand its UK operations. Involved in a specialist area of the food and drink business, the UK subsidiary company boasts a large number of major household names amongst its many customers. With turnover for the current financial year likely to be around £14m, the company has ambitious plans for further growth - both organically and through acquisition.

As Financial Controller, you face the challenging task of bringing the company's financial systems and controls into line with those of its US parent. Reporting to the Managing Director and running a department of six, you will be a member of the senior management team and, as such, will be expected to

play a significant part in the day-to-day running of the business. Key responsibilities will include assessing and providing for the information needs of your management colleagues, reviewing computer systems, preparing budgets and forecasts, and controlling all aspects of the accounting function.

Ideally, you will be a qualified accountant, aged 30-45, and possess substantial financial experience gained in a manufacturing environment, with exposure to standard costing techniques. Just as important, will be the ability to take control, motivate and manage your department, and an appreciation of the wider issues involved in running a growing business.

The salary is accompanied by an excellent range of benefits including an executive car, bonus scheme, pension, private healthcare, and subsidised restaurant. In this important senior position, high exposure throughout the company will lead to excellent prospects for career progression.

Please send a full cv, indicating current salary, to Patrick Johnson, Ref: 4596/PJ/FT, PA Coesliff Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

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BRISTOL

PACKAGE c.£40,000 + CAR

Finance Director

Our client is a well established business with a range of activities in wholesaling, importing, distribution and assembly. Continuous profitable expansion has been achieved, to a current turnover of around £35 million, and the company's strategy is now to develop the new systems that are crucial to efficiency and progress in this high volume operation.

Reporting to the Chairman, the new Finance Director will make a key contribution to business development. The initial objective will be to drive a full systems review of all business areas and this will lead to total responsibility for the finance and administration function.

A qualified accountant, probably in your 30's - early 40's, you will be capable of operating as Finance Director at group level and will have experience of managing systems design and development in a

range of industry sectors. The post demands well rounded commercial management skills in addition to a strong interest in the application of technology for business benefit.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Janice Walden, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Bull Wharf, Redcliff Street, Bristol BS99 7TR, quoting reference JW 409.

Coopers & Lybrand
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Orbit
HOUSING ASSOCIATION

The Orbit Housing Group is one of the most enterprising and forward-thinking housing associations in the country, providing homes for those with a variety of housing needs. The Group manages nearly 10,000 properties throughout the Midlands, East Angles, South East and South West. We now need an innovative and creative Finance Director to lead us through a period of planned growth for the Housing Association Movement.

This is an excellent opportunity for an ambitious professional to utilise your knowledge and experience of the housing market and housing association finance to the full

FINANCE DIRECTOR

Up to £40,000 plus Quality Car Coventry

Naturally, you will be a fully qualified accountant with extensive financial management experience. You will also need to demonstrate outstanding leadership and interpersonal skills coupled with the ability to influence and negotiate at all levels. In addition to a competitive salary, we offer an attractive benefits package that includes a quality company car, contributory pension scheme, private health care, 25 days annual leave plus 4 days added to bank holidays and a relocation package where appropriate. To apply, please send a full CV detailing current salary to Karen Umpleby, Human Resources Manager, Orbit Housing Association, 44/45 Queens Road, Coventry CV1 3EL. Tel: 0203 632231. Closing date: 12th October 1990.

INFORMIX

European Revenue Controller

To £40,000 + Excellent Benefits

Ashford, Middlesex

Dynamic software group seeks innovative and demonstrably successful contracts executive to establish a first class revenue management function for its vital European, Middle East and African markets.

THE COMPANY

- Leading independent software company with outstanding product range for Unix, DOS, Macintosh and other operating environments.
- European regional operation headquartered in Ashford. Seven operating subsidiaries across Europe, 3rd Party channels in Eastern Europe, Middle East and Africa.
- Record of dramatic growth. 1989 Turnover \$145m worldwide, 40% in Europe.

THE POSITION

- Key new position with a broad remit to create a high profile centre for credit management, analysis and tracking of contracts, identifying and ensuring correct billing of revenues, cash collection and development of relations with key customers.

- Designing, implementing and monitoring enhanced systems of internal control to optimise revenues and collections.
- Significant liaison with country Sales, Technical and Financial Departments and 3rd Parties. Some travel.

QUALIFICATIONS

- Bright, creative and detail-conscious manager with a good understanding of legal and accounting issues. Experience of LOC Bank Guarantees, etc., desirable.
- Proven track record in a similar role with a major software or hardware manufacturer.
- Excellent interpersonal and communication skills to win respect at all levels across cultures. European languages and/or experience an advantage.

Please write, enclosing full cv, Ref SJ220-ft, Orion House, Grays Place, Slough, SL2 5AF

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Contract Manager

Engineering Projects

North East,

c £27,000, Car

Continuous expansion of this world renowned specialist company has created the requirement for a senior contracts professional to join a small central team. Company turnover, now approaching £100m, has a strong defence element and confirmed projects extend well into the mid-nineties. Reporting to, and collaborating with, a director of the company you will be involved in all aspects of contract preparation and negotiation with UK and overseas customers from initial invitation through to final award, and will be expected to contribute and participate at the most senior levels. Ideal candidates should be qualified to degree standard with relevant professional qualifications, and have a demonstrable record of contract involvement in large capital project work including associated financing, legal and export guarantee activities.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, R.P.T. Hills, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DE. 091-232 7455, Fax: 091-261 8438, quoting Ref N18028/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

EUROPEAN VENTURE CAPITAL : FINANCIAL ANALYST (Paris Based)

Applications are invited for a position with an established European strategic growth fund, founded by four prominent European financial institutions. The objective of the Fund is to make significant equity investments in European companies actively pursuing a policy of external growth with a view to becoming leading companies within the Single Market.

The Fund is currently seeking to recruit an experienced analyst at manager level to take responsibility for the financial analysis required in the appraisal of specific investment opportunities, as well as sector research. Thorough knowledge and experience of computer modelling is considered as essential.

In addition, candidates should be capable of taking responsibility for internal accounting matters within the fund.

Aged probably between 25/30, candidates will ideally be qualified A.C.A.'s or trained financial analysts with working experience in either a venture capital or merchant banking environment. Candidates should be EC nationals and speak at least two European languages fluently including English. In view of existing staffing, preference will be given to non French candidates.

Remuneration will be in the region of FF300,000 - FF350,000 depending on experience.

In the first instance please write enclosing a full c.v. to:

Rhona Hayward,
48 bis rue Fabert,
75007 Paris.

INVESTMENT ACCOUNTANT

LAKE DISTRICT

NEGOTIABLE SALARY + EXCELLENT
BENEFITS

Prolific Financial Management PLC is one of the UK's leading investment management companies. Prolific is a wholly-owned subsidiary of Hafnia Holding A/S, the second largest financial services group in Denmark which currently manages funds in excess of £5bn.

Due to continued expansion an opportunity has arisen at a Senior Management level in our Administration Centre in Kendal, Cumbria. The successful applicant will take full responsibility for Prolific's investment accounting function, encompassing authorised unit trusts, together with institutional third party accounts. With previous financial services experience, you will display a record of strong management and interpersonal skills, along with the enthusiasm and initiative to develop this key area of our business.

Applicants for this position should be fully qualified, and with a minimum of five years investment accounting experience. It is likely that the successful candidate will be aged between 30 and 45. An excellent remuneration package (including Company Car) is offered and benefits are those associated with a company of this stature. A flexible relocation package is offered to the right candidate.

Please reply in confidence (quoting reference IA1) enclosing a full C.V. and details of your current remuneration to: Miss Gail Eves, Personnel Manager, Prolific Financial Management PLC, Walbrook House, 23 Walbrook, London, EC4N 8LD

Prolific
FINANCIAL MANAGEMENT

Regional Financial Controller

Essex/Herts/
North London

Package to £37,500
+ Car + Benefits

Our client is a rapidly expanding UK subsidiary of a major manufacturing and distribution plc, with group turnover in excess of £300m. A commercially aware and energetic Financial Controller is now required to assume overall financial responsibility for a number of operating units, principally to the north of London. Reporting to the Finance Director, the role will include the monitoring of the financial performance of the operations in the region, development of strong financial controls, integration of acquisitions and ad hoc assignments. Candidates will be aged between 28-35, qualified, PC literate and preferably with experience in a multi-location manufacturing or processing environment. Day-to-day

contact with staff throughout the group requires strong interpersonal skills. A willingness to travel and a commitment to working to strict deadlines are essential. Career prospects are excellent for the right candidate.

The remuneration package comprises a competitive basic salary plus performance related bonus. Relocation assistance is available where appropriate.

Interested candidates should write, enclosing a current CV and quoting ref: UJ/BC to Chris Elliott MBA at Michael Page Finance, Executive Selection Division, 39-41 Parker Street, London WC2B 5LH or telephone 071-831 2000.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCE DIRECTOR Financial Services

c.£60,000 + car + benefits package
South Coast

Our client, the UK subsidiary of a multinational financial services group, wishes to appoint a high calibre business-orientated Finance Director to establish a sound financial framework within which the Company can achieve the desired level of profitable growth.

The appointee will assume responsibility for all financial affairs and, in particular, for the introduction of effective management information and control systems compatible with an expanding operation. A key requirement will be the ability to manage and motivate a large accounts team during a period of significant change. As a member of the senior management team, the Finance Director will also be expected to make a major contribution to the formulation of long-term corporate strategy in the UK market.

Candidates should be qualified accountants able to demonstrate a successful track record culminating in a senior financial management role, ideally within a financial institution. In addition to proven technical ability, applicants must possess the interpersonal skills required to forge strong working relationships. Above all, they should display first class leadership qualities and an energetic, proactive approach.

The position commands a remuneration package commensurate with the seniority of the role, and the magnitude of the Group's worldwide activities is such that the appointment offers tremendous scope for long-term career progression.

Please write, in confidence, enclosing full career details to Tim Knight quoting reference 6106.



KPMG Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

Group Management Accountant

South Yorkshire,
c £32,000 pa, Bonus, Car

This major Group is one of Europe's leading manufacturers of specialist products for a diverse range of industrial applications. It has a record of steady growth, backed by substantial capital investment initiatives and an ongoing policy of strategic acquisitions. Future plans are exciting and challenging, focussing on improvements to business performance and profitability, to consolidate its position in the marketplace.

As a result, a qualified Management Accountant is required to work closely with the Group Finance Director providing technical and analytical expertise. As well as overseeing forecasts, budgeting and profit planning, you will be devising management systems which will produce a range of strategic financial information.

This new appointment calls for a professionally qualified, commercially astute and diplomatic individual, likely to be in their late 30's/early 40's. You must be able to demonstrate sound career progression, preferably in a diverse manufacturing environment, and must possess a proactive, hands-on style of working.

There will be regular travel to other UK operating sites, and the scope to develop this highly visible role is considerable. In addition to a competitive, negotiable package, relocation assistance will be given where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: M.A. Grant, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. 071-734 6852 Fax: 071-734 3738, quoting Ref: H27038/FT.

Hoggett Bowers

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MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

European Headquarters of a large American multinational company is looking for an

International Tax Advisor

Paris, France

c. 600,000 FF

Based at our regional headquarters for Europe, Africa and the Middle East, the successful candidate will advise on all international tax implications of our business in the region, including tax planning, intercompany operations and merger and acquisitions.

This senior position will suit high potential candidates ideally 31-35 years old, with extensive experience (6-9 years) in an international company or a major tax firm, including some exposure to U.S. taxation.

Excellent communication skills and ability to interact with the highest level of management are also necessary for this position.

Knowledge of French is not required.

For more information concerning this opportunity, please telephone or send CV + current salary to Antoine Goldschmidt quoting ref. AG 5527/FT to Michael Page Taxation, 10, rue Jean Goujon, 75008 Paris, FRANCE.

Telephone: (010) 33.1.42.89.30.03



Michael Page International

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SENIOR TAX ADVISER

Package Indicator
c£50,000

For further information contact:
Gavin Burgess

on
(071) 936 2040

Brewer Morris, Ludgate
House, 107 Fleet Street,
London EC4A 2AB.
Evenings & Weekends:
(081) 469 2213

Our client is a highly respected, blue-chip U.S. investment banking firm, with a truly global presence and considerable influence in all sectors of the industry.

The UK and European tax function based in London is considered to be one of the most pro-active and respected tax teams within the investment community. Recent internal restructuring has generated the need to appoint a Senior Tax Adviser.

Reporting to the Director of Tax, key elements of the role include the development of tax related financial instruments for the firm's product areas, international and local tax planning and some involvement in overseeing tax compliance work.

Suitable candidates will be senior taxation professionals, with either a legal or qualified accounting background and at least 3 years post-qualification relevant tax experience. Dealing at the highest levels within the firm, the candidate will need to combine intellect with creativity; and assertiveness with a high degree of tact and maturity.

The package available is highly competitive including a substantial performance related bonus.

Move into Management Consultancy

Central London

To £40,000 + Car

Since its launch in 1988 our client, a growing firm of Management Consultants, has successfully developed a varied blue chip client base.

They currently seek to recruit a qualified accountant, aged 25-35 to work within their financial systems team. The post will involve the specification, selection and implementation of computerised financial systems. Initially you will be part of a small team working with clients at all levels. New members are quickly given responsibility for handling major assignments.

The successful candidate will have some experience of one or more of the major accounting packages and the ability to assist in the future development of the firm's business.

In return for your commitment we offer a highly competitive salary package, car, bonus, pension scheme etc.

To apply please contact Lee Acton, Senior Consultant on 071-233 5204 or fax your c.v. to him on 071-233 6971.

JPMIS
RECRUITMENT
CONSULTANTS

JPMIS Recruitment Consultants
3 Catherine Place
Westminster London SW1E 6DX
Telephone: 071-233 5204
Facsimile: 071-233 6971

Finance Director-Designate

c £35,000 + car + benefits

Cheshire

Our client, an established Group, operating within a specialised branch of the building industry, supplying commercial and domestic trade customers with high class ancillary products and systems, are a manufacturing group employing modern computerised production techniques. With a current profitable sales turnover of some £10 million per annum and having illustrated 30% growth over the past five years with a forecast of continued expansion, the Group are seeking to employ an experienced Accountant in the role of Finance Director - Designate who will be responsible to the Board for the provision of the full range of accountancy and company secretarial services.

Candidates must be mature qualified Accountants who can demonstrate practical hands on experience coupled with the implementation of modern computerised systems in a manufacturing environment.

The remuneration package is attractive and includes a salary of c £35,000 per annum, executive car, non-contributory pension and life insurance scheme, private medical care, personal health insurance and relocation expenses as applicable. It is considered the post offers long term career prospects and a significant opportunity to an ambitious energetic Accountant wishing to contribute at Board level to the effective management and commercial development of this progressive Group.

Please send details of your career to date and contact telephone numbers quoting reference N6260/FT, to George Hopwood, Grant Thornton Management Consultants, Heron House, Albert Square, Manchester M2 5HD.

Grant Thornton
MANAGEMENT CONSULTANTS
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Financial Controller

South West

£40,000 + Car

Our client is a highly profitable PLC, engaged in property development and investment, predominantly in the UK. Their south western property portfolio has a capital value in excess of £300m.

A Financial Controller is now required to assume full responsibility for all financial aspects of their south western business. Key areas of involvement will include the re-organisation of control and reporting structures and the rapid development of computer-based systems. As a member of the regional management team, the individual must be fully capable of participating in the overall commercial management of the business.

Candidates, aged up to 40, must be qualified accountants with a strong track record of success in a demanding, hands-on environment, coupled with the strength of character and business maturity required to make an immediate impact within a dynamic organisation.

A comprehensive benefits package including share option scheme and full relocation facilities are available where appropriate. Interested applicants should write, quoting ref. 2634, to Alan Dickinson ACMA, Executive Division, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH or telephone 071-831 2000.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

International Financial Controller

London

c. £45,000 + car

Inchcape, with a turnover exceeding £3 bn, is an international services and marketing group which has global interests in 60 countries ranging from the marketing and distribution of motor vehicles and consumer and industrial products to shipping services and insurance services.

The Group's business is divided into Sectors, each broadly reflecting the responsibilities of a main board director. Due to the continuing needs of management development, Inchcape is looking to recruit Sector Controllers who will operate as an integral part of the Group Finance function in London. The Controller provides a full financial service to line managers and supports them in the achievement of business goals as well as being a prime source of information to Group management on business performance in the Sector.

Candidates, probably in their 30's, will be qualified

accountants with financial management experience gained in both line and staff positions in a major multinational organisation. The role will involve overseas travel and international experience would be an advantage.

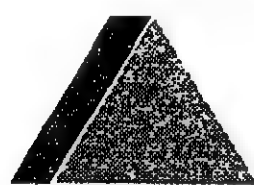
This is a high profile appointment which will offer the opportunity to gain in-depth exposure to the commercial aspects of running a successful international business. It also offers excellent career development prospects.

Remuneration is negotiable around £45,000 and is supported by a generous range of benefits, including share options, pension and private medical insurance.

Please reply in confidence, giving concise career, personal and salary details to Peter Sandham, quoting Ref: 1.540, at Egor Executive Selection, 58 St. James's Street, London SW1A 1LD (071-629 8070).

Inchcape

THE INTERNATIONAL SERVICES
AND MARKETING GROUP



Computer Auditors Major International Bank

City

c.£40,000 package plus car

Our client, a major international retail bank with global interests, is currently seeking to strengthen its computer audit/IT function. The bank adopts a progressive attitude to all aspects of its business and is currently utilising a range of technology to support its impressive portfolio of products and services.

They now wish to appoint two qualified ACAs with three to four years computer experience gained either within a banking/commercial environment or a leading firm of chartered accountants.

Applicants should be able to demonstrate a working familiarity with CAATS and display a working knowledge of one of the following:-

- ▲ Treasury Management
- ▲ Retail Banking

- ▲ Professional Computer Audit Methodologies
- ▲ PC LAN's/IBM AS400

Working alongside senior management you will enjoy considerable autonomy and exposure at board level. Good presentation skills are therefore essential. Your role will necessitate the ability to work as part of a small, highly committed team addressing key business issues.

These are head office appointments offering variety and the opportunity to travel overseas. Promotion prospects are based entirely on merit and offer ample scope for progression into management either within this department or other areas of the Bank.

For further information please contact ANDREW LIVESY or ANDREW TATTERSALL on 071-404 3155. Alternatively write to them at ALDERWICK PEACHELL & PARTNERS, 125 High Holborn, London WC1V 6QA. Fax: 071-404 0140.

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Finance & Administration Director

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Plus Generous
Benefits

Plus Car

Our client is one of the World leaders in communications systems. With sales in excess of US\$ 14 billion they operate in 110 countries, have subsidiaries in 75 and manufacturing units in 22 countries worldwide.

Based in the Turkish subsidiary, you will be responsible to the General Manager for all financial and administrative functions, including reporting, control, analysis and forecasting. You will also take responsibility for:

- Systems review and computerisation
- Deputising for the General Manager

As a member of the senior Financial Team within the group you will liaise with the Headquarters in Paris and other business centres within the organisation.

You will have a degree or equivalent and be a qualified accountant with several years experience in a sharp and commercial environment. Computer literacy, you must be well-organised, pragmatic and have the ability to work on your own initiative. Perseverance, diplomacy and resilience are a must.

Capable of handling a growing management remit in this expanding business, you will be fluent in English, with a knowledge of Turkish being advantageous.

This is a senior appointment. Besides an excellent salary with the possibility of capital accumulation, opportunities to move into a General Management role are available. Career prospects within the group are outstanding for the excellent performer.

Interested candidates should write in confidence to: Nicholson International (recruitment consultants), Imperial Buildings, 48/56 Kingsway, London WC2 6DX quoting reference no: 9130, or fax details on 071-404 8128 or call directly on 071-404 5501 for an initial discussion.



NICHOLSON
INTERNATIONAL

AMBITIOUS YOUNG CORPORATE ACCOUNTANT

West Midlands
Age 30-35

c. £35,000 package
plus car

Our client, BIMEC INDUSTRIES PLC, a technologically based engineering group, is firmly established in three rapidly growing niche markets. Dynamic expansion, both through organic growth and acquisition is set to continue through the 90's. Within the Group individual businesses enjoy a high level of autonomy, whilst the corporate team plays a key role in formulating group strategy and supporting business units in achieving their objectives. In this fast paced and exhilarating environment, the growth demands that a talented young accountant joins this small, highly-commercial head office team.

Whilst your role will touch on all areas of the business, your primary responsibility will be to act as the 'active link' between the individual businesses and group head office, reviewing and monitoring monthly results and assisting in the preparation of all business forecasts. You will also be expected to make an important contribution to the interim and year end reports. The demands on your time will prove to be technically varied and commercially exacting.

To succeed in this progressive environment you must be a qualified accountant, with excellent technical and communication skills, who has the ability to react positively to situations as they arise.

Prospects within the group are good for the right candidate.

To apply, please send a full C.V. to Chris Davis at our Birmingham office. ref L480



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Also at: Manchester, Leeds and Liverpool

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Jones
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071-873 3392

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071-873 3199

FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

FINANCIAL CONTROLLER DIRECTOR POTENTIAL Food Processing Industry

East Midlands

c.£35,000 + car

Our client is a major, long established, privately owned food processing group with an extensive UK and international client base. This fast moving and highly competitive business which supplies many of the top high street retailers, needs to recruit an experienced finance professional to join the senior management team.

Reporting to the Chairman, the successful candidate will be expected to make a major contribution to the development of the business as well as help guide improved use of computer technology. Responsibilities will include all management and statutory accounting requirements assisted by a well motivated and qualified team.

Applications are invited from graduate chartered accountants aged between 33 and 45 who can demonstrate excellent communication and management skills, as well as the expected technical computerised accounting skills. Board promotion prospects are excellent and the remuneration package can be flexed if necessary, and will include a fully expensed car, contributory pension scheme, private health and a discretionary bonus.

Interested candidates should send a comprehensive curriculum vitae, including details of current remuneration and a daytime telephone number, quoting reference 163 to Andrew Sales at:

Kidsons Impey Search & Selection Ltd, 29 Pall Mall
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Qualified in financial and/or management accounting, perhaps mid-to late 30's with an MBA/ equivalent; living within range of the indicated area, please write with succinct letter/ CV in confidence to Roger Stephens, who is advising on this key appointment, Reference 9059.

Roger Stephens
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THE COMPANY

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THE POSITION

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QUALIFICATIONS

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- Strong motivator, communicator and manager.

Please write, enclosing full cv, Ref J9929
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THE COMPANY

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THE POSITION

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To learn more please write to Sue Rossiter, Director, at Barrett Webb Limited, Boston Road, Henley-on-Thames, Oxon RG9 1DY, or fax her on 0491 579825. For an informal preliminary discussion please telephone 0491 410766. Complete discretion is of course assured.

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North West
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Reporting to the Group Managing Director, the previous job holder, your remit is to take charge of the accounting function and lead the team. Apart from the obvious tasks involved, there are also Group consolidations, control of computer operations and currency matters which are integral to the role.

You must be a qualified Accountant, preferably of Chartered status whilst exposure to both distribution and manufacturing environments will be a distinct advantage. Commercial awareness, leadership skills and the ability to motivate and manage staff are essential.

If this dynamic, rapidly changing situation interests you, please send your full CV, with salary indicator, in total confidence to Richard Southwell, Ref: PBM/4597/RS, PA Consulting Group, 6 Highfield Road, Edgbaston, Birmingham B15 3DJ. Tel: 021 454 5791.

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You will be a qualified accountant with significant financial management experience gained ideally within

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Please send full personal and career details, including current remuneration level, in confidence to Christopher Howarth, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference CH749 on both envelope and letter.

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- management accounting
- investment appraisal

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- computer systems
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Institution

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FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1990

Friday September 28 1990

WIPAC
 AUTOMOTIVE PARTS
 & ACCESSORIES

INSIDE

Vickers shoots ahead with 24% increase

Vickers has done well in defending its patch over the last 12 months. The engineering, defence and luxury cars group yesterday reported a 24.4 per cent increase in pre-tax profits, but even more encouraging was the receipt of a £150m (£280.5m) tanks order. Sir David Plastow, chairman and chief executive, was bullish about the next 12 months, saying "1990 will be a year of further sound progress." Page 29

Car groups take beating

Falling demand in car and truck markets has hit Fiat, the Italian vehicles group, and Volvo, the French car components group. Fiat fell by 1.6 per cent, its first setback since 1987 (Page 29). Volvo, however, dropped by 12.5 per cent (Page 29). Meanwhile, Volvo is to spend SKr3bn (£519m) on truck and bus production as part of its strategic alliance with Renault, the French car maker. Page 24

Cutting the buffalo bill

From the Khyber Pass to the South China Sea, people depend on water buffaloes. These big, patient animals are crucial sources of meat and milk, and are so widely used as beasts of burden that they have been called "the Asian tractor". But now, this steadfast beast is on the brink of a revolution. Scientists are trying to create a breed of super buffaloes that produce more food while consuming less. Page 34

Capital proposition

Fears that investment capital will pour into eastern Europe at the expense of Latin America are unfounded, according to a recent study. Latin America benefits from a long-standing capitalist accounting and financial infrastructure, unlike eastern Europe, and the record is more likely to attract direct investment. Deborah Hargreaves reports. Page 37

FT Review of Business Books

Today the Financial Times publishes its quarterly review of the latest books on economics, industry, management, trade and finance. John Plender reviews the memoirs of Lord Young, Guy de Jonquieres reports on a new guide to 1992, and Anthony Thornecroft finds a web of greed and corruption in the US.

records industry. Plus: how to become a chief executive, biographies of Sir Y.K. Pao and Henry Ford II, how to do business in the Soviet Union, the financial traumas of MGM, and more. Section Three

Market Statistics

Best lending rates	48	London traded options	27
Benchmark Govt bonds	28	London bank options	27
FT-100 index	27	Managed fund service	42-45
FT 100 dividend	28	Money markets	46
Financial futures	28	New int. bond issues	46
Foreign exchanges	46	World commodity prices	47
London recent issues	28	World stock mkt indices	34
London share service	38-41	UK dividends announced	28

Companies in this section

Barrington	31	NCNB	24
Beezer	22	Paribas	22
Bentley Intl	28	Pechiney	22
Bond Corp Holdings	26	Permot Ricard	22
Bostrom	31	Poly Peck	22
Brent Walker	28	RAS	22
Brierley Investments	28	Renault	22
British Airways	28	Securicor	22
Canada Packers	28	Seuricor	22
Carbo	28	Security Services	22
Chase Manhattan	28	Serrit Cowell	31
Clayton Properties	31	Sinclair Goldsmith	31
Clifford Foods	24	Solvay	24
Coca Cola	24	Stallott	24
Dorson & Slack	22	TV-dm	24
Elmfont	22	Trusthouse Forte	28
Fiat	22	United Newspapers	28
Food Industries	28	Valco	24
Great Southern	28	Victoria	28
Hilltop	28	Volvo	24
Maple Leaf Mills	22	Wills Faber	24
Montedison	22		

Chief price changes yesterday

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New York prices at 12.30					
CASH (Pence)					
Alcan	450	+ 10	Base	938	- 6
Aluminum	322	+ 12	Spent Weaker	127	- 17
Florida Power	448	- 8	Canning (W)	133	- 9
General	79	+ 17	Clayton	94	- 22
Grand Mer	550	+ 10	Alut	477	- 7
Industrial	1207	+ 13	Round Hat	940	- 11
Long	2026	+ 17	Secured	75	- 85
Oil	83	- 7	Shell	449	- 8
Oil Chart	259	+ 10	Strain	24	- 24
Oil House	150	+ 4	USAM	235	- 10
Oil	163	- 14	Stolz (David S)	125	- 15
Oil	181	- 8			

Olivetti drops by 41% in first half

By Haig Simonian in Milan

OLIVETTI, the Italian computers and office equipment group, yesterday reported a 41 per cent drop in pre-tax profits to L60.0bn (£51.7m) in the first half of this year.

Battered by fierce competition in the world computer market, operating profits were hit as hard, with a L54.3bn drop from L158.4bn to L104.1bn.

Olivetti said it had been affected both by industry-wide problems, such as the progressive use of smaller computers and standard components, and by

"new elements that tended to aggravate the overall context in which we operate". Currency factors were foremost, with a strong lira and relatively weak US dollar.

Mr Carlo De Benedetti, Olivetti's chairman said: "The stagnation of the US market intensified the investments by our US and Japanese competitors in Europe. Moreover, demand in Europe - Olivetti's prime market - declined during the period. The circumstances resulted in a deterioration in Olivetti's net

debt position, with an increase in net operating working capital to L164.7bn and an overall rise in net financial indebtedness to L635.5bn.

The group took some comfort from the continuing growth in its sales, with a 5.8 per cent increase in the first half from L3,937.8bn to L4,167bn. At fixed exchange rates, turnover would have risen by 8.5 per cent, it said. Meanwhile, orders jumped by 10.3 per cent.

Although Olivetti has made much of the fact that its perfor-

mance remains stronger than that of many of its computer competitors, it has warned of further half-tightening to come.

Mr De Benedetti said: "We are aware of the absolute necessity of insisting upon cost reductions in order to adjust [our strategic choices regarding products and distribution channels] to the changed market scenario. This is a difficult but indispensable task." The company has not given any details on the cuts envisaged. However, these are known to involve savings in the

white collar areas as much as in production.

Olivetti's ordinary share price, fixed before the profits announcement, rose by L27 to L3,628 in Milan yesterday. Mr Vittorio Casoli, Olivetti managing director, said yesterday, "I am convinced that we can do it alone." One analyst has suggested that Olivetti needs to find a partner - if it wants to remain an international force. "The company is making money. We are not losing money and we are not losing market share," he added.

Swedish groups act on bourse crisis

By Robert Taylor in Stockholm

SWEDEN'S finance companies are holding an emergency meeting in Stockholm today to discuss a crisis of confidence in their activities on the Swedish stock market this week which threatens to become serious unless settled quickly.

"We hope to come up with a solution by Monday," said Mr Stig Danielsson, head of Sweden's bank inspectorate.

Share trading on the Stockholm bourse has now been stopped in six listed companies. These are the finance group, Nyckeln, and its leading shareholder Beijer Capital; the finance company, Infima/Independent, with its stockbroking arm Consensus and Adepten, along with its main shareholder Fermenta; and finally Gamlestad, the financial company controlled by the financier Erik Fosse.

The events surrounding the finance companies underline the feverish atmosphere on the Stockholm bourse, reflecting fears about a Gulf war and the troubles of the Swedish economy. Yesterday the bourse index fell to its lowest level since the end of November 1988.

Sweden's financial companies are particularly sensitive to the mood of the market, relying for their liquidity on short-term trading in their loan certificates by the big institutions.

The trouble started on Monday when Nyckeln suddenly revised its 1990 profits forecast from an earlier figure of SKr175m (£30.3m) to SKr25m, due to the falling value of its substantial property investments in Sweden and London.

A rumour swept the bourse that Nyckeln wanted to sell its stake in the Allhus property company and could not find a buyer. As a result, market buyers were reluctant to trade in the company's short-term loan certificates. This seems - to the surprise of some observers - to have had a domino effect as the market then began to take a critical look at the other leading finance companies.

Yesterday Infima/Independent - suspended on Wednesday along with its main shareholder Fermenta - reported losses for the first eight months of SKr325m, much worse than expected. It added that the loss for its stockbroking arm Consensus was SKr220m.

A source at the bourse said if the banks or the main shareholders of the finance companies could provide them with a surety, what is still "a small crisis" would be over.

Debt clouds ride high in the Sky

Kevin Brown looks at the options facing Rupert Murdoch's News Corporation

Shares in News Corporation, Mr Rupert Murdoch's master company, took another battering on the Australian Stock Exchange (ASX) yesterday amid worries about the media group's borrowings and earnings prospects.

News Corporation closed 50 cents lower on the day at A\$7.30, after touching A\$7.66 in the afternoon - the lowest level since 1986. The shares now stand at just over half the high for the year of A\$14.50, and have fallen by A\$2.70 since the company announced last month that 1989-90 net profits were down by 43 per cent to A\$282m (£235m).

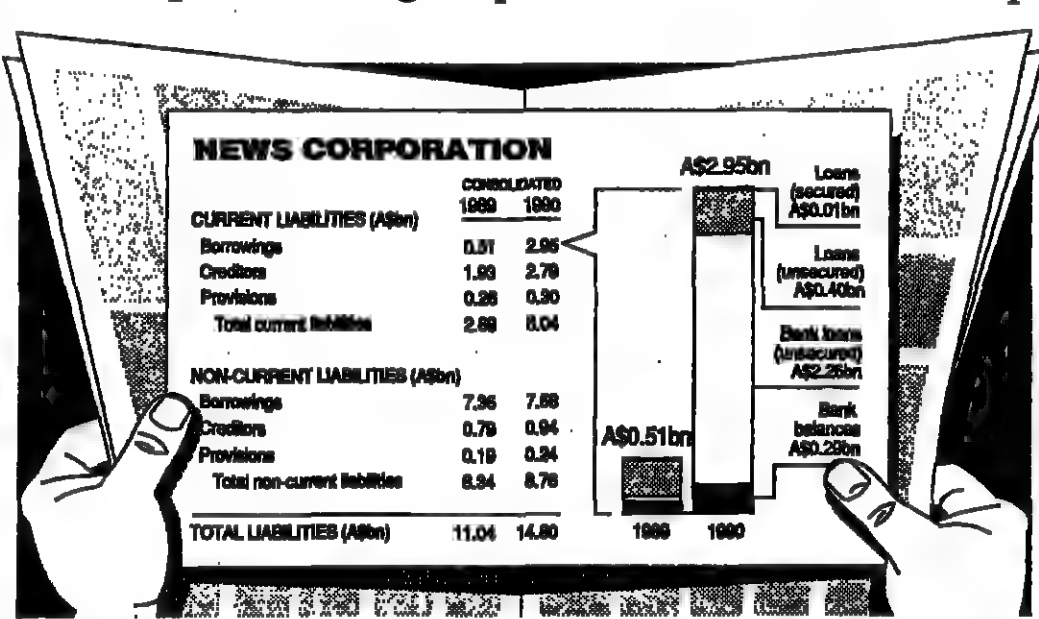
Even a surprise appearance by Mr Murdoch earlier this week at an Australian investment seminar in New York seems to have been insufficient to reverse the trend, despite his assurances that profits will improve this year.

Analysts said the group's continuing problems on the Australian market indicated that investors were concerned about the company's debt, and sceptical that Mr Murdoch could deliver on promises to reduce gearing (net debt as a proportion of shareholders' funds) through increased earnings.

According to the annual report, the group ended 1989-90 with borrowings of A\$10.4bn against shareholders' funds of A\$9.5bn, but the real worry for investors was a rise in short-term borrowing to A\$2.26bn.

Mr Murdoch conceded in New York that short-term debt was too high. This was largely because of the costs of financing A\$1.1bn capital investment programme in the group's printing businesses at the same time as the newly-launched Sky satellite television channel in the UK was losing A\$49m in start-up costs and operating losses.

The group should be able to reduce Sky's operating losses this year as the channel increases its penetration of the UK market, but capital expenditure is forecast to remain at more than A\$800m as the printing refurbishment programme continues.



cast to remain at more than A\$800m as the printing refurbishment programme continues.

The group's major problem is to convince investors that it can generate sufficient earnings to finance this expenditure and reduce debt in the face of slowing economies in each of its big three markets - Australia, the US and the UK.

Mr George Sutton, media analyst with BZW Australia, said investment being undertaken in the printing division would leave News Corporation well placed to benefit from any improvement in the economic picture. The long-term prospects of Sky and the Fox television system in the US remained bright, he added.

Other analysts disagreed, however. "Economic pressure on News Corporation is bound to increase, not decrease, and that makes the prospect of reduction in debt far less likely," said one.

The uncertain picture is complicated by a virtual ultimatum from the group that it will delist

in Australia and move its prime listing to New York or London unless the ASX changes its rules to allow the issue of non-voting and limited voting shares.

News Corporation will ask shareholders at its annual meeting in October to approve changes to the company's articles to allow a one-for-one bonus issue of limited voting preference shares early next year.

Mr Murdoch has specifically ruled out a rights issue. However, the plan has led to widespread concern in Australia that the company might later use limited or non-voting shares to raise capital without diluting the control of the Murdoch family. Other executives of News Corporation say the group is keen to resume acquisitions at some point, and the ability to issue non-voting shares would then be a useful tool.

Delisting in Australia might make little difference to the group in practical terms since it is already traded in London and

on the New York Stock Exchange. Both of these exchanges are prepared to list non-voting shares. News Corporation would remain subject to Australian accounting standards and regulatory supervision as long as it remained incorporated in Australia.

But the group could face political problems if it was perceived as abandoning Australia. The federal Labor government has exempted Mr Murdoch from its ban on foreign ownership of Australian media on the grounds that he is a special case because he was an Australian when the assets were acquired.

Delisting might draw attention to the fact that Mr Murdoch took US citizenship to comply with similar US rules on media ownership, and might outweigh the support given to the Labor government by his newspapers. Nonetheless, News Corporation has pulled few punches in pressing the ASX to alter its rules. It appears confident the exchange

Union Carbide unveils asset sales in bid to buy back stock

By Karen Zagor in New York

UNION Carbide, a leading US chemicals group, yesterday surprised analysts by announcing asset sales and a large stock repurchase programme more than six months after the company's board rejected a radical restructuring plan.

The shares added 5% to \$14.4 at mid-day yesterday, and the issue was one of the most active of the morning on the New York Stock Exchange.

Mr Robert Kennedy, chairman and chief executive, said the company intended to focus on being the low-cost preferred supplier to those segments in which it participates.

"It was a surprise that they managed to do something," said

Mr Leonard Bogner, a chemicals industry analyst at Prudential Bache.

Carbide's plans include selling its 50 per cent interest in Komat Electronics and Lincare, which the company said no longer fit its strategy.

The group will also continue trying to sell up to 50 per cent of its UCAR Carbon business. Carbide hopes to have a transaction completed in the first quarter of 1991.

It will also restructure its retail packaged gases business, including the divestment of about \$50m of assets and businesses. The segment will be run as a group of regional companies outside the corporate structure.

The packaged gases restructuring and the UCAR and Lincare transactions are expected to yield after-tax proceeds (including debt assumed by others) of more than \$800m.

Instead of using the proceeds to reduce debt, Carbide hopes to repurchase 20 per cent of common stock, about 14 per cent of shares outstanding, in a Dutch auction. It will announce the price range for the auction on October 1.

"Management and the board believed that the company's stock is undervalued at the current market level and represents an excellent investment for the company, despite market concerns about the chemical industry down cycle," said Mr Kennedy.

Polly Peck director goes to SFO

By Clay Harris and David Barchard in London

MR DAVID FAWCUS, finance director of Polly Peck International, was questioned yesterday by the Serious Fraud Office.

Mr Fawcus is understood to have visited the SFO's headquarters at its request, not under compulsion. It is likely he was asked questions relating to a statement given to the SFO last week by Mr Asil Nadir, chairman and chief executive.

Polly Peck, meanwhile, has still not produced a statement which meets the approval of the Stock Exchange's quotations panel. The shares of the fruit trading, consumer electronics and leisure group have been suspended since last Thursday.

Since then, directors have been meeting more or less in permanent session in the company's Berkeley Square headquarters.

For much of that time, two separate meetings were in progress. Mr Nadir and his advisers, including lawyers, met in one room, and the other directors and

their advisers met in another, with both sides passing papers back and forth.

This arrangement underlines the fact that the company's interests and Mr Nadir's are not necessarily identical. When Polly Peck finally comes up with a statement, that will win Stock Exchange clearance, it is expected to be accompanied by a separate announcement by Mr Nadir.

The delay has even sparked suggestions that Mr Nadir was trying to revive a buy-out plan like his brief one in August.

Leaving aside the astonishment this would cause, the prospects of his financing a buy-out are daunting. Under the Take-over Code, Mr Nadir would have to match the best price he has paid in the past three months, believed to be 29p.

Even then, he would have to raise more than £20m (£1.7m) to buy out the other shareholders, before taking into account the company's heavy debt burden.

One senior Turkish banker said: "Unless he has resources we don't know of, there is absolutely no possibility of doing this. I have not heard of any attempt to raise new funds for a Polly Peck buy-out by Mr Nadir."

Meanwhile, mystery surrounded the identity of Mr Beget Ali, who was belatedly named as having sold 450,000 Polly Peck shares during the buy-out approach in August.

The name appears to be that of a Turkish Cypriot since Beget and Ali are both personal names and do not occur as surnames in Turkey. Turkish Cypriots quite commonly lack family names.

But one Turkish Cypriot in London said he knew of no compatriot of that name wealthy enough to own such a large chunk of Polly Peck shares. He said it was possible that the name might belong to a Turkish mainland who had concealed his surname.

Share maze, Page 26

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INTERNATIONAL COMPANIES AND FINANCE

Beazer three-month profits fall by a quarter

By Andrew Taylor,
Construction
Correspondent

PRE-TAX profits of Beazer, the heavily-borrowed UK construction group, fell by more than a quarter during the year ended June 30 to £105.7m (\$197m) from £142.5m.

Interest charges rose to £90.9m from £56.3m despite a reduction in group debt to £280.5m from £113.3m. Gearing at the end of June was 82 per cent compared with 97 per cent at the end of last year.

More than 85 per cent of Beazer's debt is denominated in dollars. Borrowings rose dramatically following the purchase two years ago of Koppers, the US aggregates business.

In dollar terms Beazer's debt has fallen to \$1.53bn from \$1.97bn since June last year. The US accounted for 90 per cent of operating profits last year.

Housing and commercial property profits over the same period fell to £75.9m from £126.5m. UK housing profits fell to about £80m from about £100m. The figures included a £12m write-off against the group's UK housing land bank.

Beazer's group share price fell 1p to 89p in London yesterday following the results. It has fallen more than 40 per cent since the beginning of August when it stood at 169p.

The final dividend was unchanged at 5.05p, making a total dividend of 7.75p, an increase of 3.3 per cent. Earnings per share, fully diluted, fell from 29.9p to 21.5p.

RAS premium income up 10.3%

RIUNIONE Adriatica di Sicurtà (RAS), Italy's second-biggest private-sector insurer, raised group premium income by 10.3 per cent to £2,798m in the first half of this year, writes Haig Simonian.

Operating earnings dropped to £171.7m (\$90m) from £173.4m in the first six months of 1989 following a further deterioration in non-life underwriting income in the domestic market this year.

Montedison plans to raise L2,500bn in fresh capital

By Haig Simonian in Milan

MR RAUL Gardini, chairman of Montedison, yesterday announced plans to raise up to L2,500bn (\$2.12bn) in fresh capital, in a clear step to underline his ability to take control of Enimont, the Italian public-private chemicals joint venture.

The proposal, on the eve of Enimont's shareholders' meeting due later today, will allow Montedison to "take on the eventual obligations linked to the acquisition of Enimont and its development," according to Montedison.

The company gave no details of either how the sum would be raised, or the timing. But it said the operation, which would only take place after the already announced merger of Montedison and Ferruzzi Agricola Finanziaria later this year, had been approved by Ferruzzi Finanziaria (Ferfin) and the Ferruzzi family.

This has led analysts to believe the group probably intends to raise most, if not all, of the cash through a rights

issue, rather than by borrowing.

Raising L2,500bn would allow Montedison to match the estimated sale price for the 40 per cent in Enimont currently held by Eni, the state-owned energy group. Following the impasse between Montedison and Eni on the Enimont board, the Italian government has set precise rules for the divorce between the two reluctant partners.

Montedison has a fixed period to buy Eni's stake in Enimont at a price yet to be determined. If it refuses, Eni is committed to buy the Montedison holding at the same price.

But some analysts have speculated that the conditions set by the Italian government on Enimont's future may make Mr Gardini reluctant to purchase.

Separately, Montedison reported group net profits in the first half of this year, net of the Enimont operation, slipped to L225bn from L275bn in the

same period last year, sales fell by 7 per cent to L2,673bn.

The company blamed the decline on the general downturn in the world chemicals business and greater competition in pharmaceuticals.

Matters had been exacerbated by lower sales prices for some products, as well as the strength of the lira, it said.

Montedison was also hit by the sharp fall in first-half profits at Enimont, to L151bn from L526bn in the same period last year. Sales declined by 12 per cent to L7,154bn.

● Eridania, Ferruzzi's agribusiness, raised group sales by 4 per cent in the first half of this year to L4,688bn. Group net income soared by 115 per cent to L112bn from L52bn in the first half of 1989, boosted by asset sales.

The group, Europe's biggest sugar producer, warned that earnings for the year as a whole would not maintain present levels, due mainly to the Gulf crisis.

Pernod slips but hopes for rise in full year

By George Graham
in Paris

PERNOD RICARD, the French drinks group, has reported lower first-half profits but is still expecting to boost earnings by more than 10 per cent for the full year.

The company said yesterday that operating profits dropped by 13 per cent in the first half to FF580m (\$110.3m), on sales 3 per cent lower at FF7.1bn.

Net profits totalled FF355m, which would have represented a 5 per cent drop from the first half of 1989 had it not been for the impact of deconsolidating Pernod's 2.77 per cent stake in Compagnie Financière de Sucre.

Pernod's initial decision to consolidate this stake by the equity method had raised hopes of decision from financial analysts as one of the most bizarre accounting conventions adopted by a major French public company in recent years, and it has now decided to treat the stake by more normal accounting methods.

The company said the fall in net earnings resulted from the fall of the dollar, the rise in the price of alcohol and a significant drop in profits from Orlando Wines, its Australian subsidiary, but also reflected the sale last year of Société Parisienne de Boissons Gazéuses, its Coca-Cola bottling subsidiary, to the US Coca-Cola company.

Second-half comparisons will be affected neither by the deconsolidation of the Sucre stake nor by the sale of SPBG, Pernod said.

Thomson signs deal with Fagor

THOMSON, the French electronics group, has signed an agreement with Fagor of Spain to co-operate in the fields of new technologies, components and the exchange of finished products, Reuters reports. Thomson denied a charge by the CDT trade union that the agreement was to prepare for the sale of the company's electrical appliance activities.

Pechiney does better than expected with 6% rise

By William Dawkins in Paris

PECHINEY, the French state-owned aluminium and packaging group, yesterday reported a better-than-expected 6 per cent net profits rise for the first half of the year, but a steep earnings decline for its quoted subsidiary, Pechiney International.

Profits of the parent company rose from FF1.17bn (\$222m) in the first half of last year to FF1.24bn in the six months to June, excluding exceptional gains, on turnover down from FF4.69bn to FF4.01bn.

Pechiney's packaging division, including American National Can and Cebal, was the main force behind the profit rise, with a 22 per cent rise in operating earnings from FF914m to FF1.1bn.

However, the aluminium division was hit hard by a 27 per cent collapse in prices since the turn of the year, dis-

missed by Mr Gandois as "completely speculative and without any foundation in economic reality". The aluminium division's operating profits plunged by 46.6 per cent from FF2.35bn to FF1.26bn.

The industrial components division, which includes Howmet, the US maker of turbine parts, provided another drag on performance, with operating profits down from FF608m to FF491m.

However, Mr Gandois was optimistic about Pechiney's outlook for the second half of the year because aluminium prices were recovering. Howmet's margins were improving, while demand for beverage cans was stronger than the previous year.

Pechiney International, which is 75 per cent owned by the group, and embraces most of its packaging operations plus some aluminium capacity,

reported a 40 per cent fall in net profits from FF674m to FF402m. Its packaging division managed a steep rise in operating profits from FF514m to FF1.11bn, but that was wiped out by the drop in earnings from aluminium and from Howmet.

Mr Gandois predicted that Pechiney International's full year profits would be near the 1989 level in dollar terms, but show a decline in francs.

Pechiney yesterday confirmed a long-awaited deal under which Assurances Générales de France, the state-owned insurance group, and Banque Nationale de Paris, the state-owned bank, would take a combined 10 per cent stake in the parent company. The state will transfer some of its directly held shares to the institutions, which will use the Pechiney equity to strengthen their capital bases.

Falling sales depress Fiat

By John Wyles in Rome

FIAT, the Italian vehicles group, reported first-half profits down by 1.6 per cent - the first such setback since Fiat began publishing consolidated results in 1987. The figure reflects falling demand in some car and truck markets coupled with a drop in the group's share of Italian car sales.

Nevertheless, the group said yesterday that pre-tax consolidated earnings of L2,454bn (\$2,09bn) were "satisfactory".

Industrial sales rose slightly to L26,834bn while financial services and insurance revenues were boosted from L560bn to L3,474bn by the consolidation of results from the Toro Insurance company and the La Rinascente department store chain. The pre-tax profit margin of the group fell from 10.4 per cent of sales to 8.1 per cent.

Fiat said that its full-year sales should reach L80,000bn but warned that profits would be affected by the slowdown evident towards the end of the first half and by the impact on markets and costs of the Gulf crisis, rising inflation in Italy

STET, Italy's state-owned telecommunications holding company, yesterday announced a 4 per cent rise in first-half consolidated pre-tax earnings to L1,435bn on sales of L9,727bn, 11 per cent up on the same period last year, writes John Wyles. The company stressed the growing impact of static tariff levels which the government has held frozen for the past four years. Investments were L4,985bn and should reach L10,000bn in the full year while consolidated net debts of L15,064bn have risen by L770bn since the start of the year.

and "the serious state" of the national budget deficit.

In the first half, the company had felt the impact of a "lower competitiveness" due to Italian inflation levels. In addition, economic austerity in Brazil brought losses of more than L300bn among the group's Brazilian companies.

On June 30, the group had a cash balance of L3,030bn, an increase on the December 31 1989 figure of L2,121bn largely attributable to the consolidation of new companies. Liquidity of the industrial companies fell by L177bn to L2,267bn.

Sales at Fiat Auto, the group's core company, rose by only 3.4 per cent to L15,880bn. By selling 1.08m passenger cars

overall, and 740,600 in Italy, Fiat took 15 per cent of the European market and 54.3 per cent in Italy - fully 3.1 percentage points lower than in the same period last year.

Other automotive sectors also felt the chill, with industrial vehicle sales falling by 6.1 per cent to 67,300 units and tractors down by 5 per cent. Nevertheless, Iveco's share of western European truck markets rose to 30.8 per cent.

Earth-moving machinery sales fell by 200 units to 3,700, leaving FiatAllis with a 12 per cent share in Europe and 85 per cent in Italy. Sales were up for other industrial activities except for metal products which fell 11.8 per cent.

This announcement appears as a matter of record only.

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August 1990

Company announcement

Lorraine Gold Mines Ltd

EXPLORATORY DRILLING PROGRAMME

The Company is the holder of the mineral rights over the farms Zuurbron 444, Eldorado 211, Allamridge 425, Periside 222, Sibona 230, Dreyenkul 420 and certain portions of Lo Rodez Pan 240, an area totalling 4 237 hectares, in the district of Odendaalsrus. An exploratory drilling programme comprising six boreholes within this area (which is to the north of and adjacent to the Company's mining lease area) has been completed.

At the commencement of the drilling programme, two boreholes existed within the area. These were S1 and LRP2 which were drilled in Ventersdorp lava at approximately 2 000 metres below surface. The programme was undertaken in two phases. The first phase comprised the drilling of borehole RS1 and the deepening of borehole S1. The results from these boreholes were published in the Company's 1984 annual report. The second phase comprised the drilling of boreholes DKL2, S2, Z1 and DKL1, the last of which has just been completed. The locations of the six boreholes are depicted in Figure 1. Sun Prospecting and Mining Company (Pty) Limited ("Sun"), the company conducting a regional exploration programme to the north of the Company's area of interest, undertook the drilling of DKL2 at its cost, with the Company and Sun sharing the cost of borehole S2. The drilling results of S2, Z1, DKL1 and DKL2, together with the results of S1 and RS1, are tabulated in Schedule 1.

The results have indicated that at least portions of this area are underlain, at mineable depths, by a number of well developed conglomerate reef horizons hosted by the rocks of the Central Rand Group as exploited in the O.F.S. gold-field.

The five reef bands which show significant gold grades are:

- Eldorado (Elsburg) Formation
- Aandervik Formation
- Harmony Formation
- Basal reef
- "A", Big Pebble and "B" reefs

The stratigraphic sequence and relative position of the reefs is represented in Figure 3.

Drilling results have confirmed the continuation of the Eldorado reef, with good gold grades, in a northward direction along the synclinal structure (shown in Figure 4) which controls the reef development.

The Big Pebble reef horizon, comprising three conglomerate zones, is present in all boreholes. As seen at the Company's mine, in

recent development exposures and drilling, it appears that the best mineralization straddles the axis of the syncline. Apart from borehole S2, which gave good results, all other intersections are considered to be too far east from the structure.

The "B" reef in the vicinity of the synclinal structure showed good gold grades and lies on a quartzitic footwall, rather than the shale footwall to the east of the Company's mine, which could result in a more even gold distribution with less channeling.

The Basal reef has been intersected in two boreholes in this area of which Z1 yielded encouraging values.

The structures controlling reef depths, attitude and positions relative to each other are understood only as far as the sparse borehole data allows and by projecting the known structure on the Company's lease area northwards (refer east-west section, Figure 4).

It is apparent that the synclinal feature which characterises the western portion of the Company's lease area persists in a northward direction over the project area. The depth to the various reef horizons varies in general between 2 000 and 3 000 metres below surface. It is interpreted that the rough area within this structure controls the payability of the Eldorado and Big Pebble reefs. This interpretation has formed the basis of the proposed exploration programme (see Figure 2).

The Company's technical advisers consider that the drilling results to date are sufficiently encouraging to warrant a further more detailed drilling programme, the proposed locations of the holes being depicted in Figure 2. Accordingly, the technical advisers have recommended to the Board that such a programme be undertaken - at an estimated cost of approximately R36.5 million spread over 24 months - in order to determine the nature, location and extent of payable ore reserves underlying the area in question. The Board has accepted this recommendation.

A further announcement will be made in due course to inform shareholders of the proposed method of funding the exploration programme. The method of funding will be designed to ensure that the programme will not have to be curtailed in the event of excessive demands on the Company's cash resources as a consequence of the Company's current and forecast operating losses arising from the static low rand gold price. Pending the further announcement, shareholders are advised to exercise caution in respect of any dealings in the Company's shares.

27 September 1990

SCHEDULE 1 - BOREHOLE SAMPLING AND ASSAY DATA

Borehole DKL 1 (Collar elevation: 1 298,80 m above sea level)

Reef Intersections	Depth (m)	Corrected width (cm)	cm - g/t	calculated g/t
"A"	1. 2 496,57	80,34	371,11	4,69
	2. 2 496,43	85,10	747,32	6,79
	3. 2 496,96	85,50	724,65	8,48
	4. 2 496,98	81,75	443,66	5,43
Average total channel (4)		84,17	573,31	6,81
Big Pebble - Top	1. 2 505,36	69,54	131,88	1,80
	2. 2 505,39	78,72	66,59	1,13
	3. 2 505,50	68,67	111,66	1,62
	4. 2 505,34	87,16	93,53	1,07
Average total channel (4)		76,10	105,50	1,40
Big Pebble - Middle	1. 2 507,25	134,04	94,47	0,78
	2. 2 507,26	113,54	61,38	0,45
	3. 2 507,41	125,16	77,32	0,62
	4. 2 507,25	127,79	66,13	0,52
Average total channel (4)		126,65	74,53	0,58
Big Pebble - Bottom	1. 2 511,35	337,95	345,33	1,02
	2. 2 511,22	341,48	246,49	0,76
	3. 2 511,64	342,94	348,61	1,02
	4. 2 511,25	323,55	327,97	1,04
Average total channel (4)		326,53	292,15	0,96
"B"	1. 2 539,89	28,19	62,23	0,21
	2. 2 539,36	35,00	46,56	1,92
	3. 2 540,00	36,71	76,14	2,31
	4. 2 539,46	30,43	71,85	2,36
Average total channel (4)		29,58	64,20	2,14
Basal	1. 2 771,88	5,35	246,46	46,07
	2. 2 771,90	8,46	226,60	55,81
	3. 2 771,78	3,86	225,66	58,54
Average total channel (3)		5,89	225,08	39,57

Borehole Z 1 (Collar elevation: 1 307,10 m above sea level)

Reef Intersections	Depth (m)	Corrected width (cm)	cm - g/t	calculated g/t
Eldorado	2 076,66	61,64	3 803,65	61,81
"A"	1. 2 432,25	8,85	87,90	9,91
	2. 2 432,20	9,78	88,63	9,06
	3. 2 432,04	15,31	15,17	2,57
	4. 2 432,33	23,96	137,51	5,74
Average total channel (4)		11,63	77,30	5,65
Big Pebble - Top	1. 2 445,82	54,08	46,10	0,85
	2. 2 445,72	66,65	39,02	0,59
	3. 2 445,59	40,51	40,51	0,50
	4. 2 444,65	85,85	46,76	0,75
Average total channel (4)		57,98	43,00	0,76
Big Pebble - Middle	1. 2 450,15	186,36	25,47	0,14
	2. 2 450,11	204,27	285,19	0,94
	3. 2 450,08	215,67	134,57	0,82
	4. 2 449,48	244,38	150,71	0,62
Average total channel (4)		228,17	148,99	0,63
Big Pebble - Bottom	1. 2 480,82	293,47	51,76	0,18
	2. 2 480,92	282,73	46,87	0,18
	3. 2 480,75	311,98	69,43	0,19
	4. 2 480,60	250,54	85,30	0,28
Average total channel (4)		279,68	56,95	0,20
"B"	1. 2 478,98	23,67	738,75	31,21
	2. 2 479,29	26,41	510,48	19,33
	3. 2 478,88	23,02	382,01	17,03
	4. 2 478,62	26,41	506,42	19,18
Average total channel (4)		25,50	585,21	22,65
Basal	1. 2 768,19	9,82	81,62	8,31
	2. 2 768,62	31,86	683,60	21,44
	3. 2 768,41	36,28	916,63	23,25
	4. 2 768,36	27,28	226,15	6,29
Average total channel (4)		31,47	676,56	18,32

* Denotes faulted intersection - ignores for averages

** (Average of three x 1/4 core assays, only one intersection available)

Borehole RS 1 (Collar elevation: 1 301,00 m above sea level)

Reef Intersections	Depth (m)	Corrected width (cm)	cm - g/t	calculated g/t
"A"	1. 1 640,30	120,98	15,14	0,13
	2. 1 639,39	115,55	Trace	Trace
	3. 1 639,51	107,70	32,64	0,30
Average total channel (3)		114,88	15,93	0,14
Big Pebble - Top	1. 1 672,34	13,79	28,78	2,16
Big Pebble - Middle	1. 1 674,67	152,64	584,80	3,83
	2. 1 674,48	145,75	742,00	5,09
	3. 1 674,99	110,27	193,60	1,76
Average total channel (3)		148,20	663,40	4,45
Big Pebble - Bottom	1. 1 675,32	64,99	147,30	2,27
	2. 1 675,55	105,38	201,10	1,91
Average total channel (2)		85,19	174,20	2,04
"B"	1. 1 703,98	24,82	166,70	6,77
	2. 1 704,60	33,81	27,70	0,82
	3. 1 704,68	24,80	72,70	0,23
Average total channel (3)		27,74	86,03	3,21
Basal	1. 1 916,92	54,59	506,56	9,28
	2. 1 916,88	80,40	108,72	1,80
	3. 1 916,58	58,68	73,35	1,25
	4. 1 916,58	30,51	176,81	5,72
Average total channel (4)		51,15	216,35	4,23

* Base faulted - ignore for averages

Borehole DKL 2 (Collar elevation: 1 300,10 m above sea level)

Reef Intersections	Depth (m)	Corrected width (cm)	cm - g/t	calculated g/t
Eldorado	1. 2 215,41	682,07	2 714,93	8,92
	2. 2 215,41	298,40	2 479,76	8,31
	3. 2 217,38	885,08	2 884,50	3,03
	4. 2 217,38	326,49	2 170,06	6,57
	5. 2 212,33	530,59	1 454,44	2,74
	6. 2 212,33	200,03	1 079,82	5,40
Average total channel (6)		702,58	2 264,62	3,25
Average selected width (6)		274,97	1 812,38	5,86
Big Pebble - Top	1. 2 248,45	56,46	92,58	1,75
	2. 2 248,28	30,81	23,85	1,85
	3. 2 248,33	44,83	102,19	2,28
	4. 2 248,14	25,61	49,53	1,93
Average total channel (4)		44,43	86,07	1,94
Big Pebble - Middle	1. 2 252,43	359,47	526,45	1,46
	2. 2 252,29	388,58	620,07	1,77
	3. 2 252,34	361,62	579,95	1,80
	4. 2 252,33	363,39	1 076,18	2,98
Average total channel (4)		363,27	705,11	1,95
Big Pebble - Bottom	1. 2 255,29	229,64	258,60	1,07
	2. 2 255,29	26,98	188,92	7,37
	3. 2 255,21	249,55	210,91	0,85
	4. 2 255,21	37,86	151,64	4,01
	5. 2 255,25	220,14	223,14	0,99
	6. 2 255,25	30,88	156,37	5,03
	7. 2 255,14	226,37	248,25	1,05
	8. 2 255,14	28,56	179,69	6,68
Average total channel (8)		243,65	294,73	1,08
Average selected width (8)		31,07	171,46	5,52
"B"	1. 2 273,37	11,86	2 420,25	205,72
	2. 2 273,27	9,85	688,79	67,90
	3. 2 273,18	11,78	2 944,08	249,82
	4. 2 273,22	10,38	1 825,71	175,97
Average total channel (4)				

* Faulting at base - minimum value

Borehole S 2 (Collar elevation: 1 303,70 m above sea level)

Reef Intersections	Depth (m)	Corrected width (cm)	cm - g/t	calculated g/t
"A"	1. 2 882,67	100,60	342,05	3,40
	2. 2 861,89	84,29	85,09	0,77
	3. 2 862,85	108,25	631,58	5,83
Average total channel (3)		97,71	346,24	3,54
Big Pebble - Top	1. 2 894,40	117,86	579,24	4,91
	2. 2 893,32	116,81	871,56	8,84
	3. 2 893,63	116,81	963,88	8,24
	4. 2 893,46	86,75	789,89	8,17
Average total channel (4)		111,81	751,99	8,73
Big Pebble - Middle	1. 2 901,91	284,25	244,91	0,86
	2. 2 901,95	323,55	258,78	0,88
	3. 2 902,30	323,55	254,43	0,85
	4. 2 902,00	282,29	230,71	0,84
Average total channel (4)		305,65	243,21	0,80
Big Pebble - Bottom	1. 2 905,40	237,55	356,86	4,20
	2. 2 905,40	26,50	823,14	21,64
	3. 2 905,54	259,81	712,80	2,74
	4. 2 905,34	44,17	619,43	11,78
	5. 2 905,91	280,05	3 031,64	10,83
	6. 2 905,91	63,47	2 893,04	92,42
	7. 2 906,71	234,72	1 336,85	6,56
	8. 2 906,71	47,80	1 387,47	29,24
Average total channel (8)		263,03	1 570,04	6,20
Average selected width (8)		45,98	1 389,27	30,19
"B"	1. 2 926,70	8,46	3 726,22	440,45
	2. 2 929,10	9,50	1 925,00	202,63
	3. 2 929,13	11,48	2 439,61	212,53
Average total channel (3)		9,81	2 880,91	274,83

Borehole S 1 (Collar elevation: 1 306,00 m above sea level)

Reef Intersections	Depth (m)	Corrected width (cm)	cm - g/t	calculated g/t
Eldorado (EA 15)	1. 2 220,86	134,38	1 003,18	7,47
	2. 2 225,06	134,24	866,79	3,92
	3. 2 226,11	132,44	320,56	6,20
Average total channel (3)		133,89	760,84	5,76
"A"	1. 2 683,54	75,30	9,04	0,12
Big Pebble - Top	1. 2 691,30	43,14	12,94	0,30
Big Pebble - Middle	1. 2 694,34	152,80	156,55	1,03
Big Pebble - Bottom	1. 2 696,08	124,04	Trace	Trace
"B"	1. 2 721,92	15,85	551,51	36,24
	2. 2 719,83	55,40	48,20	0,67
	3. 2 719,84	48,84	381,80	7,41
	4. 2 719,56	39,26	756,66	19,32
Average total channel (4)		34,68	557,52	16,12
Basal	1. 3 011,22	Faulted out	Trace	Trace
	2. 3 011,50	22,66	58,80	2,64
	3. 3 011,29	22,47	Trace	Trace
	4. 3 009,98	19,60	48,00	2,45
	5. 3 012,23	20,48	11,50	0,56
Average total channel (5)		21,30	29,83	1,40

* Base faulted - ignore for averages

Figure 1: LORRAINE MINERAL HOLDINGS FARMS & EXISTING BOREHOLES

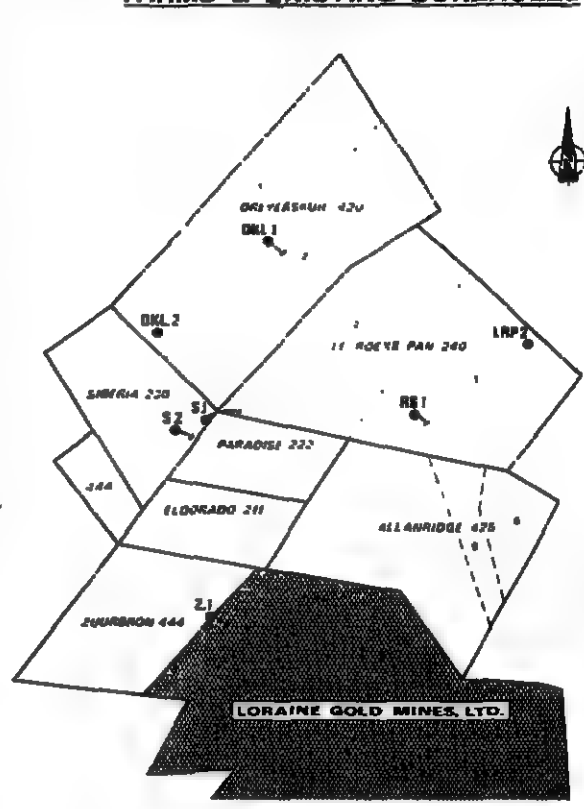
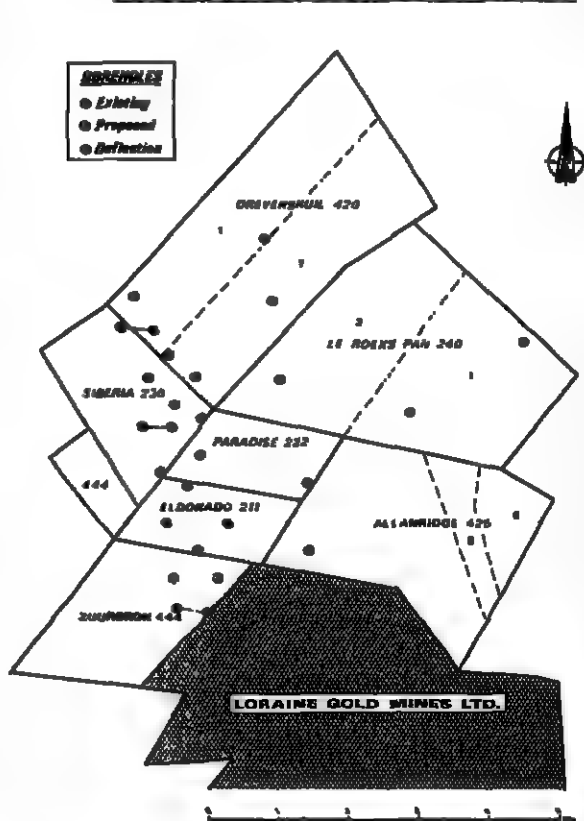


Figure 2: LORRAINE MINERAL HOLDINGS PROPOSED DRILLING PROGRAMME



LVMH MOËT HENNESSY . LOUIS VUITTON

LVMH reports 23 % increase in first half net income

LVMH Moët Hennessy Louis Vuitton today reported a 23 % increase in consolidated net income for the first six months of 1990, to FF 1,248 million. Fully diluted earnings per share rose by 19 %.

In French franc terms, net sales for the first six months were up 2 % over the corresponding 1989 period. However, on a constant exchange rate basis, sales would have increased by 13 %, as against a sales increase of 17 %, on a constant currency basis, in 1989 as a whole.

All of the Group's segments recorded sustained sales growth in the Far East, and particularly in Japan, partly offsetting a slower progression in the United States.

However, income from operations was negatively affected by the strong decline of several key currencies against the French franc, an impact which was only partly offset by the Group's currency hedging policy. On a constant exchange rate basis, growth in income from operations would have been approximately 25%.

The 23 % increase in net income also reflects a significant decline in financial expenses, the Group's successful currency hedging policy, and higher profit contribution from the Group's shareholding in Guinness PLC.

By segment of activity, net sales and income from operations developed as follows:

In millions of French Francs	Sales		Income from operations	
	1989	1990	1989	1990
Champagne & wines	1,846	1,839	305	328
Cognac & spirits	2,325	2,454	900	1,102
Luggage, leather goods & accessories	2,257	2,180	971	881
Perfumes & beauty products	2,043	2,167	258	138
Other activities	157	181	-78	-115
TOTAL	8,628	8,821	2,356	2,334

In the Champagne & wines segment, the increase in income from operations reflects the Group's strategy of restricting volume growth in order to maintain product quality while improving margins.

The Cognac & spirits segment continued to benefit from strong worldwide sales growth, particularly in the Far East, more than offsetting the negative foreign exchange developments.

The Luggage, leather goods & accessories segment was affected by the currency decline and lower purchasing levels by Japanese tourists travelling outside Japan. However, in Japan itself, Louis Vuitton recorded a strong sales growth of 35 % in yen terms. The success of the "Cuir Epi" line also continued, with overall sales up by 38 %.

The Perfumes & beauty products segment was affected by currency fluctuations as well as by a less favorable operating environment, particularly in the United States where the difficulties experienced by department stores had a depressing impact on the industry. Parfums Christian Dior continued to record healthy growth, with worldwide volume sales up 13 %.

The temporary decline in the segment's profitability primarily reflects heavy investment in the creation of Parfums Christian Dior - whose recently launched "C'est la vie" perfume is proving successful - as well as for Parfums Givenchy's growing beauty products activities. The impact of these investments is more pronounced in the first half of the year as this segment's activities are heavily skewed toward the year-end holiday season and as less than a third of the annual profit is earned during the first half-year.

Commenting on the half-year results, LVMH Chairman Bernard Arnault said "In an uncertain economic and monetary environment, the LVMH Group's position is benefiting from the experience and motivation of its staff, the complementarity of its various operations, its well-balanced geographic mix of activities - with about 40 % of revenues generated in the Far East - and an increasingly diversified currency stream. With the increase in the Group's ownership interest in Guinness PLC, the British pound has now joined the French franc, the Japanese yen and US dollar as one of the Group's major operating currencies". Mr Arnault reiterated the Group's expectation of more than 15 % net income growth for the year as a whole.

Paris, September 20, 1990.

TOTAL GROUP

TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES

RESULTS FOR THE FIRST HALF OF 1990

The Board of directors of TOTAL Compagnie Française des Pétroles, during its meeting on the 24th September 1990, examined the accounts for the first six months of 1990, both for the consolidated Group and for the parent Company. The results for the first half of 1990 should be considered in the context of a fall in crude oil prices. This trend has been reversed during the summer.

Consolidated results

Recent years have seen wide fluctuations in the price of oil, and the period under review has proved no exception. The resulting large variations in the value of inventories, calculated according to the historic cost convention (FIFO), have introduced significant distortions in the sequence of reported results. These distortions are the more undesirable given that the inventories in volume terms are virtually irreducible, being held for reasons of security of supply. Over a period of time, therefore, TOTAL intends to move to a presentation of its results based on a replacement cost of sales basis, which gives a clearer interpretation of the performance of the business. The discussion below follows this approach.

Calculated on a replacement cost basis, cash flow increased by almost 50% from 3,935 MFF during the first half of 1989 to 5,872 MFF during the first half of 1990, and the consolidated net income improved substantially from 583 MFF to 2,802 MFF for the same periods (Group share from 437 MFF to 2,571 MFF).

Millions of French Francs (MFF)	1st half 1990 (1)	1st half 1989	Full Year 1989 (2)
Turnover	63,126	61,131	107,894
Inventory Incidence	-1,400	1,700	1,800
Net income (Group share)	2,571	1,907	2,206
(Historic cost basis)			
Replacement cost results			
Cash flow	5,872	3,935	8,470
Net income	2,802	583	1,988
- Consolidated	2,571	437	768
- Group share	56.1	11.6	20.7

(1) The specialty chemicals assets of ORKEM acquired at the end of June 1990 are not included in these accounts.
(2) The 1989 consolidated accounts include an exceptional loss of 1,163 MFF (Group share 1,144 MFF).
(3) Based on 37 million shares in 1989 and 45.8 million shares in 1990 after taking in account of 8.8 millions of Perpetual Subordinated Securities repayable in Shares and issued on 28th June 1990.

Analysis of the consolidated result (replacement cost basis) by activity

The Exploration/Production sector showed an improved performance over the same period last year mainly because the first half 1989 results were adversely affected by exchange losses and non-recurring provisions but also as the 1990 results benefited as higher crude prices at the end of 1989 fed through into higher gas prices in 1990. The downstream sector result reflects both the improved market environment for the European refining industry, as well as continued productivity improvements achieved by the Group through the restructuring efforts which it has been making for several years now. The very substantial improvement in the overall results of the refining and marketing sector has been achieved despite poor margins in the French market (below the EEC average) and disappointing US downstream results. Continued improvement in this area will be necessary, however, to achieve an acceptable return on the considerable industrial assets tied up in this business as well as to finance the investments needed to increase the Group's conversion capacity.

The results of the Chemicals sector were slightly lower than for the same period last year, an improved performance by Hutchinson partially compensating for poorer results in petrochemicals. The Mining sector, after large losses in 1989 has returned to break even in the first half of 1990. The first six months of the year have been notable for the high level of investment (14,014 MFF compared with 8,692 MFF for the whole of 1989) both in the upstream oil sector with the acquisition of Unocal's North Sea properties, and also in the chemicals sector with the purchase of Orkem's specialty chemicals activities. At the 30th June 1990, the Group's consolidated net debt ratio was at a level of 0.41 compared with 0.47 at the end of 1989, showing the strengthening of the Group's financial structure. With regard to the result for 1990 as a whole, any forecasts remain highly uncertain given events in the Middle East and it is unclear at this stage how these events will influence the world economy in general and the oil industry in particular.

Parent company results

The profit of Total CFP, the parent Company, was 668 MFF compared with 652 MFF in the first half of 1989.

5, rue Michel-Ange, 75781 PARIS, CEDEX 16 France



Arbitrageurs seek shares ruling over Corroon bid

By Nikki Taft
in New York

SOME arbitrageurs who have been badly burnt over the rejection by Corroon & Black, the US insurance broker, of a \$40-a-share offer from Aon Corporation in favour of a lower all-paper deal with Britain's Willis Faber are asking the Delaware courts to "appraise" the value of their shares, rather than accepting the Willis terms.

Under this route, which can be lengthy, shareholders eventually receive a cash payment based on the appraisal valuation. The extent of the interest in "appraisal valuations" by Corroon shareholders remained unclear yesterday. One arbitrageur suggested that it could be "substantial". He conceded, however, that the procedure was not commonly used and lack of familiarity might deter some from taking action.

Corroon, which must be notified of each demand for appraisal, declined to comment on the numbers.

The move is potentially significant because one condition of the Willis merger agreement is that shareholders speaking for no more than 9 per cent of Corroon's shares should seek the appraisal route - although such a condition could be waived.

Yesterday, Corroon's only comment was that it was "extremely confident" that the merger would be successful. The US broker is expected to send a supplementary prospectus to shareholders today, detailing the whole Aon affair. The Corroon shareholders' meeting, called to approve the deal, has already been put back to October 4.

Sharp drop expected at NCNB

By Martin Dickson
in New York

NCNB, the rapidly growing US regional banking group, is expecting a sharp drop in its third-quarter earnings per share, compared to the same period of 1989, due mainly to an increase in loan and lease provisions.

The North Carolina-based group said yesterday it expected to increase its allowance by \$65m to about \$590m.

It blamed continuing weak economic conditions and their effect on commercial real estate markets in the south-east.

With net loan write-offs estimated to total between \$75m and \$85m, the bank expects its third-quarter provision for loan and lease losses to total about \$145m, up from \$84m in the second quarter.

Standard & Poor's, the rating agency, downgraded some \$5.2bn of debt and preferred stock of Chase Manhattan, the New York money centre banking group, following its announcement last week of a third-quarter loss due to restructuring charges and additions to reserves.

Wells Fargo & Company

U.S.\$100,000,000
Subordinated floating rate capital notes due September 1997

In accordance with the provisions of the notes, notice is hereby given that for the interest period 28 September 1990 to 31 December 1990 the notes will carry an interest rate of 8 1/2% per annum. Interest payable on the relevant interest payment date 31 December 1990 will amount to US\$225.21 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

INTERNATIONAL COMPANIES AND FINANCE

Valeo's 13% fall points to slowdown in car markets

By William Dawkins in Paris

VALEO, the leading French car components group, yesterday provided fresh evidence of the slowdown in the US and European car markets, with a 13 per cent fall in net income for the first half of 1990 and a reduced sales forecast for the full year.

Net income before minority charges fell to FF531m (US\$100m), from FF607m, while sales rose 16 per cent to FF11.65bn, from FF10.06bn in the same period last year.

Net margins fell from 6 per cent to 4.6 per cent. Turnover rose by an underlying 1 per cent, adjusting for the dollar's fall and for the first contribution from four acquisitions over the period.

Two-thirds of the profits decline - Valeo's first earn-

ings setback in four years - came as a result of a series of acquisitions in Britain and the US, where operating margins were lower than in the rest of Valeo.

A rise in depreciation, due to an increase in investments over the past three years, accounted for the rest of the profits fall, said Mr Yves Blanc, finance director.

This unexciting performance reflects a stagnant European car market in the first half of the year, with "extremely depressed" markets in the US and Brazil, the company said.

Valeo expects a further slowdown in the current half and has accordingly trimmed its turnover estimate for the year from FF22bn to FF21.5bn, against FF19.5bn last year.

Net income may also be affected, the company warned.

Since the middle of last year, Valeo has bought Blackstone, US maker of engine cooling systems; Delanair, a British maker of windscreen wipers and car heaters; Fort Worth, a US air conditioner producer and Cartier Systemes, a French plastic injection moulder. These takeovers lifted interest costs by FF182m, though a fall in exceptional charges compensated for this.

Valeo has attempted to improve profit margins by cutting costs at Blackstone, where it has just closed a factory representing 20 per cent of the US offshoot's capacity. It has also started building a new plant for Delanair in Wales.

Volvo taps reserves for SKr3bn

By Robert Taylor in Stockholm

VOLVO, the Swedish automotive group, is to use SKr3bn (US\$519m) from its investment reserves up until 1993 on truck and bus production in Sweden as part of the strategic alliance with Renault, the French car maker.

Volvo's net payment to Renault under the agreement, which was finally signed yesterday, will now be SKr6.5bn and not the SKr7.9bn stated earlier. The Swedish group acquires a 5 per cent stake in Renault's shares with an option for an additional 5 per cent, and 45 per cent in the French company's truck

and bus subsidiary RVL. Renault is purchasing 25 per cent of Volvo car corporation shares, 45 per cent of its truck operations and intends to acquire shares in the open market corresponding to 10 per cent of the voting rights and share capital in the Volvo parent company.

Yesterday Volvo indicated that the company aimed to strengthen its industrial base in Sweden when there is growing concern at the outward flow of industrial investment. It also comes just after the group's announcement of 5,000 job losses, mainly in Sweden,

as a result of lower demand for its cars which brought a 52 per cent drop in first-half profits to SKr2.05bn.

The capital spending plans involve several Swedish projects:

- The expansion of the truck assembly plant in Gothenburg;
- Investments in final bus assembly at Borås and Saffle;
- Expenditure on environmental improvements and production equipment in the truck cab plant at Umeå and in Skövde;
- Investment in production equipment at its Koping and Lindesberg plants.

Solvay declines 3.6% to BFr8bn

By Lucy Kellaway in Brussels

SOLVAY, Belgium's large chemical company, yesterday announced a fall in profits in the first half, and complained of lower chemicals selling prices, tougher competition and problems associated with a weakening economy.

In the six months to June, consolidated net profit fell by 3.6 per cent to BFr8bn (US\$248m), which the company described as modest given the difficult circumstances.

Solvay's subsidiary in Brazil was particularly hard hit as a

result of President Collor's economic plan.

Turnover fell by 5.3 per cent to BFr132.4bn, while cash flow rose by 3.5 per cent to BFr16.4bn, boosted by a higher depreciation charge. Sales volume for the group increased in the first half by 1.4 per cent.

For the rest of the year the company warned that profits would fall short of last year's record figures, but said events in the Gulf and uncertainties over oil prices made it difficult

to make any predictions.

In the plastics sector, profits and sales were down overall. PVC profits were badly hit by pressures on prices from East European and US imports, but both high-density polyethylene and polypropylene increased profits.

Performance in other sectors was also mixed, with sales up in alkalis and peroxides processing hit by lower demand in construction and automotive industries, while the health sector increased its profits.

Statoil to arrange Brage stake sale

By Karen Fosell in Oslo

STATOIL, the state oil company, has been given a mandate on behalf of the Norwegian Oil and Energy Ministry to arrange the sale of the Brage oil field.

BP Norway, the Norwegian unit of British Petroleum, said it had agreed a separate deal to sell its 4.9 per cent stake in Brage for an undisclosed sum to Amerada Hess of the US.

Two years ago, Labour, the then ruling Government, outlined a major shift in policy designed to reduce the state's risk in ownership of North Sea oil and gas fields by urging divestment.

This was accompanied by an announcement that the state would sell its 31 per cent stake in the 700m barrel Snorre oil field.

Statoil is preparing for the Brage sell-off by evaluating a sale either "by invitation only" or by open bidding.

However, the company is confident a deal will be made by the end of this year or during the early part of 1991.

One obstacle which may stymie progress on the divestment is the instability of world crude oil prices which recently hit \$40 a barrel. Unstable oil prices pose difficulties for valuation of the asset, Statoil said.

The company, which has first pre-emptive rights of purchase of the state's 5 per cent stake, is not likely to exercise

that right, but says talks have yet to commence with companies interested in the acquisition.

"Statoil would have to match any commercial bid put on the table... and we believe that it will be an outsider which will take this one," the company said.

Statoil would not comment on its reserves' estimates for Brage but Norsk Hydro, the operator, puts the reserves at 38.5m standard cubic metres of oil and between 2.8m cubic metres (bcm) and 3.5bcm of gas.

The Norwegian Petroleum Directorate, Norway's oil industry watchdog, puts reserves at 46.2mcm of oil and 3.6bcm of gas.

TSB

(Incorporated in Scotland with limited liability number 2909)
£100,000,000 Perpetual Floating Rate Notes
Notice is hereby given that the Rate of Interest has been fixed at 15.75% and that the interest payable on the relevant Interest Payment Date December 31, 1990 against Coupon No. 3 in respect of £10,000 nominal amount of Notes will be £401.11.
September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

CITICORP

U.S.\$50,000,000
Subordinated Floating Rate Notes Due November 27, 2005
Notice is hereby given that the Rate of Interest has been fixed at 8.6% in respect of the Original Notes and 8.6875% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date October 31, 1990 against Coupon No. 60 in respect of US\$10,000 nominal of the Notes will be US\$78.83 in respect of the Original Notes and US\$79.64 in respect of the Enhancement Notes.
September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**



BANK FÜR ARBEIT UND WIRTSCHAFT A.G.

(Incorporated with limited liability in Austria)

U.S.\$100,000,000 Subordinated Floating Rate Notes due 2000
In accordance with the terms and conditions of the above-mentioned Notes, notice is hereby given that the Rate of Interest has been fixed at 8.5625% per annum and that the interest payable on the relevant Interest Payment Date, March 28, 1991 against Coupon No. 12 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$430.50.
September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

U.S.\$200,000,000

CONTINENTAL ILLINOIS OVERSEAS FINANCE CORPORATION N.V.

(Incorporated with limited liability in the Netherlands Antilles)
GUARANTEED FLOATING RATE SUBORDINATED NOTES DUE 1994
Guaranteed on a Subordinated basis by

Continental Illinois Corporation
(Incorporated with limited liability in Delaware, USA)

In accordance with the provisions of the Notes and the Reference Agency Agreement between Continental Illinois Overseas Finance Corporation N.V. and Citibank, N.A., dated June 24, 1982, notice is hereby given that the Rate of Interest has been fixed at 8.6875% p.a. and that the interest payable on the relevant Interest Payment Date December 31, 1990 against Coupon No. 34 will be U.S.\$226.84 in respect of U.S.\$10,000 nominal amount of the Notes.
September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

1550

INTERNATIONAL COMPANIES AND FINANCE

South Africa enjoys a victory for capitalism

Philip Gawth looks at the implications of a new draft Takeovers and Mergers Code

Monday was a good day for capitalism in Johannesburg, the scene appropriately enough being the Johannesburg Stock Exchange (JSE).

The members of the press had explained to them a victory for capitalism's gentler face in the form of the new draft Takeovers and Mergers Code. Sadly this good news was largely drowned by the commotion on the adjacent stock-exchange floor.

All were mollified, however, when it was discovered that the cause of the fuss was an eminently worthy one: a visit by senior officials of the socialist-leaning African National Congress, including influential international affairs director Mr Thabo Mbeki.

Even although the country remains preoccupied with such weighty questions as what sort of economic system it will enjoy in future, the arrival of the new code is still being welcomed. It is an impressive document, thanks in no small part to being able to draw heavily on the code drawn up by the City of London Panel on Takeovers and Mergers.

Comments Mr Tony Norton, president of the JSE: "The code is peppered with a domestication of the City code while maintaining its architecture".

As in the UK, the central principle is that of

self-regulation of the securities industry. Judge Cecil Margo, chairman of the Securities Regulation Panel which drafted the code, said they had also examined the US example of the Securities Exchange Commission (SEC) and the Australian example which is very rule-based with a high degree of state involvement, but had come down in favour of the British model.

He said South Africa lacked the expertise and incentives required to run an SEC-style operation and the Australian model was thought to have been a failure, largely on account of its inflexibility. Although based on the City code, the local version is a hybrid embracing elements of the other approaches too.

Probably the main difference from the City code is that the South African code enjoys the force of law. Once promulgated, the rules drawn up by the panel, established in terms of the Companies Act 1973, will enjoy the same status as an Act of Parliament.

Flexibility is also a key feature of the code. The panel believes that it must try to provide for every eventuality and that their efficacy will be greatly enhanced by its ability to deal in terms of general principles.

The panel also has legal powers to enforce its rulings. This may be done by the panel

applying to the court for an order of specific performance, an interdict, a declaratory order or various other means. Failure to comply with a court order would be contempt of court.

This is a change from the existing legislation in terms of which, Mr Norton admits: "The JSE has tried to be a watchdog, but it has been a dog with rubber teeth." This is because the JSE has no jurisdiction over shareholders and its only sanction has been the unsatisfactory one of suspending the shares of a company to the detriment of the innocent minority shareholders.

Legislation on the question of insider trading was also full of holes, said Mr Norton. It had no application to offences and in 18 years there has been no successful prosecution for insider trading, despite numerous references by the JSE to the Attorney-General.

This should change under the code which grants the panel wide powers of investigation including penetrating nominee names, taking evidence on oath and ordering discovery. If the panel uncovers evidence of insider trading it will assist the Attorney-General in his investigations. It is agreed that the country

has its fair share of insider trading, although some, such as Mr Issy Goldberg of the Shareholders Association, consider it to be "rampant". He cites the movement in the De Beers share price from about R50 (\$23.5) to R55 in the two days before the share was split recently as "irrefutable evidence that somebody knew something that others didn't".

Judge Margo notes that in line with policy to decentralise the Companies Act, it is not a criminal offence to break the rules of the code. The sanctions, in the form of heavy fines, are civil. He added: "Our business is to keep business going, to nourish it. Not to destroy it, but to discipline it."

Mr Goldberg believes there are two particularly important features of the code from the small investor's point of view. First is the fact that any shareholder can approach the panel and, without incurring any cost, ask it to investigate an "affected transaction".

This is, broadly speaking, a transaction or series of transactions in which the offeror gains control - defined, as in the UK, as 30 per cent or more of the voting rights of a company, or obtains all its shares, or increases his shareholding where he already has control. Under existing legislation, Mr Goldberg observed, the

small man's freedom to challenge such transactions was as illusory as proverbial freedom of the poor man to dine in the Ritz. Cost simply made such an exercise prohibitive.

The second feature of the code is that it makes explicit that "the spirit as well as the precise wording of the general principles and the ensuing rules are to be observed."

Mr Goldberg believes this is a further defence for the small man in that it will no longer allow large corporations to hire expensive legal teams to argue technical points.

Traditionally, South Africa has not experienced much takeover activity because many companies are not "in play". This in turn is because in many cases companies have controlling stakes held by an individual or a family.

The panel is thus more likely to be called on to deal with the expropriation of minorities than with contested situations.

Mr Doug Gair, executive director of the panel, believes however that tighter economic conditions may lead to an upsurge in takeover activity such as happened between 1972-82 when there was an average of about 40 per annum. He estimates activity in recent years to have been about a quarter of this level.

BIL up 10% at NZ\$401m despite recession battle

By Terry Hall in Auckland

BRIERLEY Investments has lifted after-tax profits by 10 per cent to NZ\$401.7m (US\$224.4m) in the 12 months to June 30, in what Mr Bruce Hancock, chairman, said yesterday was the third successive year in which the company had struggled in a recessionary climate.

Mr Paul Collins, chief executive, said in the current situation of the Gulf crisis and recessionary problems in its New Zealand domestic base, it was impossible to provide any forecast, either positive or negative, regarding how the company would perform this year.

A better picture might be gained in December at about the time of the annual meeting.

He noted that the company had managed to provide both dividend increases and growth in earnings per share over the last three years and had the strength to cope with the international downturn.

The result shows the broad change in direction of the company from a corporate raider to a group which regards itself as a long-term investor in strategic cash flow industries.

In 1990, for the first time, profits from trading activities exceeded its dividend and other investment income. Income from trading totalled NZ\$496m, or 51 per cent of the gross contribution compared with 45 per cent last year.

In terms of geographical earnings, the UK was the

largest contributor with NZ\$408m, followed by New Zealand with NZ\$225m, which was down from NZ\$407m. The sale of its subsidiary, Industrial Equity Ltd, meant that for the first time in 26 years earnings from Australia were drastically reduced to NZ\$95m. US profits were NZ\$105m.

Mr Collins said that in spite of the poor domestic New Zealand environment, good results were achieved by its associates and subsidiaries including liquor group Magnum, rubber company Skellern, Union Shipping, Southern Petroleum, Welgas and publisher Whitcoulls.

But results from the apparel and textile group Lane Walker Rudkin and certain non-performing parts of engineering group Cable Price Downer were disappointing and these areas were being tackled.

Mr Collins said the company had found that a 35 per cent shareholding in Air New Zealand had been time consuming. "But we support its ambitious growth plans."

In line with its change in direction to long-term investing, BIL has changed its policy to include earnings on companies such as hotel group Munt Charlotte and Air New Zealand in which it holds stakes of around 30 per cent as balance dates.

The previous policy had been only to include investment in 50 per cent-owned subsidiaries. However Mr Collins said both

companies had material, long-term relationships and demonstrated the roles of subsidiaries. The two contributed NZ\$45.9m.

The profit was in line with market expectations. Total assets rose to NZ\$9.7m, from NZ\$8.8m, a rise of 10 per cent, while capital funds rose 2 per cent to NZ\$4.4m. After-tax profit before minorities and equity earnings was NZ\$253.2m compared with NZ\$451.9m. Turnover was NZ\$3,294m, against NZ\$3,185m. Tax was NZ\$243m against the previous year's NZ\$265.7m and equity earnings NZ\$46m against a figure of zero. Earnings per share rose to 31.1 cents from 19.9 cents.

The company has NZ\$1bn cash in hand and further NZ\$2.1bn in other assets. Current liabilities are NZ\$2.2m against last year's figure of NZ\$2.2m.

At a briefing, Mr Hancock welcomed two new directors, Mr Roger Douglas, the former Finance Minister, and Mr Bryan Johnson, senior partner in brokers First Boston.

He emphasised that no decision had been made for BIL to acquire its Hong Kong subsidiary Industrial Equity Pacific.

"We have no plans or intention of doing that," he said. Mr Collins stressed the importance to the group of the current bid for Mount Charlotte, but added that BIL would be happy whatever level of control they achieved.

Bond Corp wins sale approval

BOND Corporation Holdings, the indebted Australian group, yesterday said the holders of its US dollar Eurobonds had approved the sale of its Australian brewing assets, Reuter reports.

In a short statement, Bond Corp said that at a London meeting of bondholders yesterday, 98.39 per cent were cast in favour of a company, or against Bond Corp plans to sell its brewing assets to Bond's 56 per cent owned Bell Resources for A\$1.8bn (US\$1.5bn).

The bondholder meeting was

adjourned twice before due to a lack of a quorum.

The decision follows the previous day's resignation of Mr Alan Bond from the chairmanship. Two months ago Mr Bond offered to step down as chairman of his flagship company, now floundering under A\$5bn of debt, and to give up more than half his voting controlling rights to win support from creditors.

His resignation improved the chance of the bondholders approving the brewing sale yesterday, a deal crucial to the group's survival, analysts said.



AECI Limited

(Incorporated in the Republic of South Africa)

Notice to Preference Shareholders Dividend No 105

Notice is hereby given that on 6 September 1990 the Directors of AECI Limited declared a dividend at the rate of 5.5 per cent per annum for the six months ending 15 December 1990 payable on that date to holders of preference shares registered in the books of the Company at the close of business on 19 October 1990.

The dividend is declared in United Kingdom currency and cheques in payment will be posted from the office of the transfer secretaries in South Africa and the United Kingdom on 15 December 1990.

Dividends payable from Johannesburg will be paid in South African currency at the rate of exchange ruling on 12 November 1990.

In respect of shareholders whose addresses in the share register are outside the Republic of South Africa, the dividend is subject to the deduction of non-resident shareholders' tax in terms of South African law.

Dividends payable from the United Kingdom office will be subject to such tax deductions as are prescribed by United Kingdom legislation unless a certificate exempting the shareholder concerned from such tax deduction is received before the closing of the registers.

Any change of address or dividend instruction must be received before the closing of the registers.

The transfer books and registers of members in Johannesburg and the United Kingdom will be closed from 20 October 1990 to 2 November 1990, both days inclusive.

By order of the Board
M J F POTGIETER
Secretary

28 September 1990

Transfer secretaries:
Consolidated Share Registrars Limited
40 Commissioner Street, Johannesburg, and
Berkley Registrars Limited
8 Grosvenor Place
London SW1P 1PL, England

AGC 3028/1E

This announcement appears as a matter of record only.

September 1990

U.S. \$500,000,000
(Total Equivalent)

Salomon Brothers
EMS Strategies Funds

Newly-organized trusts registered under the laws of the Cayman Islands consisting of units denominated in U.S. Dollars and French Francs

Investment Advisor

Salomon Brothers Asset Management Inc

Sub Advisor

Salomon Brothers International Limited
Asset Management Department

The undersigned privately placed the above units outside the United States with global institutional investors.

Salomon Brothers International Limited

CVAS LIMITED
U.S. \$100,000,000
Secured Floating Rate Notes due 1992
Interest Rate 6.75% p.a. Interest Period September 28 1990 to March 28, 1991. Interest Payable per US\$100,000 Note US\$4,388.25.
September 28, 1990, London
By Citibank, N.A. (CITI Dept), Agent Bank

CVAS INTERNATIONAL LIMITED
U.S. \$100,000,000
Secured Floating Rate Notes due 1992
Interest Rate 6.75% p.a. Interest Period September 28 1990 to March 28, 1991. Interest Payable per US\$100,000 Note US\$4,388.25.
September 28, 1990, London
By Citibank, N.A. (CITI Dept), Agent Bank

The Nippon Credit Bank (Curaçao) Finance, N.V.
U.S. \$500,000,000
Subordinated Floating Rate Guaranteed Notes 2000
In accordance with the terms and conditions of the Notes, notice is hereby given, that the interest rate for the interest period from 27th September, 1990 to 27th December, 1990 is 8.7375% p.a. annum. The Coupon Amount payable on the 27th December, 1990 for Notes of U.S. \$10,000 and U.S. \$100,000 is U.S. \$220.86 and U.S. \$2,208.65 respectively.
Bankers Trust Company, London
Agent Bank

ALL NIPPON AIRWAYS CO., LTD.
(Zen Nippon Kyo Kabushiki Kaisha)
GUARANTEED FLOATING RATE NOTES DUE 1991
Unconditionally and irrevocably guaranteed as to payment of principal and interest by The Long-Term Credit Bank of Japan, Limited
Notice is hereby given that the Rate of Interest has been fixed at 7.125% p.a. and that the interest payable on the relevant Interest Payment Date, December 27, 1990 against Coupon No. 24 in respect of \$5,000 nominal of the Notes will be \$188.54.
September 28, 1990, London
By Citibank, N.A. (CITI Dept), Agent Bank
CITIBANK

Issue of up to U.S. \$300,000,000
Elders DL Treasury (Australia) Limited
Subordinated Guaranteed Floating Rate Notes due 1995
Guaranteed as to Principal and Interest by Elders DL Limited
For the interest period September 28, 1990 to March 28, 1991 the Notes will carry an interest rate of 8.5% per annum. The interest payable on the relevant Interest Payment Date, March 28, 1991 will be U.S. \$4,678.63 per U.S. \$100,000 Nominal Amount.
By: The Citibank International Bank, N.A. London, Agent Bank
September 28, 1990

U.S. \$400,000,000
BankAmerica Corporation
Floating Rate Subordinated Capital Notes Due 1996
(originally issued by) BankAmerica Overseas Finance Corporation N.V.
Interest Rate 8% per annum
Interest Payment Date 31st December 1990
Interest Amount per U.S. \$50,000 Note U.S. \$1,125.04
Credit Suisse First Boston Limited
Agent Bank

CHEMICAL NEW YORK CORP
U.S. \$300,000,000 FLOATING RATE, SENIOR NOTES DUE 1998
In accordance with provisions of the Notes, notice is hereby given that for the interest period from 28 September 1990 to 31 October 1990 the Notes carry an interest rate of 8 1/8% per annum.
The interest payable on the relevant interest payment date 31 October 1990 against coupon no 71 will be US\$18.49 per US\$100,000 Note.
CREDIT SUISSE
Agent Bank

UK COMPANY NEWS

Trusthouse Forte shares up despite static £114m

By David Churchill, Leisure Industries Correspondent

TRUSTHOUSE FORTE, the UK's largest hotel and catering group, yesterday announced static interim pre-tax profits of £114m for the six months to July 31.

On a trading level, before accounting for property disposals, the group reported a 9 per cent increase in profits before interest of £150m compared with £137m in the same period last year.

Total group sales were up 11 per cent at £1.32bn.

Mr Rocco Forte, THF's chief executive, said yesterday that the group had not been as badly affected by the recession as other leisure companies. "The business travel market is down but leisure spending in our hotels and restaurants is up," he added.

The results were broadly in line with City expectations and analysts were relieved that THF, a bellwether for hotel stocks, had not been as badly hit as other leisure companies by the downturn in consumer spending.

The shares closed last night at 239p, up 10p on the day.

An interim dividend of 2.75p is declared, an increase of 10

per cent.

The results included an unchanged £4m contribution from THF's holding in the Savoy Group. Last year THF and the Savoy declared a truce in their long-running feud over control of the Savoy's hotels.

In the first half of 1990, group disposals raised £58m, most of these relating to former assets of the Kennedy Brookings group acquired in 1988. Proceeds and profits have been offset against the cost of that acquisition. The net surplus on property and other disposals was £2m, compared with a previous £11m. The group's interest charges rose from £38m to £42m.

Analysis of the results showed that contract catering for companies, motorway service areas and airports accounted for the largest share of turnover at £531m, a 15 per cent increase. However, this division only produced £21m in trading profits, compared with £33m for the hotel operations and £38m for the restaurant business.

THF's hotels division recorded a 6 per cent increase in sales to £456m, while

restaurants saw a 9 per cent growth to £206m.

THF also provided figures yesterday showing that the bulk - some £1.05bn - of its turnover was in the UK. The rest of Europe accounted for £139m in sales, down 1 per cent. Sales in the US rose by 15 per cent to £115m while trading profits in the US rose from £8m to £2m.

Mr Forte said that the acquisition of the Crest Hotels business earlier this year had filled in a number of gaps in the group's coverage of the UK hotel market. Crest made a contribution of two and a half months' trading.

London hotels performed more strongly than those in the provinces. "Although we have seen a weakness in commercial and conference business, we have recovered much of the lost volume by increasing leisure business with tactical marketing initiatives," Mr Forte added.

Plans are also expected to be announced shortly to expand into Italy via a joint venture with an Italian company.

See Lex

Securiguard shares dive after profits warning

By Andrew Hill

A PROFIT warning yesterday delivered a further blow to Securiguard Group's City credibility, cutting 53 per cent from the market value of the security, cleaning services, and parcel despatch group.

Analysts downgraded their full-year profit forecasts from about £7m to £4.5m before tax, after the company warned that its overnight and despatch delivery business had not yet recovered from a slack summer. In the year to October 31, 1989, the group made £6.22m before tax.

Securiguard's shares dropped from 160p to 75p, which compares with a peak of 337p in July and values the whole group at £17.2m.

Mr Alan Baldwin, Securiguard's chairman, said an opportunistic takeover bid

Share price (pence)

350

300

250

200

150

100

50

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Maggie Urry examines the finances of the embattled leisure group Brent Walker's net debt rises to £1.15bn

BRENT WALKER, the leisure group headed by Mr George Walker, the former boxer, was yesterday once again taking punishment from the stock market after the publication of its interim results and an unaudited balance sheet.

The group also suffered a body blow in the form of a writ from Grand Metropolitan, the food, drinks and leisure company, claiming it was owed £50m by Brent Walker. This related to the 1988 acquisition of the William Hill and Mecca bookmaking chains last December through an off-balance sheet vehicle called William Hill Group. Brent Walker is claiming the price of the acquisition should be cut by £10m.

The interim results in themselves looked good, with pre-tax profits 52 per cent higher at £45.65m, comfortably above analysts' forecasts.

Operating profits from the hotels and leisure division rose 5 per cent to £17.8m, though Mr Wilfred Aquilina, group finance director, said that on a comparable basis the increase in profits was nearer 24 per cent.

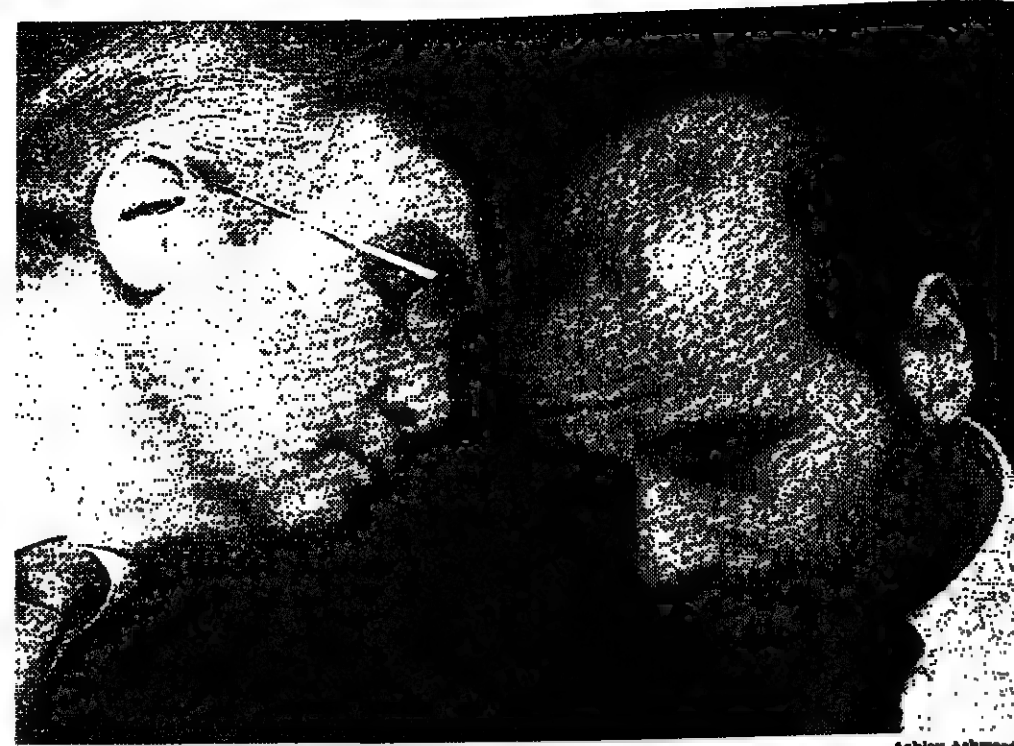
The pubs and brewing division saw a fall in profits from £27.82m to £22.75m but Mr Aquilina said that underlying profits rose 13 per cent to £12.8m.

Leisure development profits rose from £5.46m to £20.01m, although this included an £11.5m profit on the sale of surplus land at Elstree. Betting contributed £35.18m, against nothing in the first half of 1989.

Related companies profits were £11.19m (£492,000) which Mr Walker said reflected a good performance from the Walker Power joint venture which owns the Trocadero in London's Piccadilly.

Pre-tax profits were struck after interest charges of £56.62m (£18.67m), which exclude capitalised interest of £7.5m (£7m).

Pre-interest profits thus



George Walker (left), chairman, and Wilfred Aquilina, group finance director, in discussion.

cover the interest charge by only 1.8 times, a level which could be considered worryingly low and which would be below Brent Walker's banking covenants - which specify a cover of 2.5 times - but for the fact that the group does not consolidate William Hill when it works out financial ratios. On that basis, Mr Aquilina said, interest cover was over 4.

An unaudited balance sheet, taking into account the £10m writ, showed net debt of £1.15bn and shareholders funds of £1.02bn.

This represents gearing of 113 per cent. Again this would have broken Brent Walker's bankers' covenants - which

limit gearing to 100 per cent - except that the ratio drops to 80 per cent when William Hill is deconsolidated.

Of the total debt, £800m is fixed at interest rates averaging 8.7 per cent. Mr Aquilina said, and these mature in between three and seven years' time. The rest of the group's debt is at floating rates. A bond issue carrying a coupon of 13 per cent will mean an interest saving of about 2 1/2 percentage points on the debt it will replace.

Mr Walker said he planned to cut debt by £200m in the current year, helped by the £100m-£120m convertible bond issue, and he planned to raise a further £50m through asset disposals in the next few months.

However, raising up to

£120m through a convertible issue would have a relatively small effect on the debt mountain but has the potential to double the group's share capital.

It was surprising that the 5p interim dividend was not increased, although fully diluted earnings per share rose 54 per cent to 42.85p. Mr Walker said the group did not raise it because of uncertainty in the Middle East, although he said current trading was not being affected by any weakening in the economy.

He denied that pressure from bankers was behind the decision on the dividend. But given the group's high level of debt, he cannot but be mindful of the concerns of his lenders.

See Lex

European activities enable Redland to show 3.7% gain

By Andrew Taylor, Construction Correspondent

A SIZEABLE jump in profits from continental Europe, particularly from West Germany, enabled Redland to increase pre-tax profits by 3.7 per cent from £104.1m to £108m during the first six months of this year.

Profits from Brans, the 51 per cent-owned West German roof tile subsidiary, jumped by more than 50 per cent. There were also higher profits from the Netherlands, Spain and France.

UK profits, however, fell by 27 per cent from £51.3m to £37.7m. The group blamed the collapse in the UK housebuilding market, particularly in south east England, for the fall.

Mr Robert Napier, managing director, said the UK market was likely to continue to decline. The housing recession had spread to other areas of construction. "We are now entering the worst 18 months of the cycle," he said.

Overseas profits advanced by 28 per cent from £44.1m to

£82.5m, with West Germany accounting for more than 25 per cent. The UK's share of profits fell to a third compared with more than half in 1988.

Gearing at the end of June was about 35 per cent.

Group turnover increased by 12 per cent from £694m to £776.4m.

Earnings per share, however, fell from 25.7p to 24p after an increase from £5.5m to £10.1m in profits attributable to minority shareholders, principally in West Germany; and a £4.8m dividend on recently issued US preference shares.

The interim dividend is increased by 10 per cent to 8.35p (7.5p).

COMMENT
Redland's mix of businesses could hardly have been bettered as the UK construction industry has dived after eight years of consecutive growth. The West German market should remain strong even if it is unlikely to sustain the

heady growth of the first half, and there is some concern that France may come off the boil as high international interest rates take their toll on private sector residential and commercial investment in domestic markets.

Redland's concrete and aggregate businesses, however, will benefit from increased road and infrastructure investment in the Paris region. The outlook for the US is very mixed; roof tiles will struggle as will aggregate sales in Maryland even though Texas and Colorado should be better.

The net effect is that group profits should be only slightly lower this year at £240m-£245m and could be about the same level next year provided Australia recovers. Very few British building materials companies will be able to match that kind of performance. A prospective buyer of just 9 leaves room for further improvement in the share price.

would be "a nonsense", and added: "The security and cleaning divisions alone must be worth two or three times the existing share price."

The warning also dragged down the share price of the unrelated security and cleaning companies, Securicor Group and its sister company Securix Services.

Securicor's A shares fell 12 per cent, from 521p to 450p, while shares in Services, which has a large parcel delivery operation, slumped from 410p to 350p.

Securiguard issued a profit warning in July, when it revealed that its personnel division, which supplies contract labour to the civil engineering and construction industry, had slipped into the red in the first half and would lose more money in the second half.

Mr Baldwin said yesterday that the parcel business would not report a loss for the year.

Berisford reaches agreement on £1.2bn refinancing with banks

By Clare Pearson

A LONG-AWAITED £1.2bn refinancing package for Berisford International has finally been agreed between the commodities and property group and its 68 creditor banks.

The arrangements effectively give Berisford a breathing space until the end of next June - when they expire - in which to carry out the sale of its assets. This principally involves an auction of British Sugar, the main profit earner.

The deal is the product of four months of complex negotiations, sufficient to maintain the Funds UK Distributor Status for the year ended 30 June 1990, and, in the cases of the following sub-funds to secure the Funds Distributor Status for each of the years ended 30 June 1989 and 1990:

International Income and Growth Fund
Pacific Growth Fund
UK Growth Fund
Reserve Fund

Grant Discharge to the Board of Directors and to the Statutory Auditor for the performance of the year ended 30 June 1990.

Ratify the co-optation as Director of Mr CM Williamson.

Re-election of the present Directors.

Re-election of the Statutory Auditor.

Ratify the payment of Directors fees for the year ending 30 June 1990.

Vote.

The Resolutions may be passed without a quorum, by a simple majority of the votes cast thereon at the Meeting.

Vote Arrangements
In order to vote at the Meeting, the holders of bearer shares must deposit their shares not later than 16 October 1990, either at the registered office of the Fund, or with any bank or financial institution acceptable to the Fund, and the relative Deposit Receipts (which may be obtained from the registered office of the Fund) must be forwarded to the registered office of the Fund to arrive not later than 16 October 1990. The shares so deposited will be retained until the day after the Meeting or any adjournment thereof.

The holders of registered shares need not deposit their certificates but can present in person or represented by a duly appointed proxy.

Shareholders who cannot attend the meeting in person are invited to send a duly completed and signed proxy form to the registered office to arrive not later than 16 October 1990. Proxy forms will be sent to registered shareholders with a copy of this Notice and can also be obtained from the register office.

The Board of Directors
26 September

form of short-term advances under uncommitted lines of credit.

The banks have also agreed to give Berisford access to further facilities during the period, to cover, for instance, seasonal requirements in the sugar refining business. These are for an undisclosed sum, thought to be less than £100m.

The Brazil-based coffee business, where Berisford has a 65 per cent stake - which it hopes to reduce to about 35 per cent - is excluded from the package. Renegotiation of the £100m worth of debt tied up in this company is being conducted separately.

No further terms of the arrangements are being revealed. Berisford's net debt stood at about £1.25bn when its borrowings were frozen at the end of

May. Of this, on-balance sheet borrowings accounted for about £1bn and the remainder consisted of guarantees and stand-by letters of credit.

Of the two UK companies which have so far expressed interest in buying British Sugar, Associated British Foods, the milling and baking group, was this week cleared to acquire it by Mr Peter Lilley, the Trade and Industry Secretary.

But Berisford is likely to want to delay a sale of the business until it hears the outcome of a Monopolies and Mergers Commission inquiry into a proposed takeover by Tate & Lyle, the sweeteners group. The MMC is not due to report until January.

Yesterday Berisford's shares closed 1p down at 36p.

Hillsdown links with Brascan arm in Canada

By Robert Gibbons in Montreal

Hillsdown Holdings, the diversified UK food group, is taking further steps to radicalise the operation of its two Canadian acquisitions, Maple Leaf Mills and Canada Packers.

It has set up a new company called Maple Leaf-Ogilvie, based in Montreal, in partnership with John Labatt, the brewing and consumer products arm of Brascan, the holding company controlled by the Pater and Edward Broadman interests.

The deal will create Canada's largest flour-milling group. Canada Packers, 56 per cent owned by Hillsdown, will control 60 per cent of Maple Leaf-Ogilvie and Labatt 40 per cent. The new company will take over Canada Packers' flour milling and bakery businesses.

Mezzanine Capital Corporation Limited

Notice to the holders of the Redeemable Preference Shares of US 1 cent each ("Shares") of Mezzanine Capital Corporation Limited ("the Company")

NOTICE IS HEREBY GIVEN to the holders of the Redeemable Preference Shares of US 1 cent each ("Shares") of Mezzanine Capital Corporation Limited ("the Company") that the Annual General Meeting of the Company will be held at the Capital House Building, 14th Floor, 14, rue de la Loi, 1000, Montreal, Quebec, Canada on Friday, 18th October, 1990 at 11:00 a.m. for the purpose of considering and voting on the following matters:

1. To receive and consider the Accounts and Report of the Directors and Auditors for the year ended 31st May, 1990.

2. To declare a final dividend of US\$0.2250 per Participating Redeemable Preference Share to be payable as from Tuesday, 22nd October, 1990.

3. To re-appoint Messrs. Price Waterhouse as Auditors of the Company and to authorise the Directors to fix their remuneration.

4. As Special Business, to consider and if thought fit, pass the following resolution which will be proposed as an ordinary resolution: "That, for a period ending on the date of the next Annual General Meeting of the Company, the Company be and is hereby authorised to make equity or other investments in any company in which any of M. M. Mezzanine, L. L. Ritz and A. Schachter have invested or propose to invest, provided that the aggregate amount of such investments made by the said Company in any one company does not exceed 10% of the aggregate amount of the Company's investment in such company, and provided that such investment by the Company does not exceed \$100,000.00 and the said Directors shall not be obliged to account to the Company for any profit derived therefrom. Such authority shall cease and the Company to agree to make any such investment during the said period notwithstanding that the investment limit shall not be made until after the expiry of the said period."

5. To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

Shareholders have the right to attend and speak at the Annual General Meeting but not to vote thereon unless they are registered as shareholders in the register of shareholders on the day of the meeting. The following rights shall be exercisable by the shareholders on the day of the meeting:

Instructions as to voting must be given either to the Depositary or to a Paying Agent, Codel or Escrowee (or "Paying Agent") in writing not later than Tuesday, 16th October, 1990 and must be accompanied by the Shares in respect of which such instructions are given. The Depositary or Paying Agent shall be deemed to have received such instructions if it is in a blocked account by its order until after Friday, 19th October, 1990. Voting instructions forms may be obtained from any Paying Agent.

On deposit of a US\$250 with or to the order of a Paying Agent the holder thereof may obtain a receipt which will entitle him to attend and speak at the Annual General Meeting.

Shares deposited with or to the order of a Paying Agent will not be released until the first of (a) the conclusion of the meeting or (b) the expiry of any adjournment thereof or (c) the surrender to the Paying Agent, but not less than 48 hours before the time for which such meeting or any adjournment thereof is convened, of the receipt issued by the Paying Agent in respect of such deposited Shares which is to be released to the BCR or BCRs dealing with its agreement to be held to its order. The Paying Agent shall promptly give notice to the Depositary of such surrender or release.

Copies of the Company's Annual Report may be obtained from any of the Paying Agents listed below and Escrowee and Codel.

Depositary and Principal Paying Agent
Manufacturers Hanover Bank (Guernsey) Limited,
Albion House, PO Box 92, South End, Guernsey,
St. Peter Port, Guernsey, Channel Islands

Paying Agents
Banking Trust Luxembourg S.A.,
14 Boulevard Roosevelt,
Luxembourg, Grand Duché de Luxembourg
Manufacturers Hanover Trust Company,
Bockenhofener Landstrasse 51-53,
D-6000 Frankfurt-am-Main 1, West Germany
The Adelphi, John Adam Street, London WC2N 6HT

Manufacturers Hanover Trust Company,
Edinburgh House, 43rd Floor,
16 Queens Road Central, Hong Kong
Morgan Guaranty Trust Company of New York,
14 Place Vendôme, 75001 Paris, France

St. Peter Port, Guernsey
Dated 28th September, 1990

by Manufacturers Hanover Bank (Guernsey) Limited
Depositary

ASIA SUPER GROWTH FUND, SICAV
société d'investissement à capital variable
Registered Office: Luxembourg, 14, rue Aldringen

R.C. Luxembourg Section B 26,198
DIVIDEND ANNOUNCEMENT

The Board of Directors has announced an interim dividend of: US\$ 0.10 per share
to shares subscribed and in circulation on July 31st, 1990
Ex-dividend date of August 1st, 1990, payable on or after October 1st, 1990 against presentation of coupon n°2. The shareholders can cash the dividend at the following bank:
Banque Générale du Luxembourg S.A.
27, avenue Montebello
Luxembourg

The Board of Directors



United Kingdom

U.S.\$4,000,000,000

Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that, for the

UK COMPANY NEWS

Interest charges limit Utd News to 4% advance

By Andrew Hill

UNITED NEWSPAPERS, which publishes the Daily Express, Sunday Express and Daily Star, warned yesterday that 1990 profits might be lower than last year because of depressed advertising expenditure in the UK and the US.

The publishing group, which also owns regional newspapers, business and consumer magazines and electronic information services, held its interim dividend at 7.5p for the second year running after earnings per share slipped from 18.9p to 17.9p in the first half.

Pre-tax profits in the six months to June 30 were up only 4 per cent from £54.5m to £56.6m after interest charges more than doubled to £14.2m (£6.7m).

Lord Stevens of Ludgate, chairman, said he did not foresee any improvement in the rest of the year and expected a reduced performance in the second half.

Trading profits rose 16 per cent to £68.7m (£59.4m) on turnover of £423.74m (£401.55m), 5.5 per cent higher.

However, excluding a pension credit adjustment of about £2.3m, trading profits would have risen only 12 per cent, and pre-tax profits would have fallen slightly.

The group blamed the increase in interest charges on the increased borrowings to fund continued capital expenditure on the national and regional newspaper division, and the unspecified cost of buying out Sir Robert McAlpine & Sons, United's joint venture partner in the construction of Express Newspapers' new London headquarters.

Mr Graham Wilson, United's finance director, said the £180m three-year capital expenditure programme would be complete by the second quarter of next year. He was not unduly concerned by the drop in interest cover from a little more than nine to about five times.

"I'm not concerned about it, but to say that doesn't mean that I'm flippant about it. I think it's a perfectly sustainable level of interest cover," he said.

COMMENT

Hollinger, the Canadian media company which owns the Daily Telegraph, still controls 9 per cent of United Newspapers, but speculation that the group might seek to buy all or part of United seems to be ebbling. In the current climate any expansion in the newspaper industry would be distinctly risky, as United seems to realise. Its first priority is to reduce debt, and then, if opportunities arise, to develop the core businesses through judicious acquisition. Such expansion may be a long time coming. Analysts saw little to surprise them in yesterday's statement by Lord Stevens, but they do not expect a swift recovery in the newspaper and magazine advertising market even if UK interest rates are reduced. United's shares closed down 1p at 280p yesterday. The best shareholders can hope for this year are profits of £118m, which would put the shares on a prospective multiple of about 8.5 times earnings. But United is more likely to slip below last year's full-year profits of £111m.

Lord King to head BA until 1992

By Paul Betts, Aerospace Correspondent

LORD KING has had his contract as chairman of British Airways extended until the end of 1992.

This has come to light in the US version of the airline's annual report and suggests that the status quo is likely to continue in the top management of the airline for the next two years.

The UK version of the report made no mention of the extension of Lord King's three-year mandate as chairman at the end of last year.

In recent months there has been speculation in the City and in the aviation industry that Lord King, who was 73 last August, might consider stepping down as the airline's chairman. He joined the board in 1980 and became chairman in 1981.

Sir Colin Marshall, the airline's deputy chairman and chief executive since 1983, has long been regarded as Lord King's most likely successor. However, Sir Michael Angus, the Unilever chairman who joined the BA board as another deputy chairman last year, has also been tipped as a possible successor.

But confirmation that his mandate was renewed until the end of 1992 appears to be a clear indication that Lord King plans to remain at the helm of the airline which he has led for the past ten years.

However, BA, like other leading carriers, is facing increasing difficulties because of the economic downturn and rising costs. Kleinwort Benson has cut BA's full year profit forecast from £410m to £345m for the current year and from £370m to £280m for 1991-92.

Close Bros profits climb to over £12m

By Nigel Clark

Record pre-tax profits of £12.1m, against £10.6m, were reported by Close Brothers, the merchant banking and investment group, in the year to July 31.

Mr Hugh Ashton, chairman, said the diversity of profit centres had helped the result.

There were good performances from Close Asset Finance, Prompt and the Treasury division.

The two disappointing areas were both property-related, the residential mortgage business and its property joint ventures.

Tax of £4.15m (£3.87m) left attributable profits of £7.95m (£5.98m) with earnings per share of 19.5p (16.2p).

A proposed final dividend of 5.4p makes a total for the year of 8p (6.75p).

Vickers rises 24% to £40m and wins £150m tanks order

By Andrew Bolger

VICKERS, the engineering, defence and luxury cars group, yesterday reported a 21 per cent increase in taxable profits and a £150m tanks order.

The company declined to identify the buyer but it is thought likely to be one of the smaller Middle Eastern states.

Pre-tax profits rose to £39.8m in the six months to June 30, on turnover ahead 3.2 per cent to £367.1m. Earnings per share rose in line with profits to 10.7p and the interim dividend is lifted by 12 pence to 3.7p.

Rolls-Royce Motor Cars made steady progress. However, in recent weeks conditions in North America had become less certain as the crisis in the Gulf had added to existing concerns about the US economy.

Vickers said the development of the Challenger 2 tank was proceeding extremely successfully.

Sir David Plastow, chairman and chief executive, said the Howson-Algraphy lithographic plates business had been sold for £245m at the peak of its performance within Vickers. The money realised had now been reinvested in three acquisitions: Ross Catherall, which makes advanced alloys castings; Cosworth, the high-per-



Sir David - faith in premium brands may prove justified

formance car engine specialist; and Cantieri Riva, a luxury powerboat manufacturer.

COMMENT

The Vickers share price jumped on the announcement of profits at the top end of expectations, but fell back to close 3p down on the day at 190p as the market focused on the group's caution about the trading outlook for Rolls-Royce Motor Cars. Forecast full-year

profits of £97m put the shares on a prospective multiple of 7.2 - not particularly cheap in a depressed sector. The group has no gearing and Sir David's faith in premium brands being more recession-proof than run-of-the-mill products may prove justified. However, it is difficult to see the shares moving significantly until the uncertainty regarding Challenger 2 and Rolls-Royce cars is resolved.

Further Food Industries' disposals

THE SALE of the malting, grain handling, cold storage and fruit processing divisions of Food Industries is now expected after the disposal of the Irish agribusiness group's dairy division yesterday, writes Kieran Cooke.

That business was bought by Golden Vale, another Irish food group, for £28m (£26.5m). It made profits last year of £3.6m on sales of £68m, out of Food

Industries total profits in 1989 of £23.03m on sales of £126.7m. The deal makes Golden Vale the largest dairy concern in Ireland.

The break up of Food Industries is a consequence of the dire financial position of Goodman International, the privately-owned beef processing and exporting company headed by Mr Larry Goodman.

which has debts of more than £245m, has a 68 per cent stake in Food Industries, and this is one of the assets which the bankers are eyeing in their search to recover some of their loans.

Mr David Dilger, Food Industries' chief executive, said that proceeds from the sale to Golden Vale would initially be used to eliminate group borrowings.

CARBO

"The development of the Group to a multi-product, multi-country business has proved to be strategically correct."

reports Trevor Egan
Chairman and Chief Executive

- Pre-tax profit up by 10.2%
- Polybau and Plastics performing well
- Focus on abrasives export markets
- Plastics capacity increased by investment

INTERIM RESULTS

Six months to 30th June	1990 £'000	1989 £'000
Sales	39,252	32,167
Profit before taxation	2,420	2,196
Taxation	1,041	944
Earnings per Share	10.5p	9.5p
Dividend per 5p Ordinary Share	2.8p	2.5p

Copies of the full Interim Report are available from H. Kent, Carbo plc, Lakeside, P.O. Box 55, Trafford Park, Manchester M17 1HP. Carbo plc manufactures and markets industrial abrasive products, specialist resins, polyester concrete drainage products and plastic moulded components.

U.S.\$100,000,000

Floating Rate Subordinated Loan
Participation Certificates due 2000

Issued by The Nikko Securities Co. (Deutschland) GmbH
for the purpose of funding and maintaining a subordinated loan to

The Ashikaga Bank, Ltd.

Notice is hereby given that for the three months interest period from 28 September, 1990 to 28 December, 1990 the Certificates will carry a Coupon Rate of 8.35 per annum.

Coupon payable on 28 December, 1990 will amount to
US\$2,337.08 per US\$100,000.00 Certificate.

The Mitsubishi Bank, Limited
London Branch
As Agent Bank

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres- ponding dividend	Total for year	Total last year
Bailey (Bar)	1.4	Jan 8	1.4	1.9	1.9
Beazer	5.05	-	5.05	7.75	7.5
Bosch	2.5	Nov 23	2.25	-	5.75
Brent Walker	5	Jan 2	5	-	15
Carbal Region	0.5	Nov 16	0.3	-	0.9
Carbo	2.8	Nov 30	2.5	-	6.8
Claydon	21	Dec 19	3.5	-	10
Clifford Foods	4	Nov 9	3.6	-	10
Close Brothers	5.4	Oct 28	4.85	8	6.75
Dolphin Peak	1.5	Nov 14	1.2	-	3.7
EW Fast	1.11	Nov 2	-	-	3.5
Great Southern	31	Nov 12	2.8	-	8
Halestead (James)	8.5	Nov 30	5.75	10.5	9.5
Harding	1.12	Nov 15	1.1	-	2.75
How	1.35	Nov 23	1.35	-	3.6
Lincol	3.3	Nov 2	3.1	5.1	4.8
Redland	8.25	Nov 12	7.5	-	23.35
Scott Cowells	1.5	Dec 3	1.5	-	3.5
Smilex O'snell	1.5	Nov 7	3.5	3	5
Sintron	0.3	Nov 18	1	-	2.84
T&S Stores	21	Nov 30	1.5	-	4
Thurston Barnes	0.85	Nov 30	0.85	-	2.5
Trusthouse Forte	2.75	Nov 18	2.5	-	8.86
TV-am	4	Oct 16	2	-	10
Utd Newspapers	7.51	Nov 16	7.5	-	21
Vickers	3.7	Nov 7	3.3	-	8.9
Whitman	2.5	Nov 12	2	-	6.25

Dividends shown pence per share net except where otherwise stated.
*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Special dividend.

SHOULDN'T YOU BE WATCHING TV-am?



"ANOTHER RECORD HALF-YEAR"

Half-year to 31st July (Unaudited)	1990	1989	% change
Turnover	£41.5m	£36.1m	+15%
Profit Before Tax	£11.6m	£9.7m	+19%
Earnings Per Share	11.1p	9.5p	+17%
Dividend Per Share	4.0p	2.0p	+100%

"We have achieved excellent growth in both turnover and profits. Our advertising revenue has increased by 13.3 percent against the background of the ITV year-on-year increase of only 3.1 percent."

TV-am's revenue remains buoyant with programmes which attract 73 percent of the breakfast audience, and maintain a viewing profile which is biased towards young and high-spending consumers.

During the past six months our news operation has covered major national and international events with distinction. Our flagship news and current affairs programme 'Frost on Sunday' continues to make a significant impact on news headlines."

IAN IRVINE, CHAIRMAN

TV-am

U.S. \$100,000,000

GW Overseas Finance N.V.
Guaranteed Floating Rate Notes
Due 1994

Unconditionally guaranteed by

GW
Great Western Financial Corporation

Interest Rate	8% per annum
Interest Period	28th September 1990 28th March 1991
Interest Amount per U.S. \$10,000 Note due 28th March 1991	U.S. \$433.65

Credit Suisse First Boston Limited
Agent Bank

U.S. \$75,000,000

GZ BANK

Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Floating Rate Subordinated Notes Due 1991

Interest Rate	8% per annum
Interest Period	28th September 1990 31st December 1990
Interest Amount per U.S. \$10,000 Note due 31st December 1990	U.S. \$22.85

Credit Suisse First Boston Limited
Agent Bank

U.S. \$100,000,000

Issuance

Floating rate participation certificates due 1992

Issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale
(a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 28 September 1990 to 31 October 1990 has been fixed at 8 1/2%. Interest accrued for the above period and payable on 31 January 1991 will amount to US\$77.93 per US\$10,000 Certificate.

Agent: Morgan Guaranty Trust Company
JPMorgan

U.S. \$200,000,000

Banco di Santo Spirito S.p.A.
(Incorporated with limited liability in the Republic of Italy)

London Branch

Floating Rate Deposit Receipts due 1993

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from September 28, 1990 to March 28, 1991 the Notes will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, March 28, 1991 will be U.S. \$424.22 for Notes in denominations of U.S. \$10,000 and U.S. \$4,242.22 for Notes in denominations of U.S. \$100,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

September 28, 1990

Yasuda Trust and Banking (Luxembourg) S.A.

US\$ 50,000,000 Floating/Fixed Rate Guaranteed Notes Due 2000

Guaranteed by
The Yasuda Trust and Banking Company, Limited

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the interest period 28th September 1990 to 28th March 1991 has been fixed at 8.8% p.a. The coupon amount payable on 28th March 1991 will be US\$ 221.22 per US\$ 5,000 Note.

The Yasuda Trust and Banking Co., Ltd.
London, Agent Bank

Santa Barbara Savings and Loan Association
(Incorporated under the laws of the State of California)

U.S. \$400,000,000

Collateralized Floating Rate Notes due September 1996

Notice is hereby given that the Rate of Interest has been fixed at 8.5625% p.a. and that the interest payable on the relevant interest Payment Date, December 28, 1990, against Coupon No. 17 in respect of U.S. \$100,000 nominal of the Notes will be U.S. \$2,164.41.

September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S. \$500,000,000

CITICORP
(Incorporated in Delaware)

Subordinated Floating Rate Notes Due January 30, 1998

Notice is hereby given that the Rate of Interest has been fixed at 8.575% p.a. and that the interest payable on the relevant interest Payment Date, October 31, 1990, against Coupon No. 57 in respect of U.S. \$10,000 nominal of the Notes will be US\$78.60.

September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S. \$100,000,000

Kemira Oy

Floating Rate Notes Due 1995
of which U.S. \$75,000,000
has been issued as the Initial Tranche

Interest Rate	8% per annum
Interest Period	28th September 1990 28th March 1991
Interest Amount per U.S. \$10,000 Note due 28th March 1991	U.S. \$433.65

Credit Suisse First Boston Limited
Agent Bank

U.S. \$75,000,000

Comerica Incorporated

Floating Rate Subordinated Capital Notes Due 1997

Interest Rate	8% per annum
Interest Period	28th September 1990 31st December 1990
Interest Amount per U.S. \$50,000 Note due 31st December 1990	U.S. \$1,117.88

Credit Suisse First Boston Limited
Agent Bank

Wells Fargo & Company

US\$150,000,000

Floating rate subordinated notes due 1992

In accordance with the provisions of the notes, notice is hereby given that for the interest period 28 September 1990 to 31 October 1990 the notes will carry an interest rate of 8.60% per annum. Interest payable on the relevant interest payment date 31 October 1990 will amount to US\$78.83 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

Wells Fargo & Company

US\$200,000,000

Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the interest period 28 September 1990 to 31 October 1990 the notes will carry an interest rate of 8 1/2% per annum. Interest payable on the relevant interest payment date 31 October 1990 will amount to US\$79.06 per US\$10,000 note and US\$395.30 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

U.S. \$60,000,000

MANUFACTURERS NATIONAL CORPORATION
(Incorporated in the State of Delaware)

Subordinated Floating Rate Notes due September 1996
Issue Price 100%

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from September 28, 1990 to March 28, 1991 the Notes will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, March 28, 1991 will be U.S. \$439.38 for Notes in denominations of U.S. \$10,000 and U.S. \$10,938.28 for Notes in denominations of U.S. \$250,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

September 28, 1990

U.S. \$188,100,000

Banco Internacional S.N.C.

Floating Rate Notes Due 1991

In accordance with the provisions of the Fiscal Agency Agreement between Banco Internacional S.N.C. and First Interstate Capital Markets Limited, dated as of 15th September, 1986 notice is hereby given that the Rate of Interest for the next six month Interest Period has been fixed at 9.25% p.a. and that the interest payable in relative to Interest Payment Date, 28th March, 1991 in respect of U.S. \$100,000 nominal amount of the Notes will be U.S. \$4,650.69.

Reference Agent
First Interstate Capital Markets Limited
28th September, 1990

AMERICAN EXPRESS BANK

U.S. \$100,000,000

Floating Rate Subordinated Capital Notes Due 1997

Notice is hereby given that the Rate of Interest has been fixed at 8.625% p.a. and that the interest payable in respect of U.S. \$10,000 principal amount of Notes for the period September 28, 1990 to December 31, 1990 will be US\$225.21.

September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

CITICORP

U.S. \$600,000,000

Subordinated Floating Rate Notes Due October 25, 2005

Notice is hereby given that the Rate of Interest has been fixed at 8.6% p.a. and that the interest payable on the relevant interest Payment Date, October 31, 1990, against Coupon No. 60 in respect of U.S. \$10,000 nominal of the Notes will be US\$78.63.

September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

UK COMPANY NEWS

Polly Peck investigation reveals ease of veiling transactions SE maze of share ownership

By Richard Waters and Richard Donkin

INVESTIGATIONS of dealing in Polly Peck shares reveal how easy it is to veil transactions through the London stock market - and how difficult it is for the authorities to investigate suspected securities frauds carried out on an international scale.

It has long been realised that the ability for shares in UK companies to be held in offshore nominee names makes it extremely difficult, and sometimes impossible, to uncover the true owners.

The government, when drawing up the 1989 Companies Act, had the opportunity to tackle this problem. However, it shied away from requiring the true owners to be disclosed when any new shareholdings are registered.

It was argued that the change would have made it prohibitively expensive for institutions to deal through nominee accounts.

One result is that the people behind deals in Polly Peck shares by a range of Swiss-based nominee companies - among them Riverbridge Investments, Gateway Investments and Triton - have been difficult to uncover.

Faced with such nominees, companies have to fall back on

Section 212 of the Companies Act, under which they can demand information about the true owners of their shares. This can be a slow and messy business: behind a nominee may be another nominee, and behind that another. Pursuing this chain takes time. If satisfactory information is not available, companies can ask the courts to take away the nominee's voting and selling rights of the shareholder.

Polly Peck sent out a barrage of section 212 notices more than a year ago, but says it discovered nothing sinister behind any of the nominees it investigated.

Investigators, such as the Serious Fraud Office, have their own difficulties. The UK has no Memorandum of Understanding with Switzerland, which would provide the regulatory authorities with a framework for communication.

The Serious Fraud Office is hoping that reciprocity arrangements in the Criminal Justice (International Co-operation) Act 1990, which received Royal Assent in March and is expected to come into force at the end of the year, will ease their attempts to secure information overseas.

The act provides for mutual

assistance between the UK and other jurisdictions. One of the most important parts of the act is Section 4 which allows the UK, subject to approval by the Home Secretary, to provide evidence for investigations overseas. Without that provision the laws in many other countries prevent mutual assistance.

At present evidence in Switzerland, for example, can only be obtained after charges have been laid - one of the reasons why many SFO cases have taken so long to come before the courts.

These are not the only obstacles to discovering who owns or has been dealing in the shares of Polly Peck.

Disclosure rules under the Companies Act and Takeover Code have been tightened up in recent years. But such rules do not always work.

That became clear earlier this week, when two large sales of Polly Peck shares that should have been published under the Takeover Code six weeks ago were finally disclosed to the market.

Also, Polly Peck has not met its legal obligations to publish information about its shareholdings. The company does not maintain a full register of

directors' shareholdings; as required under section 234 of the Companies Act.

"An awful lot of work has been done on it [the register]. We're satisfied we know exactly how many shares are owned, although not all the nominees they are owned through," Mr Dominic Henry, head of investor relations at Polly Peck, said yesterday.

"There are a lot of guilty consciences here about it," he added.

An interested member of the public has little chance of discovering what is happening to a company's shareholdings. Apart from not being able to get behind nominees, there is the additional problem of when, and even whether, shareholdings appear on a public register.

Under the present settlement system, it takes an average of two-three weeks after a trade for the deal to appear on a company's share register, and sometimes considerably longer. Some shareholdings can disappear altogether. By selling shares at the close of one of the International Stock Exchange's two-week accounts and then buying them back, the holding never appears on a company's public register.

TV-am up 19% and confident on franchise

By David Owen

TV-AM, the ITV franchise holder for breakfast television, yesterday reported a 19 per cent advance in interim profits buoyed by higher investment income and advertising revenues, as well as a £260,000 decline in the group's Exchequer levy.

The company is doubling its interim dividend to 4p. Mr Bruce Gyngell, managing director, said that this was partly an indication of the company's confidence that it would retain its franchise.

"The IBA has announced that there will be a national breakfast licence advertised next year and our team is preparing our licence application with confidence," the company said.

The shares climbed 9p to close at 191p. Pre-tax profit for the six months to July 31 rose to £11.55m (£9.78m) on turnover of £41.45m (£36.09m).

Operating expenses increased by 30 per cent to £28.22m (£23.51m). This was

attributed to the higher net subsidy to Channel 4 coupled with an increased investment in children's programming.

Advertising revenues generated by TV-am alone were ahead by 7.5 per cent in the period to £27.1m (£24.5m). In addition, the group sold £3.7m (£1.5m) of advertising in Channel 4 early morning programmes.

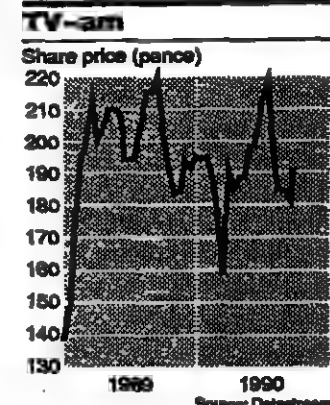
The group said that it had already sold a large proportion of its second half advertising capacity.

"We are fairly encouraged by what happened in August," said Mr Ian Irvine, chairman.

Investment income advanced to £3.15m (£2.21m) and the Exchequer levy dipped to £4.5m (£5.07m). Earnings per share improved to 11.1p (9.5p).

Even without the sharp dividend increase, these results would have been encouraging

TV-am



and the shares reacted accordingly. Allowing for the company's seasonal bias towards the second half, a full-year figure of £28m should now be attainable. With each fresh confirmation of the group's comparative immunity to the advertising downturn, however, the likelihood that it will fall victim to its own success in the

upcoming franchise round increases.

All but short-term players will therefore need to share management's confidence of the group's ability to keep its licence if they are to consider investing. Unless, that is, they are impressed by the money-generating potential of, say, a shopping mall in Camden. On the positive side, the incumbents' prospects have improved with each step that the selection process has moved away from an auction to the highest bidder.

The economic downturn has also arrived at a good time if it serves to whittle away at the list of potential competitors. By the break-fast-time franchise remains by its very nature among the most attractive on offer because of its high profitability and relatively low quality threshold. TV-am must thus be considered to be among the more vulnerable of the 16 current franchise holders.

Great Southern up 23% in spite of higher interest

By Andrew Hill

GREAT SOUTHERN Group, the funeral director, pushed up profits by 23 per cent to £2.08m in the first half of 1990, compared with £1.68m in the equivalent period.

However, like its largest quoted rival, FPG Hodgson Kenyon International, Great Southern's profits were held back by interest charges, which rose from £627,000 to £978,000.

Both companies have had difficulty selling surplus properties in the depressed market, and Great Southern said yesterday that it still had to dispose of about £2m worth of property, which would bring down gearing from 115 per cent.

Great Southern did not buy any businesses during the first half of the year, but Mr Eric Spencer, deputy chairman and chief executive, said the group had increased market share and improved margins. An interim dividend of 3p (2.6p) is

declared and earnings per share rose to 8.6p (8.06p).

Group turnover rose from £10.5m to £13m during the period and operating margins were up to 23.5 per cent (21 per cent).

Retail funeral services made £2.19m (£1.56m) on turnover of £9.76m (£7.82m), profits from ancillary services were almost static at £185,000 (£187,000) while crematoria and cemeteries increased profits to £879,000 (£460,000).

Mr Spencer said he hoped there would be increasing growth from Chosen Heritage, Great Southern's pre-paid funeral plan, which is now to be marketed through 2,300 post offices. About 1,000 funerals have already been carried out by Great Southern under the plan and a further 600 for other funeral directors.

Great Southern's shares have languished at below 200p until recently. They closed unchanged at 215p yesterday.

PUBLIC WORKS LOAN BOARD RATES

Term	Effective September 26		Effective October 1		Effective October 1	
	By 1991	By 1992	By 1991	By 1992	By 1991	By 1992
Over 1 up to 2	13 1/2	13 1/2	13 1/2	14 1/2	14 1/2	14 1/2
Over 2 up to 3	13 1/2	13 1/2	13 1/2	14 1/2	14 1/2	14 1/2
Over 3 up to 4	12 1/2	12 1/2	12 1/2	13 1/2	13 1/2	13 1/2
Over 4 up to 5	12 1/2	12 1/2	12 1/2	13 1/2	13 1/2	13 1/2
Over 5 up to 6	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Over 6 up to 7	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Over 7 up to 8	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Over 8 up to 9	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Over 9 up to 10	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Over 10 up to 15	12 1/2	12 1/2	11 1/2	12 1/2	12 1/2	12 1/2
Over 15 up to 25	12 1/2	11 1/2	11 1/2	12 1/2	12 1/2	11 1/2
Over 25	11 1/2	11 1/2	11 1/2	12 1/2	11 1/2	11 1/2

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. ‡Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). §With half-yearly payments of interest only.

THE UNITED MEXICAN STATES

US\$2,556,093,000

Collateralized floating rate bond due 2008

In accordance with the terms and conditions of the bonds, the rate of interest for the interest period 28 September 1990 to 28 March 1991 has been fixed at 10 1/4% per annum. Interest payable on 28 March 1991 will be US\$12,726.56 on each US\$250,000 principal amount of the bonds.

Agent: Morgan Guaranty Trust Company
JPMorgan

COMMERCIAL BANK OF LONDON

RESULTS FOR SIX MONTHS ENDED 30TH JUNE 1990 (UNAUDITED)

The profit attributable to Shareholders for the half year ended 30th June 1990 has increased by 10% over the corresponding period last year.

The profit before taxation for the half year ended 30th June 1990 has increased due to the exceptional losses discussed below.

It is anticipated that profits for the full year to 31st December 1990 will also show an increase over last year.

	6 months to 30th June 1990	6 months to 30th June 1989
Gross Income (excluding exceptional items)	£1,294,673	£2,071,817
Profit before taxation	227,411	521,169
On ordinary activities	2,064,961	2,064,961
Exceptional items	2,064,961	2,064,961
Taxation	185,998	210,000
On ordinary activities	2,064,961	2,064,961
Exceptional items	2,064,961	2,064,961
Profit attributable to shareholders	2,251,261	210,000
Amount allocated by the dividend	2,251,261	210,000
Reserves per £5 share	28p	21p

During the half year an exceptional profit has been made from the sale of the investment in Yim Cheuk Shuen. This amounted to £5,454,233 and with a view to strengthening the Bank's position it was allocated: £1,687,392 towards writing off the remaining Greek shares which are 'blocked' and making £2,000,000 General Provision, £700,000 Specific Provision and £2,066,841 Tax Provision.

The biggest part of our investment in Greek Shares which was 'blocked' has also been sold and the proceeds are available to 'unlock' Dividends. Until the 'Blocked' Dividends are released and their trading equivalent is realized in the UK this sum is reflected in our accounts as £1.

No interim dividend to be paid.

Copies of this announcement will be available to the public from the registered office of the Company, Bankside House 107-112 London Wall Street, London EC3A 4AE

MITSUI TAIYO KOBE ASIA LIMITED
(Incorporated in the Cayman Islands)

US\$ 1,200,000,000

Subordinated Floating Rate Notes 2000

In accordance with the provisions of the Notes, notice is hereby given that the interest rate for the three month period commencing 27th September, 1990 will be 8.7375% per annum. Coupon Payment Date 27th December, 1990.

Coupon Amounts will be:

US\$ 22,086.46 on Notes of US\$ 1,000,000
US\$ 11,043.23 on Notes of US\$ 500,000
US\$ 2,208.65 on Notes of US\$ 100,000

MITSUI TAIYO KOBE TRUST INTERNATIONAL LIMITED
Agent Bank

PAINE WEBBER GROUP INC.

US\$200,000,000

Subordinated floating rate notes due September 1993

For the six months 28 September 1990 to 28 March 1991 the notes will carry an interest rate of 8 1/8% per annum and interest payable on the relevant interest payment date 28 March 1991 will amount to US\$446.22 per US\$10,000 note and US\$4,462.15 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

UK COMPANY NEWS

Clayform turnaround to £10m loss in first half

By Jane Fuller

CLAYFORM Properties, the property developer which last year completed a £120m takeover of the shoe retailer Stead & Simpson, plummeted to a pre-tax loss of £9.7m in the first half of the year, compared with a profit of £8m for the corresponding period of 1989.

The loss per share was 17.3p (earnings of 16p) and the interim dividend is cut from 3.5p to 1p. The share price fell 22p to 44p yesterday.

"I am most disappointed," said Mr Bryan Burleson, chairman, who explained that £6.3m of the deficit comprised exceptional provisions against losses on property developments, including one at Cannon Street in the City of London, and a write-off of capitalised interest.

He blamed the industry's recession, which he said showed little sign of early alleviation.

Operating profit slipped to

£5.19m (£5.49m), but net interest payable shot up to £2.73m (£2.00m).

Mr Robert Ware, finance director, said borrowings now stood at £110m, compared with £128m at the end of June. Any change in the 75 per cent gearing would be affected by an expected reduction in the value of the property portfolio at the year-end.

About £70m of borrowings related to Stead and Simpson, which made a contribution to operating profit of about £2m. Through weeding out loss-making shops, leaving a total of 286, Stead had improved its first-half performance and it traditionally had a stronger second half, he said. Its £90.1m sales more than accounted for a rise in total turnover to £64.7m (£18.81m).

Rental income increased to about £3m at the gross profit level, but the contribution from property development

and trading fell from £2.89m to £810,000. Mr Ware said the ongoing development programme was small. The company was committed to spending of less than £8m by the end of the year.

With the interest bill likely to total £18m for the full year, the net annual deficit, if no more property were sold, would amount to about £4m after retailing and investment profits. "On our current bank facilities, we could keep going for eight years," Mr Ware said.

Several projects had been completed and were being let, notably at the Schofields Centre in Leeds. An example of the difficulties being faced was the collapse after exchange of contract of two deals to let office space in Bristol.

Disposals since June included nearly 26m for motor dealerships acquired with Stead & Simpson.

Clifford Foods doubles to £2.68m

By Clay Harris, Consumer Industries Editor

CLIFFORD FOODS, the dairy products, fruit juices and chilled foods group, continued its recovery in the six months to June 30, increasing pre-tax profits to £2.68m, nearly twice the £1.35m reported in the first half of 1989.

Operating profits rose to a record £2.46m (£1.76m), but a higher interest charge meant that the pre-tax total only matched the previous best interim figure achieved in 1988.

Turnover expanded by 11 per cent to £72.57m (£65.57m).

The figures are not strictly comparable because Clifford has now franchised more than 40 per cent of its doorstep milk deliveries in Berkshire and Oxfordshire. It reports those sales at wholesale rather than retail prices.

Mr John Clifford, chairman, said the independent operators had stemmed the decline in deliveries of bottled milk, but overall sales in that division still slipped by 6 per cent.

However, the improvement in margins also reflected Clifford's success in introducing new higher-value products to its supermarket customers.

It also has benefited from more efficient milk processing after combining the management of its plants at Bracknell and Kiddingington.

Earnings per share rose in line with profits from 5.33p to 10.51p, and the interim dividend went up by 11 pence to 4p (3.6p), the first increase since 1988.

Purchases help Carbo growth

Carbo yesterday announced a 10 per cent rise in interim taxable profits from £2.2m to £2.42m, aided by contributions from acquisitions made in the latter half of 1989.

The Manchester-based company makes abrasives and specialist resins, polyester concrete drainage products and injection moulded plastic products.

Sales in the first half rose 29 per cent to £39.25m (£31.17m), the dividend is raised by 0.3p to 2.8p on earnings per share of 10.5p (8.5p).

Barings hit by downturn in Japanese markets

By David Lascelles, Banking Editor

BARINGS, the privately-owned merchant banking group, said yesterday that its profits for the first half of the year were down on the previous year, confirming the widening impact of the tougher economic climate on the banking sector.

The group gave no details, though it commented: "Every major part of the group made a significant contribution with corporate finance operations of Barings Brothers having a particularly successful half year".

Mr Peter Baring, chairman, said that the downturn in the Japanese market had affected both the securities and underwriting business of the group.

But he remained very positive about Japan because of the size and strength of the economy.

Last year, Barings produced its first fully disclosed results. These showed pre-tax profits of £85.9m, more than half of which came from Barings Securities whose main strength is in the Far East.

NEWS DIGEST

Recovery at Serif Cowells

SERIF COWELLS announced first-half taxable profits of £1.8m, compared with £0.7m restated for the first half of 1989.

The leisure, publishing and printing group saw profits tumble from £6.32m to £2.68m for the whole of 1989, which was hit by losses and closure costs at its Cowells subsidiary. The 1989 figures have been restated to reflect the recovery of compensation paid to former Cowells directors.

Serif was well known for marketing the Trivial Pursuit board game in Europe. It has reverted to its original role as dedicated manufacturer of the board game. The board has also decided reluctantly to terminate its agreement to distribute Nintendo, a video game.

Sales in the six months to June 30 rose 48 per cent to £33.12m (£22.35m). Interest charges jumped to £1.1m (£343,000). The interim dividend has been maintained at 1.5p on earnings per share of 2.7p (1.5p).

Bostrom rises 23% to £1.8m midway

Bostrom, the vehicle seating manufacturer and specialist engineering group, has lifted pre-tax profits 23 per cent from £1.45m to £1.79m in the six months to June 30.

Organic growth underpinned KAP Seating, the division from which 66 per cent of sales are

exported, with share in some overseas markets increased. BFA (UK), the joint venture, began supplying seat frames for Jaguar's saloon car range in July, though volumes were lower than expected and start-up costs higher. This increased the venture's losses to £261,000 (£251,000).

Group turnover advanced to £18.82m (£12.72m) and earnings grew 19 per cent to 18p (10.9p) per share on a tax charge of 18.4 pence. The interim dividend is raised 11 pence to 2.5p (2.35p).

Sinclair Goldsmith declines to £1.51m

Tough market conditions and reduced margins led to Sinclair Goldsmith Holdings, the surveyor, estate agent and rating consultant, reporting taxable profits down from £2.12m to £1.51m for the year to May 31.

Turnover was stable at £5.94m (£5.93m). Investment income was £34,000 (£12,000) and interest income £270,000 (£180,000). However, staff and administrative costs came to £4.74m (£4m).

Earnings worked out at 8.5p (12.3p) per share and a final dividend of 1.5p (3.5p) is recommended, making 5p (5p) for the year.

Sintrom fears loss in third quarter

A further decline in trading conditions and a possible loss in the third quarter is forecast by Sintrom, an installer of network systems and distributor of computers. This led to a rapid decline in the share price which fell from 48p to 24p yesterday.

The loss warning came as the Reading-based group reported taxable profits down by 66 per cent to £230,000 (£948,000) for the six months to June 30. Turnover fell from £17.75m to £15.92m and earnings per share declined to 1.89p (5.89p).

Mr Tom Dalseg, chairman, said a review of overseas had been carried out and cost savings implemented for the second half.

However, with the uncertain economic climate customers have delayed purchasing computer equipment, with severe effect on the third quarter.

An interim dividend of 0.3p (1p) is declared.

10th year of profits growth at Lincat

Lincat Group, the USM-quoted catering equipment manufacturer, has achieved a 10th consecutive year of profits growth, albeit at a lower level this time.

The rise to £1.88m (£1.92m) was held to 7 per cent by sharply increased interest charges at £285,000 (£45,000). Turnover improved 26 per cent to £12.45m (£9.82m). Earnings were ahead at 13.88p (12.39p) and a final dividend of 3.3p (3.1p) has been recommended for a total of 5.1p (4.6p).

EW Fact improves 18% midway

EW Fact, the USM-quoted provider of tuition services, reported taxable profits 18 per cent ahead at £434,000 for the first half of 1990, against £368,000. Turnover improved from £1.5m to £2.32m.

Earnings per share came out at 5.48p (4.78p) and the interim dividend is being increased from 1p to 1.1p.

Higher interest hits Ben Bailey profits

The effect of higher interest charges and the poor performance of the merchanting division combined to reduce pre-tax profits at Ben Bailey Construction from £2.11m to £1.81m in the year to June 30.

Mr Richard Bailey, chairman of this Yorkshire-based house-builder, said that, in an

extremely difficult year for the building industry, he was pleased that turnover was ahead at £17.48m (£17.34m). Operating profits rose to £3.52m (£3.45m), but interest payable more than doubled to £712,000 (£384,000).

Earnings fell to 11.47p (18.01p) per share and the proposed final dividend is a maintained 1.4p for an unchanged 1.9p total.

Halstead recovers ground lost midway

James Halstead, the floor coverings, clothing and trailer tents manufacturer, turned a first-half 5 per cent downturn into a 5 per cent advance in the year to June 30.

Exports rose to a record level, with particular strength in Europe and Australia. Belstaff International, the garment subsidiary, recovered slightly from mid-year losses to break even for the year at the trading level.

Group taxable profits rose from £7.11m to £7.44m in the 12 months on sales of £57.99m (£52.91m). The final dividend has been raised to 5.5p, for a total of 10.5p (9.5p).

How Group shows decline to £1.49m

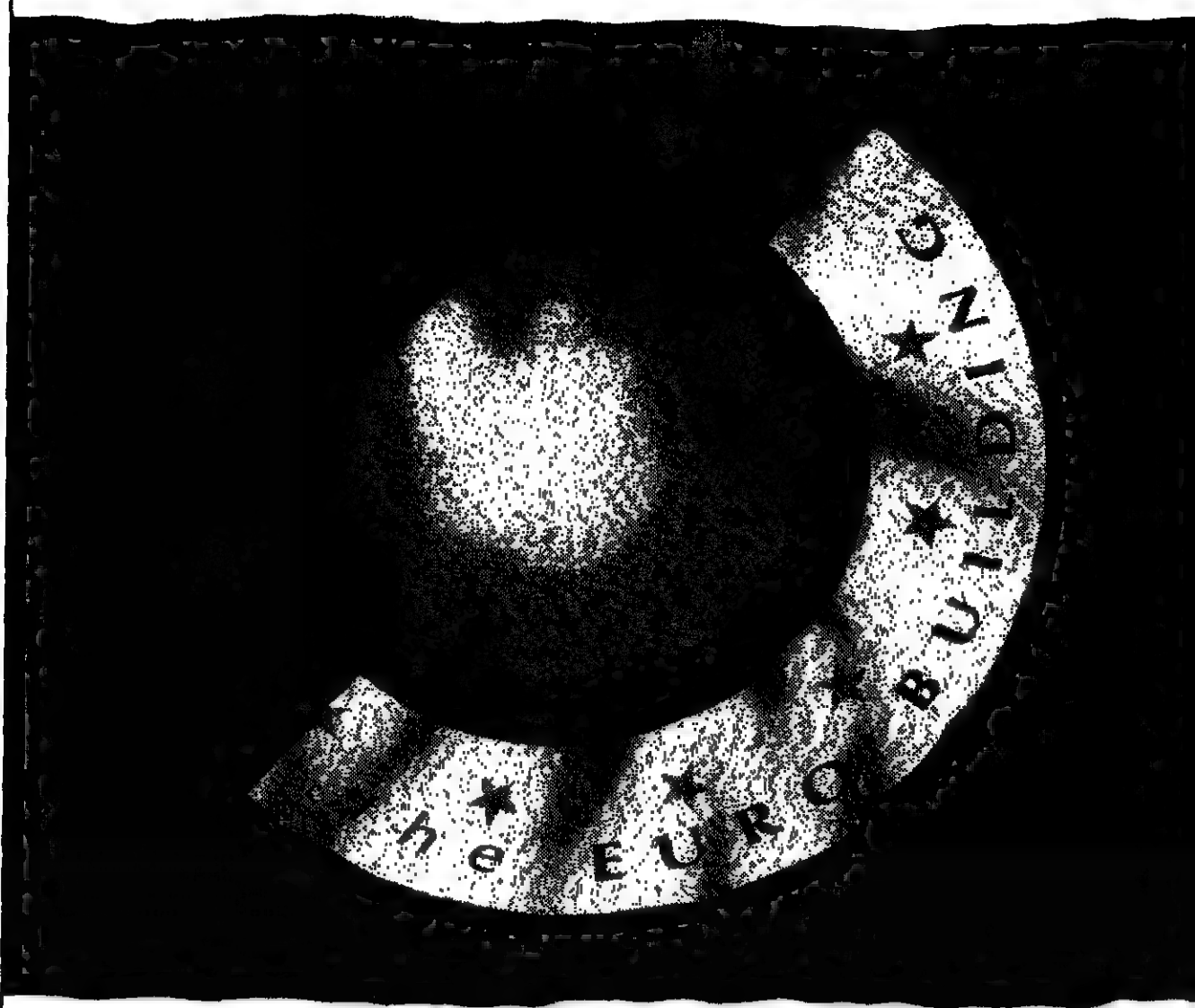
Taxable profits at How Group, a maker and installer of services to buildings, declined from £2.44m to £1.49m in the half-year to June 30, though the fall was exaggerated by exceptional profits of £566,000 last time.

Mr Peter How, chairman, stressed that the group was "by no means wholly dependent upon the fortunes of the market for new construction", and that every division had a good work load into 1991.

Turnover rose to £113.11m (£100.62m) and after tax of £597,000 (£593,000), earnings worked through down at 2.21p (3.9p). The interim dividend is maintained at 1.35p.

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September, 1990



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(The Company)

Italian Lire 100,000,000 12 percent.

Guaranteed Notes due 1992 ("Notes")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Società Generale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 4 of the Notes) incorporated in Italy.

The Company further gives notice that the Trust Deed and the Notes have been amended by a First Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

PIRELLI FINANCIAL SERVICES COMPANY N.V.

(The Company)

US\$ 50,000,000 Guaranteed

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The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Società Generale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 6 of the Bonds) incorporated in Italy and the letter of Support from Pirelli S.p.A. to the Trustee has been amended accordingly.

The Company further gives notice that the Trust Deed and the Bonds have been amended by a Third Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

PIRELLI FINANCIAL SERVICES COMPANY N.V.

(The Company)

ECU 75,000,000 5 percent.

Guaranteed Notes due 1993 ("Notes")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Società Generale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 5 of the Notes) incorporated in Italy.

The Company further gives notice that the Trust Deed and the Notes have been amended by a First Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

PIRELLI FINANCIAL SERVICES COMPANY N.V.

(The Company)

ECU 80,000,000 7 1/2 percent.

Guaranteed Notes due 1991 ("Notes")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Società Generale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 5 of the Notes) incorporated in Italy.

The Company further gives notice that the Trust Deed and the Notes have been amended by a Second Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

THE PROPERTY MARKET

Cracks in the system fully exposed

by Michael Brett

RECESSION exposes the weaknesses of financial markets and financial structures. There is little doubt now as to the depth of the recession in the UK's commercial property market. Evidence comes from the yields on which investors are prepared to buy property. According to agents Hillier Parker, the average yield for all classes of investment-grade property is now 8.7 per cent, higher than it was in the depths of the 1974-76 secondary banking and property market collapse. Many in the market expect yields to rise significantly further.

Lack of liquidity has always been one of the most serious structural weaknesses of the property market, closely followed by lack of dependable information. Both weaknesses are now being exposed. Bank lending boosted the asset price inflation of the 1980s. Now banks worldwide are counting their losses on that lending, particularly to the property sector, which in Britain has \$28bn of bank debt outstanding.

Lack of liquidity is exposing the other weaknesses. In Britain there are now so few investment transactions taking place that it is difficult to find comparables on which to base realistic property valuations. The Hillier Parker comparison

with the 1974-76 crisis is, as it happens, reinforced by plenty of anecdotal evidence. But now, as in the mid-1970s, it is very difficult to be precise as to yields or values.

The difficulties are reinforced by the volume of disinformation finding its way into the market, which rises during a recession. The game is to avoid conceding that rents, on which valuations are based, are often falling back sharply from their boom levels, particularly for shops and London offices.

A quoted £50 per square foot figure for an office building may, if the landlord concedes a year and a half's initial rent-free "fitting out period" to get the building let, be more realistic than the rental databases, however, that quoted £50 per square foot figure is another item of disinformation that distorts perceptions of the state of the market.

Even harder to evaluate are the *quid pro quo* deals. Take a real-life example: the mammoth Canary Wharf development in London's docklands. The Canadian developer Olympia & York has achieved lettings at £20 to £30 per square foot. But what exist-



"THE RENTAL'S £50 PER SQUARE FOOT, BUT I HAVE TO MEASURE IT OUT FOR YOU."

ing buildings or leases has it been prepared to take off the prospective tenants' hands - and at what potential cost to Olympia & York - to bring these tenants in?

We know that Olympia & York is buying the Telegraph's existing building as part of the deal that rehouses the newspaper group in the Canary Wharf tower. Given the facts and figures and a few rational assumptions, we could again calculate the real rent for Canary Wharf. But like so much information in the property business, these facts and

figures are not readily available.

A similar phenomenon is spilling over to sales of buildings. "Payola Properties has exchanged contracts for the sale of the freehold of its Veruca Towers development for \$54m..." and the like. But has Payola given the purchaser rental guarantees on the building? Worse, has it conceded a "put" option allowing the purchaser to sell the building back to Payola if certain value criteria are not achieved over the next few years? Does the "sale" rank as a genuine transaction at all, and does the price have any relevance as a yardstick?

The property market knows that deals like this are taking place, but they probably only surface where a public company is involved. Quoted property and trading group Finlan sold a couple of buildings near London's Royal Opera House in 1989 for £11.5m, but conceded a "put" option and bought them back for £2m more to forestall exercise of the option - it wrote off £2m in its books. Another quoted company, Sheraton Securities, lists details of a sale with a possible repurchase obligation in its recent annual report.

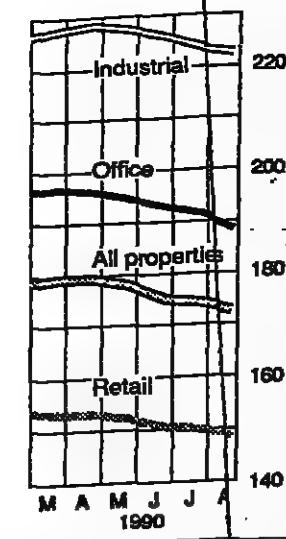
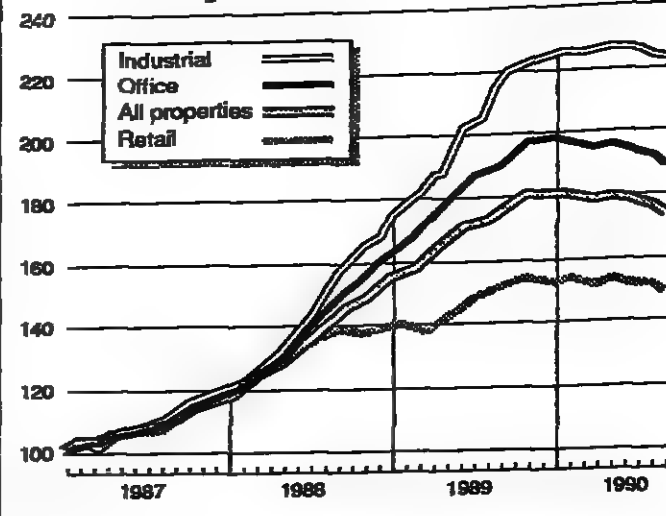
The lease structure in the UK distorts perceptions of rental levels. While rental values for much property doubled

between 1986 and 1989, not all tenants have yet been exposed to the higher rents. The pattern of five-year upward-only rent reviews means that at any one time there will be many tenants paying less than a realistic market rent and more than a few paying above the market rent once the market comes off the boil. The peak rental levels achieved during a boom - accepted as the yardstick for the whole market - are not in practice tested at the time across the market as a whole.

Perhaps that is one of the things that property yields are telling us at the moment. It is not simply that yields have risen because little rental growth is expected over the next couple of years and because there is not the liquidity to support property purchases. Even the present level of rents, established in a boom period, is suspect.

A building let at £35 per square foot and valued on a 5 per cent yield is worth much the same as an identical building let at £50 per square foot and valued on a yield of just over 7 per cent. When yields rise from 5 per cent to 7 per cent, perhaps they are telling us, among other things, that today's realistic rent is closer to £35 than the widely quoted £50.

IPD monthly index Total return, Dec 1986=100



Fall in returns persists

THE continuing fall in returns on commercial property accelerated in August, according to the latest monthly index figures from Investment Property Databank.

Rental growth was 0.3 per cent, more than offset by negative capital growth, which worsened to -1.9 per cent as the net yield widened to 5.9 per cent. As a result, total returns were -1.4 per cent.

The worst performance came in the office sector, where

rental growth was only 0.3 per cent on the month.

Year-on-year rental growth in office property has now dropped below 10 per cent for the first time in this cycle.

Office net yields rose sharply, from 5.3 per cent in July to 5.5 per cent in August, producing a 3.4 per cent drop in capital values. Total returns on office properties were therefore -1.9 per cent for the month.

The year-on-year total return figure turned negative for the first time: it was -0.7

in August.

In the retail sector, rental growth, 0.3 per cent, was more than offset by capital growth of -1.9 per cent. Total return in the retail sector was -1.4 per cent in August, and the year-on-year total return figure was -4.7 per cent.

The industrial sector produced the least bad returns in August, with rental growth of 0.5 per cent, capital growth of -0.9 per cent and total returns of -0.2 per cent.

Peter Martin

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COMMERCIAL PROPERTY SURVEYS

The Financial Times proposes to publish the
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19th October: Property in Greater Manchester
2nd November: Port Marina & Waterfront Development
23rd November: Property, Finance & Investment.

For full editorial synopsis and advertisement details,
please contact

Edward Batt on: 071 873 4196
Peter Shield on: 071 873 3284

Or write to them at
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One Southwark Bridge, London SE1 9HL

FINANCIAL TIMES
LONDON'S BUSINESS NEWS

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LEGAL NOTICES

THE HIGH COURT

1600 No. 100000 CL 5

IN THE MATTER OF

RESTATE INTERNATIONAL PLC

AND IN THE MATTER OF

THE COMPANIES ACT 1985

NOTICE is hereby given that a Petition was

presented to the High Court by the above named company,

seeking the following relief:-

(a) Confirmation of the reduction of the

share premium account of the company

from IR£2,282,000 to IR£2,222,000 by

offsetting against it the deficit on the

profit and loss account of the above

company of IR£60,000, the said reduction to be effected by the

cancellation of such share premium

account to the extent of IR£60,000.

(b) An Order confirming that part of the

capital of the company consisting of

US\$1,000 divided into 4,000 ordinary

shares of 25 cents each be reduced to

US\$1,750 divided into 7 ordinary shares

of 25 cents each by cancelling 3,500 of

the said ordinary shares of 25 cents each

which have not been taken or

agreed to be taken up by any person.

(c) An Order confirming the reduction of

that portion of the capital of the company

which consists of seven ordinary

shares of 25 cents each, all of which

have been issued and are fully paid up,

by cancelling the entire of such shares

and returning to the holders thereof the

full amount of the capital paid up

thereon, namely \$1.75.

(d) An Order approving the terms of a Memo-

randum to be signed by the Board of Directors

BEAVER BUILDING SYSTEMS LIMITED

Registered number 007896

Nature of business

Architectural Model Work

Trade classification: 20

Date of appointment of joint administrative

receivers: 17 September 1990

Name of person appointing the joint adminis-

trative receivers: National Westminster Bank Plc

NI Youghal & C. J. Hughes

Joint Administrative Receivers

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Malden

Kent ME14 6DZ

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POLAND

The Financial Times

proposes to publish

this survey on:

20th November

1990

For a full editorial

synopsis and

advertisement details,

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Patricia Surridge

on 071-873 3426

or write to her at:

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or Contact Nina

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Electricidade de Portugal accepts bids until October 18, including prices, terms of payment and further conditions for the purchase of premises close to Torrião reservoir, in an area of land of 12 ha, and for which the touristic location is under approval.

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Any information required will be provided through telephone 351 2 200 82 01, Mr. Archer.

Bids should be forwarded to Electricidade de Portugal, Rua do Bolhão, 36 - 4000 PORTO - PORTUGAL with REF: TORRÃO on the envelope.

EDP is entitled not to sell to none of the bids submitted, should they be considered not satisfactory.

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Electricidade de Portugal accepts bids until October 12, including prices, terms of payment and further conditions for the purchase of an office building, sited in Oporto, R. do Bolhão, 162/164, with 9 floors and basement over a total area of 2197 m².

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Any information required will be provided through telephone 351 2 38 15 43, Mr. Manuel Caetano.

Bids should be forwarded to Electricidade de Portugal, Largo Dr. Tito Fontes, 16 - 4000 PORTO - PORTUGAL with REF: BOLHÃO on the envelope.

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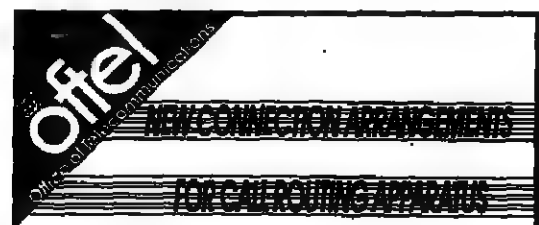
The interest rate applicable to the above notes in respect of the period commencing 28th September 1990 will be 0.25% per annum.

The interest amounting to US \$ 232.53 per \$ 1,000 principal amount and US \$ 465.07 per \$10,000 principal amount of the Notes will be paid on the 28th March 1991 against presentation of Coupon No. II.

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PUBLIC NOTICES



Notices published by the Director General of Telecommunications ("the Director") pursuant to condition 4.4 and condition 7.2 of the Class Licence for the Issuing of Telecommunications Systems ("the Licence") granted on 8 November 1989 by the Secretary of State for Trade and Industry under section 7 of the Telecommunications Act 1984.

1 The Director hereby gives notice publicly, pursuant to condition 4.4 of the BSL, of his intention to specify, after a period of 42 days has elapsed from the date of this notice, the following details of the system to be specified: the system to be specified shall be a system for the routing of calls between the system and any specified Public Telecommunication System.

2 The Director hereby gives notice publicly, pursuant to condition 7.2 of the BSL, of his intention to specify, after a period of 42 days has elapsed from the date of this notice, the following details of the system to be specified: the system to be specified shall be a system for the routing of calls between the system and any specified Public Telecommunication System and any relevant operations incidental thereto.

CONTRACTS & TENDERS

ISLAMIC REPUBLIC OF PAKISTAN GOVERNMENT OF SINDH DEPARTMENT OF IRRIGATION AND POWER

PREQUALIFICATION OF CONTRACTORS FOR
KOTRI BARRAGE REHABILITATION PROJECT

CONTRACT K2A
GATE REPLACEMENT AND
REHABILITATION OF ROAD BRIDGE

- The works under this contract are expected to be financed by the Overseas Development Administration of the Government of the United Kingdom.
- Applications are invited from contractors who are registered in the UK and who are well experienced in works of the nature described below and of sound financial status and reputation, interested in participating in a restricted tender for the Contract works.
- The UK based contractor will be required to associate with a Pakistani firm of established reputation for this contract.
- It is expected that Tender Documents will be issued in December 1990 and that a Contract will be awarded in April 1991. Completion of the Contract will be in 1995.
- The information contained in this notice is not to be considered as binding and scope of the work items below may be changed or withdrawn.
- Contract K2A will be comprised of the following works at Kotri Barrage:
 - Isolation of each barrage sluiceway using ballhead gates provided under a separate contract, and removal of existing barrage gates.
 - Fabrication on site, using materials under a separate contract of 43 replacement barrage gates and 2 lock gates. Installation of new gates and restoration of existing parts.
 - Fabrication on site, using materials provided under a separate contract, removal and installation of 20 metal regulator gates and 2 lock gates.
 - Overhaul of all gate hoists, mechanism of barrage gate hoists, and rehabilitation of electrical system.
 - Provision of slipway and mooring facilities.
 - Rehabilitation of barrage road bridge by replacement of the reinforced concrete lock abut.
- Contractors who wish to be prequalified for Contract K2A should apply immediately by telefax or by fax for Prequalification Forms to the Consulting Engineers for the Project:

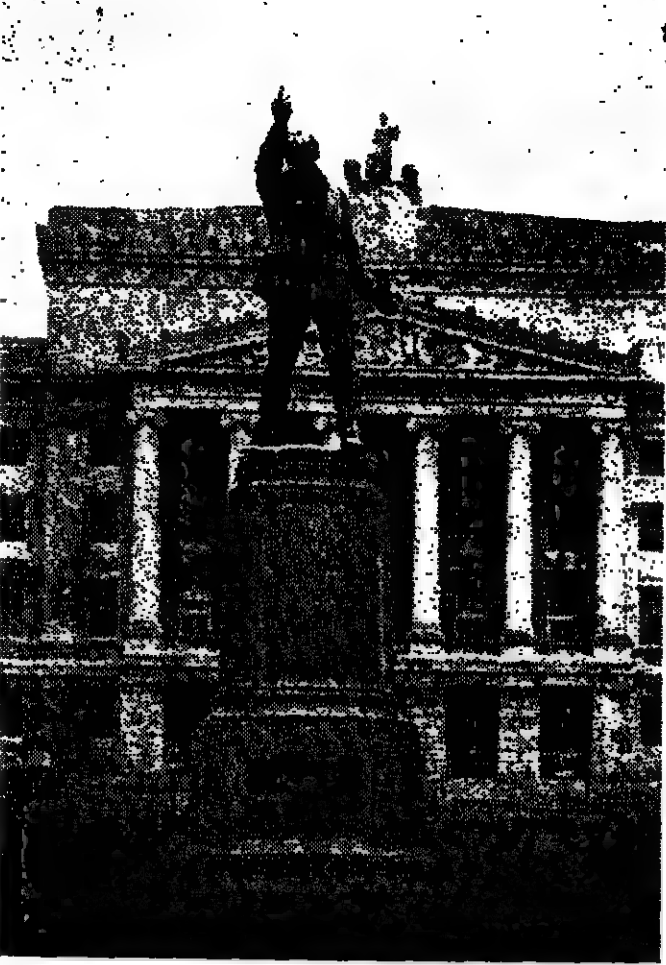
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FAX: 081-468 4216
- No charge will be made to contractors for the issue of Prequalification Forms.
- The prequalification documents must be duly completed and returned to the Irrigation and Power Department, Government of Sindh, Taghat House, Karachi, Pakistan, where they must be received before 3.00 pm, 28th November 1990. Documents which are received late will not be considered and will be returned unopened.

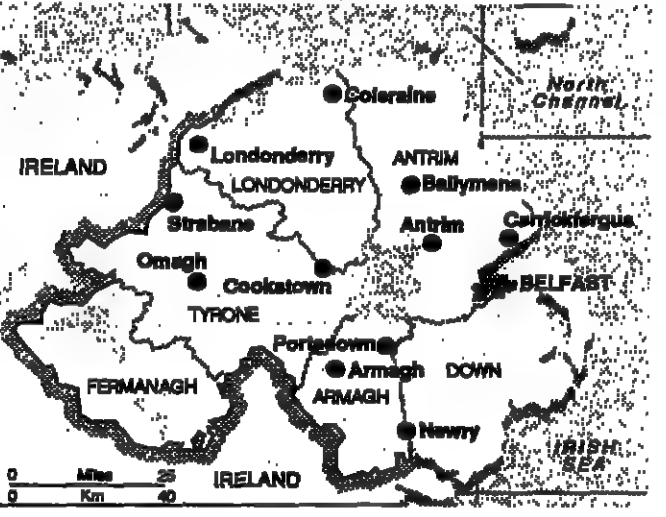
FINANCIAL TIMES SURVEY

NORTHERN IRELAND

Friday September 28



Edward Carson's statue in front of Stormont, symbol of his message that Northern Ireland is part of the UK



The outside world's idea of Northern Ireland is out of date, as violence is far rarer than formerly.

However, the province is different from the rest of the UK, whether in politics, the local economy, the government's attitude or in industry, as Kieran Cooke explains

In the UK, but different

THE SCENE is an Irish fund raising dinner in New York. A prominent Irish American politician proposes a toast: "And now to our long suffering brethren in Northern Ireland who daily endure the anguish of violence..."

It is overlooked that on average there are 2,000 murders each year in New York, while last year a total of 82 people died as a result of the Troubles in Northern Ireland.

The outside world - including many people on the British mainland as well as those in the US - retains an image of Northern Ireland which is many years out of date.

The IRA is still operating and continues to carry out its violent campaign, both in the province and elsewhere. The killing continues. More than 16,000 troops are still operational in Northern Ireland. On most days there is a terrorist incident of some kind or another.

But widespread bombings, riots and the days of multiple killings certainly seem to be part of history. Indeed, in some respects, life in the province is more peaceful than in many other parts of the UK. Northern Ireland has one of the lowest crime rates in Britain. For people with a job it is arguably one of the more pleasant areas of the UK to live, with low housing costs, a good, under-used infrastructure, and some of Britain's finest countryside.

Yet there is no getting away from the fact that things are far from normal in Northern Ireland. This does not apply just to the security situation. Northern Ireland remains simultaneously part of and separate from the UK.

The province's economy did not fully participate in the mid-1980s expansion of the UK economy. Yet last year, as the rest of the economy was experiencing a downturn, Northern Ireland had one of its best years for some time. Industrial output rose by 8 per cent - well ahead of the national average. Two of the province's biggest industries, Short Brothers aerospace and Harland and Wolff shipbuilders, were successfully privatised, though at considerable cost to the government.

Unemployment last year fell by 10,000. The retail boom of recent years shows only little sign of slackening in Northern Ireland. There seems to be either a new shopping complex

or leisure centre on every corner.

The government is justified in its claims that with terrorist activity at its lowest level for some years, the shops full, and signs of an industrial revival - in part spurred by new foreign investment - Northern Ireland is in better health today than it has been for some considerable time.

Yet this cannot disguise the fact that GDP per head is still at least 20 per cent below the average elsewhere in the UK, and that Northern Ireland continues to top the national unemployment league, with 14 per cent out of work.

The local economy is unusual in that it has been spared many of the more wide ranging government cutbacks imposed in recent years. In some ways the Troubles have become an industry. They have sustained levels of public spending and support long since gone in the rest of the UK. For mainly political reasons, the state continues to plough large amounts of money - about £1.7bn last year - into the province. While this has created jobs in some areas and maintained living standards, it has also caused distortions in the local economy and a lack of competitiveness.

Some levels of government aid are hard to explain. Government expenditure on the agriculture sector runs at about £150m per year - 13 per cent of total national agricultural expenditure for only 3 per cent of the population.

More than 40 per cent of the province's workforce are employed by the state: "An attitude of dependency, allied with a rather inward looking, parochial approach... has tended to characterise the Northern Ireland approach", says a senior government official.

But government strategy is changing. Under a new policy unveiled earlier this year, the emphasis will be on improving competitiveness through training and increasing worker and management skills.

Mr Richard Needham, Minister for the Economy in Northern Ireland, describes the new policy as a fundamental change in direction: "government will no longer merely be supporting industry with cash. Instead, we have to tackle our productivity problems, and build up our marketing capabilities. In a small economy like Northern Ireland, with an output not much bigger than that of a large corporation, you have to tackle things in a very hard headed, competitive way."

Mr Needham feels that as the private sector becomes stronger the need for government supports will diminish. But there are few illusions about the problems of unemployment. Northern Ireland now has the highest birthrate in the EC. The negative side of this is that the province continues to produce and educate more people at a faster rate than it produces jobs. The positive side is that at a time of growing labour shortages elsewhere, the province is able to offer large numbers of highly educated young workers.

Thousands still leave Northern Ireland each year in search of jobs. While emigration tends to be an emotional subject, the government has taken a new approach, backing schemes which offer training and accommodation to those who want to go to the UK mainland, particularly to work in the retail sector. "The hope is that these people will then return to Northern Ireland, complete with their new skills", says Mr Needham.

Most leave Northern Ireland for economic reasons. But some have grown weary of what seems to be the intractability of the political situation. This year political hopes have run high: "talks about talks" between the various constitutional parties in the province seemed likely. Mr Peter Brooke, the Secretary of State for Northern Ireland, has won praise from all sides for his understanding and patience (even Sinn Féin, the IRA's political wing, has complimented Mr Brooke).

The Unionists have softened their stance. There are indications that the government is ready at least to consider some sort of alternative to the Anglo-Irish Agreement, to which the Unionists remain firmly opposed. But Mr Brooke's voyage through the

hazardous Northern Ireland political waters has run into trouble over the role of the Irish government in any new round of talks. Mr Brooke's boat is still afloat, but is looking increasingly unseaworthy.

One of the problems with Northern Ireland politics is that, like the economy, it has been largely divorced from the outside world. Direct rule has taken away the need for local political responsibility. Some of the province's political leaders seem to have become comfortable with the status quo and have no real wish for change.

For its part the Irish Republic does not seem ready to contemplate any significant switch in policy. Earlier this year the Dublin government reaffirmed the Republic's constitutional claim to the six counties of Northern Ireland - despite the fact that there is an almost complete apathy in many parts of the country about developments in Northern Ireland.

Mr Charles Haughey, the Irish Prime Minister, made what was deemed an historic visit to Belfast earlier this year to talk about the opportunities that the single European market offered to both Northern Ireland and the Republic. Mr Haughey said it made sense for north and south "to combine in facing the problems and opportunities" of the single European market. There was much talk about cross border co-operation.

Yet the level of trade between the two parts of the island remains very low - only £1.5bn last year - while cross border transport infrastructure continues to be woefully inadequate.

The government in Northern Ireland, private industry and others realise that whether the province likes it or not, things around them are changing.

Mr Tony Hopkins is head of the Industrial Development Board, responsible for attracting foreign and domestic investment in the province: "We can no longer talk of a domestic market or even a UK market. Now it is a European and world market. In the past, Northern Ireland might have been isolated. It can't afford to be any more."

IN THIS SURVEY

- **Politics:** Talks about talks for a political solution to the Troubles exercised all sides this summer. Short Brothers and Harland and Wolff can be seen as test cases for the future of industry in Northern Ireland. Page 2
- **Mr Peter Brooke,** Northern Ireland secretary
- **Industrial Development Board interview:** It is getting easier to attract companies to the province, says Chief Executive Mr Tony Hopkins. Energy, Agriculture. Page 3
- **Employment:** The government has seen a case for interfering. In the shape of the Fair Employment Act, to strive for a balance between Protestant and Catholic. Londonderry: new life for an old trouble spot as companies such as Fruit of the Loom move here; Tourism: with the help of £22m from the EC, the holiday industry is promoting the idea that beauty rather than a bullet awaits visitors. Retail and property. Page 4

Londonderry

Related surveys are listed on Page 4

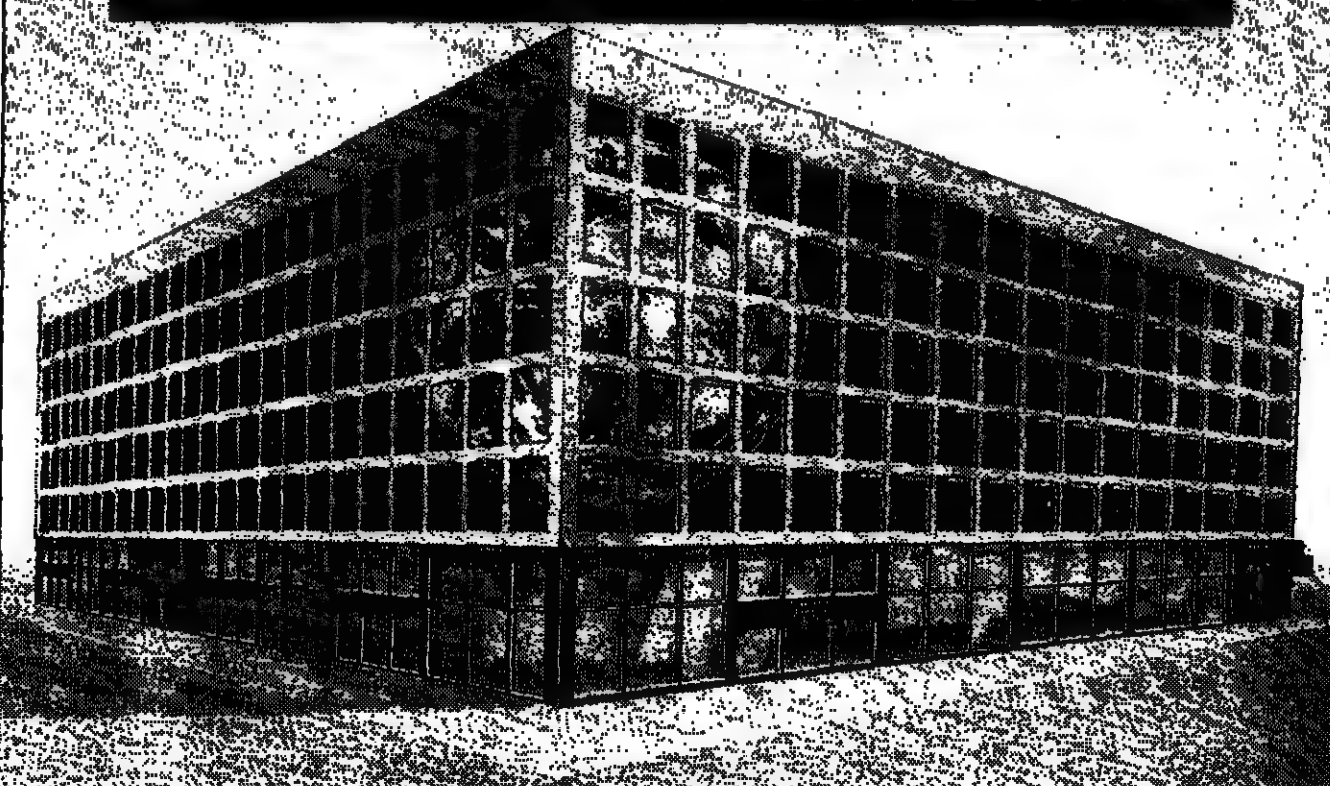
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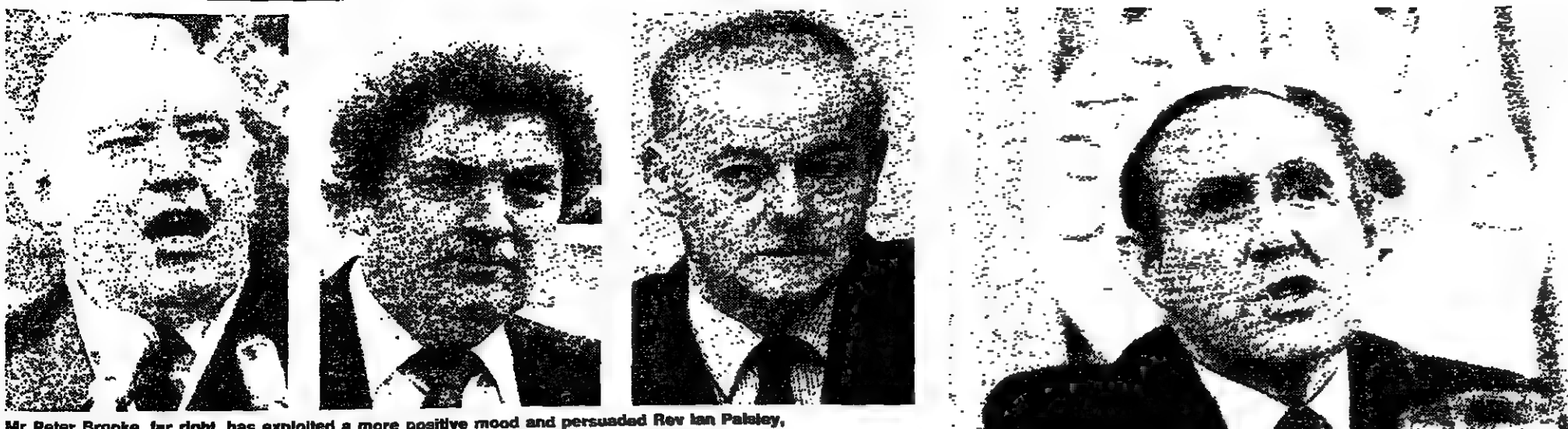
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NORTHERN IRELAND 2



Mr Peter Brooke, far right, has exploited a more positive mood and persuaded Rev Ian Paisley, Mr John Hume and Mr James Molyneux to talk about talks.

POLITICS IN Northern Ireland has begun to bustle again. Mr Peter Brooke, Northern Ireland secretary, has made speeches and said fine words. This summer has seen high-profile meetings between him, the Unionists, the nationalists and Dublin.

The best evidence of a change of mood is anecdotal: it tells of a greater spirit of co-operation and goodwill. All sides have been under pressure not to be the party that blocked progress, and in Northern Ireland terms that is something in itself, as well as a necessary foundation for further progress.

Mr Brooke's "initiative", started in January, has hardly been a grand master strategy. On the contrary, the Northern Ireland Office initially preferred to call it a challenge. His Bangor speech at the begin-

POLITICS Even slow progress is welcome, writes Ralph Atkins

Now Irish eyes are smiling

ning of the year detected "enough common ground" between the province's political leaders to make talks about a better structure for local government in the province worthwhile.

He was making a carefully constructed appeal to all concerned to find a way of giving some of the powers now concentrated at the Northern Ireland office back to local politicians. The result, eventually, might lower tension between the two communities, the argument went.

Not many expected Mr

Brooke to get such a positive response as he did. After six months of bilateral meetings, Mr Brooke found himself on the verge of being able to announce how soon round-table talks could start. Commentators reached for their history books.

The Northern Ireland Office believes the return to normal political dialogue is a significant achievement in itself. Crucial to the new atmosphere has been the subtle change of tone by the Unionists. For five years - since the signing of the Anglo-Irish Agreement -

Unionist politics has been epitomised by the slogan "Ulster says No".

Unionists refused, with few exceptions, to meet government ministers, while every opportunity to complain about the influence the agreement gave Dublin in the internal affairs of the province, was exploited.

That vehemence has not disappeared, and it is backed by opinion poll results. But the tactics have changed - away from defiant, noisy protests. They are now concentrating on trying to negotiate the agree-

ment out of existence. "Maybe we have become more mature," says one senior Official Unionist.

Mr Brooke, who sees his role as a "facilitator", has managed to exploit that change of mood to some extent. In these talks he has said he is prepared to consider an alternative to the Anglo-Irish Agreement. That is music to our ears, says Mr Sammy Wilson, former Democratic Unionist Party Mayor of Belfast.

Talks with Mr Brooke have been led by Mr James Molyneux and the Rev Ian Paisley, leaders of the Official Unionist Party and Democratic Unionist Party respectively.

The Unionists set three pre-conditions at the start: that an alternative to the 1985 Agreement should be considered; that conferences between British and Irish ministers held under pact should be suspended; and that the joint British/Irish secretariat near Belfast should also be put on hold.

The apparently insurmountable demands were gradually whittled away - almost certainly reflecting genuine movement by either one side, or more likely, by both the government and the Unionist parties.

Full details have remained secret, but it is clear Mr Brooke has managed to portray a gap in meetings of the Anglo-Irish Conference as a "suspension". The Northern Ireland Office and Dublin have made more explicit their willingness to consider alternatives to the 1985 Anglo-Irish Agreement.

Late on the night of May 22, Mr Molyneux and Mr Paisley came out of a meeting at the London offices of the Northern Ireland Office and pronounced themselves "well satisfied" with the package Mr Brooke was offering.

The mainly Roman Catholic Social Democratic and Labour Party has from the start made plain its willingness to take part in talks. The Irish government, too, has been anxious that round-table negotiations should start.

It has not all been plain sailing. Mr Brooke has had to work with enormous precision to slot the various competing demands into place.

Dublin, for instance, recognised that it could not expect to be involved in discussions about the internal government of the province. But if a new Anglo-Irish Agreement was being negotiated, the Irish Republic would expect to be involved from the start.

Some people in the Irish Republic were suspicious about the Unionist conditions and

doubted their commitment to devolution. Mr Molyneux, for instance, is widely regarded as a closet integrationist favouring greater links with the mainland.

For their part, Unionists complained bitterly about Articles Two and Three of the Irish Constitution which lay claim to the territory of the north. Will they be included in talks, they ask? Many in Dublin, however, believed it was a red herring designed to increase pressure on the Irish government.

The local Tories, meanwhile, have failed to match local expectations. They were this year intended to offer a genuine alternative to traditional Northern Ireland politics, by giving a chance to vote for the UK governing party. But in May's by-election for the staunch Unionist territory of Upper Bann, they were humiliated in sixth position, behind Sinn Féin, the IRA's political wing. It is a sober reminder, perhaps, of how little change there has really been in the province's politics.

As for Sinn Féin, there is speculation about the internal debate over its strategy of using both the ballot box and Armalite rifle. Some may like to believe that political progress destroys the terrorists' cause, but this could be wishful thinking.

At most, only a few Sinn Féin members question some of the IRA's tactics.

Against this background, Mr Brooke knows he has only begun to scale the foothills in his effort to find a political solution for Northern Ireland. He is still arranging how talks could take place. Even the agenda of such discussions has not been decided, let alone reached a point where the grievances that feed terrorism can be addressed.

The obstacles are large indeed. At its most basic there is a Unionist community that abhors the Anglo-Irish Agreement and is willing to sit down and discuss its possible replacement (the DUP and Official Unionists have drawn up their own alternative). They want an agreement that gives Dublin less say.

On the other side is the nationalist community, which identifies with Dublin, and which has seen that they have had more of a voice under the Anglo-Irish Agreement. They, too, are willing to talk about an alternative, so long as it gives up none of what has been won.

Mr Brooke's skills as a diplomat now face a severe test in a speech to sixth-formers earlier this month in Ballymena, he urged a demonstration of political will by local politicians. He would set the pace, if necessary, he said.

His words were almost certainly a recognition that more vision and push may be required, rather than a sign of frustration.

SHORT BROTHERS and Harland and Wolff do more than just rub shoulders on the east shore of Belfast Lough. Together, the two companies have in recent years epitomised the shifting fortunes of Northern Ireland's industry. In the 1990s these two prime private employers could be tests of the region's capacity to change and survive in an increasingly competitive economic climate, write Jimmy Burns and Jim Flanagan

SHORT BROTHERS:

On the runway

The Gulf crisis is a mixed blessing for Short Brothers. While it has put a question mark over the 16 Tucanos ordered but not paid for by Kuwait, the company is no longer facing the uncertainties of the "peace dividend". The company is believed to have stepped up production of other defence products.

Short Brothers' annual report and accounts for the year to the end of March 1989 (the last published accounts), underlined the deep sense of impending crisis which the formerly state-owned company was operating under, before its sale in October last year to Montreal-based Bombardier.

Thanks largely to the £700m launch aid provided by the government in the form of grants, waived debt, and interest-free credit, the company was able to take flight under its new owners with its financial burden cleared.

The company now talks of making itself profitable "as soon as possible so that to insure its growth and a sound future for its employees and suppliers."

Details on performance will have to wait for publication in January of its 1990-91 accounts. However, senior management appears to have taken as an indicator of its revival the sales turnover figure of approximately £240m, of which £125m was in the form of exports from the UK in the year to January 1990. This compares with sales turnover figures of £187m in 1988.

The company's new strength comes from re-organisation of its main activities, the start of a £200m four-year investment programme in plant machinery and facilities, and a radical overhaul of working practices.

Its main contracts over the past year have included one for £250m with Canada Air to supply the central main fuselage and wind control surfaces for the Canadian group's RJ regional airliner.

A large share of Short's aeronautical engineering skills continue to go into designing and manufacturing aerostuctures. Major contracts renegotiated during the past year have included £75m-worth of contracts with Boeing for the supply of windflaps for the 737 aircraft and the under-carriage doors for the 747, as well as the supply of jet engine nacelles to British Aerospace.

The expansion of its production line to supply wing sets for the Fokker 100 airliner, is the company says, particularly important to future turnover in its aerostuctures division.

The investment programme has already led to a big revamp of plant machinery and facilities. Short's has also replaced a highly centralised and remote management and collective bargaining structure.

Now there are five business units within which front-line managers and elected trade union representatives in works committees discuss pay and conditions. Management says that the new business units have made trade union leaders as well as management more accountable and have contributed to greater efficiency and speed in decision making.

The company's fair employment record continues to improve under government legislation and encouragement from Bombardier. Twelve per cent of its 8,000 workforce is Catholic, compared to 5 per cent in 1978, while more than 30 per cent of new recruits over the past year were Catholic.

HARLAND and WOLFF

Outlook: good

A recent announcement that this shipbuilder was forming two new property companies ended a remarkable year for a company synonymous with heavy engineering in Northern Ireland for more than a century.

Eighteen months ago the company's survival was in doubt. Spiralling losses, a shrinking order book and poor morale among the workforce threatened to sink more than 125 years of shipbuilding tradition in Belfast.

But a management-employee buy-out (MEBO) led by John Parker, the Harland chairman, precipitated the most radical re-organisation in the company's history and revived its fortunes.

Several subsidiary companies have been set up as independent operations in the Harland group. Executives have been scouring the world for orders and a new enterprise culture is blossoming.

When the government made it clear that a return to the private sector offered Harland its best chance for survival several options were examined. The MEBO eventually emerged after Parker and his advisers had burnt the midnight oil with the province's

economic development agencies.

Although the government wrote off substantial debts and recapitalised the company, Parker and his team had to raise £15m.

Mr Fred Olsen, the Norwegian shipowner, became a key figure in the privatisation, by investing £12m in the MEBO and placing orders for three Suezmax oil tankers with the yard. Mr Olsen has since placed orders for another two tankers, filling Harland's delivery capacity until 1993.

The company is recruiting workers for the first time in several years: about 300 are being taken on to help with steel work required for the Olsen order.

Another important factor in the MEBO success was the decision of nearly all 2,400 employees to buy shares in Harland.

The group's first unaudited results for the 39 weeks to March 31 this year show a profit of £500,000 after tax on a turnover of £68.7m.

The outlook is promising, with demand for tonnage on the world market growing and prospects for the world shipbuilding industry better than at any time in the last 15 years.



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Central Government has given its firm commitment to a £60 million investment programme which will improve the infrastructure and the local environment. The area is well serviced by the constantly developing Belfast City Airport. A new cross-harbour road and rail link is planned, riverside walkways are being established and a new weir will raise the water level and establish the river as an attractive focal point of this key area of the city.

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NORTHERN IRELAND 3

Industrial Development Board

A job of work to remedy unemployment

THE JOB of Mr Tony Hopkins, Chief Executive of Northern Ireland's Industrial Development Board (IDB), is not an easy one. The Board, set up in 1982, is responsible for attracting outside investment to Northern Ireland and encouraging growth at home in order to, in the words of one of its various strategy documents, "maximise continuing employment opportunities... in industry and tradable services."

As Mr Hopkins, a native of the province, says, the IDB "cannot avoid the fact that Northern Ireland's image is a problem. The violence does have an impact and we certainly don't brush aside the issue."

However, the IDB detects that attitudes are changing. "Investors are taking a far more calculating, methodical approach. There are still incidents but the level of violence is at a low level compared to many parts of the world," says Mr Hopkins.

Attracting investment has become increasingly easy, with the last two years by far the most successful in the IDB's history. "We have been able to attract companies on the back of other investments. Companies like Montupet from France, Daewoo from South Korea and Fruit of the Loom



Mr Tony Hopkins, Chief Executive of IDB

Japan will be so much easier to achieve."

The IDB has been criticised for not creating enough jobs - and for making promises that have not materialised. Earlier this year a report by the Northern Ireland Economic Council concluded that of 23,000 jobs promoted in more than 300 companies assisted by the IDB in the 1982-88 period, only 10,000 jobs had been created.

The council said: "It could be argued that, given the fairly unique circumstances of the Northern Ireland economy over the period looked at, and in particular the difficulties presented by civil unrest, the performance of the IDB was quite creditable. In comparison with the continuing high levels of unemployment... on the other hand, the achievements of the IDB would appear to be negligible."

"The IDB welcomes the report but does not agree with all its findings. 'We welcome the way the debate about job creation has now opened up. We might not have achieved all we set out to do, but our job cannot be solely concerned with creating jobs. To do that, we have to increase the competitiveness of Northern Ireland firms,' says Mr Hopkins.

The IDB admits that in the past there was a tendency to put too much emphasis on

bringing in investors to create jobs, some of which were only short term. "Now we are placing far more emphasis on research, marketing and training so that companies can improve competitiveness and create long-term employment opportunities throughout the economy."

"The idea of the domestic market is disappearing. We cannot protect ourselves. We have to be seen to be competitive," says Mr Hopkins. The IDB, while not disclosing the exact levels of aid and support it is ready to give to investors, says that its incentive package equals those given by competing agencies in the Irish Republic, Scotland or Wales.

"We have that package basically because everyone else has one. But we don't see it as the main part of our armoury. Now investors are looking at different things. The Japanese and others look at our position within Europe. They look for skills availability, a flexible workforce and a good education system," says Mr Hopkins.

The young workforce is one of Northern Ireland's big pluses, says the IDB. "Companies looking to the future will see potential labour shortage problems in many other parts of Europe. In the coming years the 16-25 age group will shrink

THERE COULD be a surprise when proposals for privatising Northern Ireland's electricity industry are published shortly in a Government White Paper.

Contrary to speculation, it is by no means certain that Northern Ireland Electricity, the public utility, will be sold off as a single entity, in spite of being the smallest non-interconnected system in western Europe.

Northern Ireland has no natural gas alternative and ministers are known to be concerned at the prospect of creating a powerful private sector monopoly. Officials at the Department of Economic Development are thought to be considering several options, including selling off NIE in parts with separate generation and distribution companies.

Dr Roelof Schierbeek, chairman of NIE, is known to favour privatising it as a single unit, but the utility's public stance has always been that the sell-off must be in the best interests of the consumer.

The White Paper before Christmas will be followed by draft legislation early in the new year. It will then have to be passed by Parliament before NIE is privatised.

The plan is to offer shares for sale in the spring of 1992. The privatisation discussions have taken place against a background of a more

protracted debate about future power generation policy in Northern Ireland.

Few economic issues have been as vexed or as controversial in recent years. Energy policy is at the top of the economic agenda because the province still depends on expensive fuel imports for electricity generation.

The way ahead seemed straightforward last year. The Government had already announced the privatisation plan and said the immediate demand for electricity - now growing at 3.5 per cent a year - would be met by expanding coal and oil-fired plant at Northern Ireland's most modern power station, Kilroot, near Carrickfergus in County Antrim.

Lignite, or cheap brown coal, the province's only indigenous fuel, could be exploited later. Although two international consortiums are working on new plans for lignite power stations, the Government has not changed its view on the timing. NIE and trade union officials have pressed for an early start to Kilroot, but work

ENERGY

Top of the agenda

has not proceeded, prompting speculation that other options are being considered.

The most significant alternative has been renewed interest in reassessing the viability of building an electricity interconnector to Scotland. The Scots are anxious to achieve maximum return on investment, and detailed talks on supplying power to Northern Ireland are at a critical stage. An interconnector would link Northern Ireland to the national grid and introduce an element of competition to a privatised industry.

Two of the province's older power stations are reaching the end of their useful life, so it

is thought that both Kilroot and the interconnector would be needed before the end of the decade. The key question would then be which comes first, although the situation may allow for both developments at the same time.

DED officials are also exploring the possibility of bringing gas to the province. The province's domestic gas industry was virtually closed down three years ago at a cost of £150m, but the Government is interested in bringing it in for use in a gas-fired power station.

The Irish Republic is committed to piping gas from mainland Britain within the

next few years and officials in Belfast are discussing the implications with Dublin.

A tentative proposal involves a single pipeline to a location north of the Isle of Man with two other pipes then branching off to the Republic of Ireland and Northern Ireland.

Estimates about the timing of energy developments in Northern Ireland have proved notoriously inaccurate in recent years with official announcements tending to come later rather than sooner.

Civil servants cite the vast sums of money involved - £500m in the case of a new lignite power station - as justification for what others may see as undue delay. But the additional generating capacity needed by the mid-1990s means the time for talk is almost over.

The financial position of NIE is likely to attract investors. Over the past ten years the utility has moved from relying heavily on Government subsidies - £350m was paid between 1981 and 1985 - to modest profitability.

In the year to March 31, NIE reported a record profit of £8.1m. The surplus was up on last year and was achieved in spite of a sharp increase in heavy fuel oil prices and a weaker pound.

Jim Flanagan

NORTHERN IRELAND ELECTRICITY

1981 High oil prices send electricity prices soaring. Government introduces subsidy and GB price linkage: £350m paid between 1981 and 1985.

1987 NIE records profit for first time. £3.7m surplus and decision to review mainland British link.

1988 Profits rise to £11.6m. In July government announces Kilroot 2 to be privatised and NIE to be privatised.

1989 Profit rises to £22.4m. Chairman Dr Schierbeek warns fuel prices are still key profitability.

1990 Tariff link with mainland Britain ends as NIE enters privatisation debate. Profits reach new record of £24.1m.

AGRICULTURE: Michael Drake reports

Farming figures

nella crisis. There were signs, too, of growth in the broiler sector, where 5.4m birds were recorded in June, compared with 5.2m the year before.

Farmers put 2 per cent less land overall - 65,400 hectares - under the plough this year. However there were indications of greater interest in some crops.

These were oil seed rape, up by 45 per cent; wheat, up by 17 per cent; oats, up by 6 per cent and winter barley up 3 per cent. Potato farmers increased their involvement a little, especially in the seed potato sector.

However, almost half the area under crop was sown with spring barley and this dropped by 9 per cent. In spite of the increases in oats, wheat and winter barley, this contributed to the third 4 per cent annual reduction in a row in the total area of cereals.

Two years ago Ulster farmers harvested 5,800 hectares of silage. This has dropped sharply by more than 2,500 hectares.

Horicultural crops have changed comparatively little and, at 3,400 hectares, are estimated to have fallen only 1 per cent since 1989.

The agricultural labour force has increased marginally to 59,300, largely because there are more casual or seasonal workers on the land.

According to the Department of Agriculture's statistical review, gross output on the province's farms rose by 3.5 per cent last year, a 4 per cent fall in volume being offset by an 8 per cent rise in the average return received by farmers.

Gross input is said to have fallen by 1 per cent with the volume of inputs used falling by over 5 per cent and their average unit cost rising by just under 5 per cent.

Total income from farming - which measures returns to farmers and all members of their families working on the farm - increased by 9 per cent to £300m. The province's share of UK farming income, at 9.3 per cent, is the second highest on record. Prices for most agricultural commodities rose last year with the average return to farmers rising by 8 per cent.

Because of higher prices, there was a 3.5 per cent increase in the value of gross output from £281m to £294m. At £453m, the value of gross input fell by 1 per cent, with a drop in volume of just over 6 per cent more than offsetting an increase of just over 5 per cent in average cost.

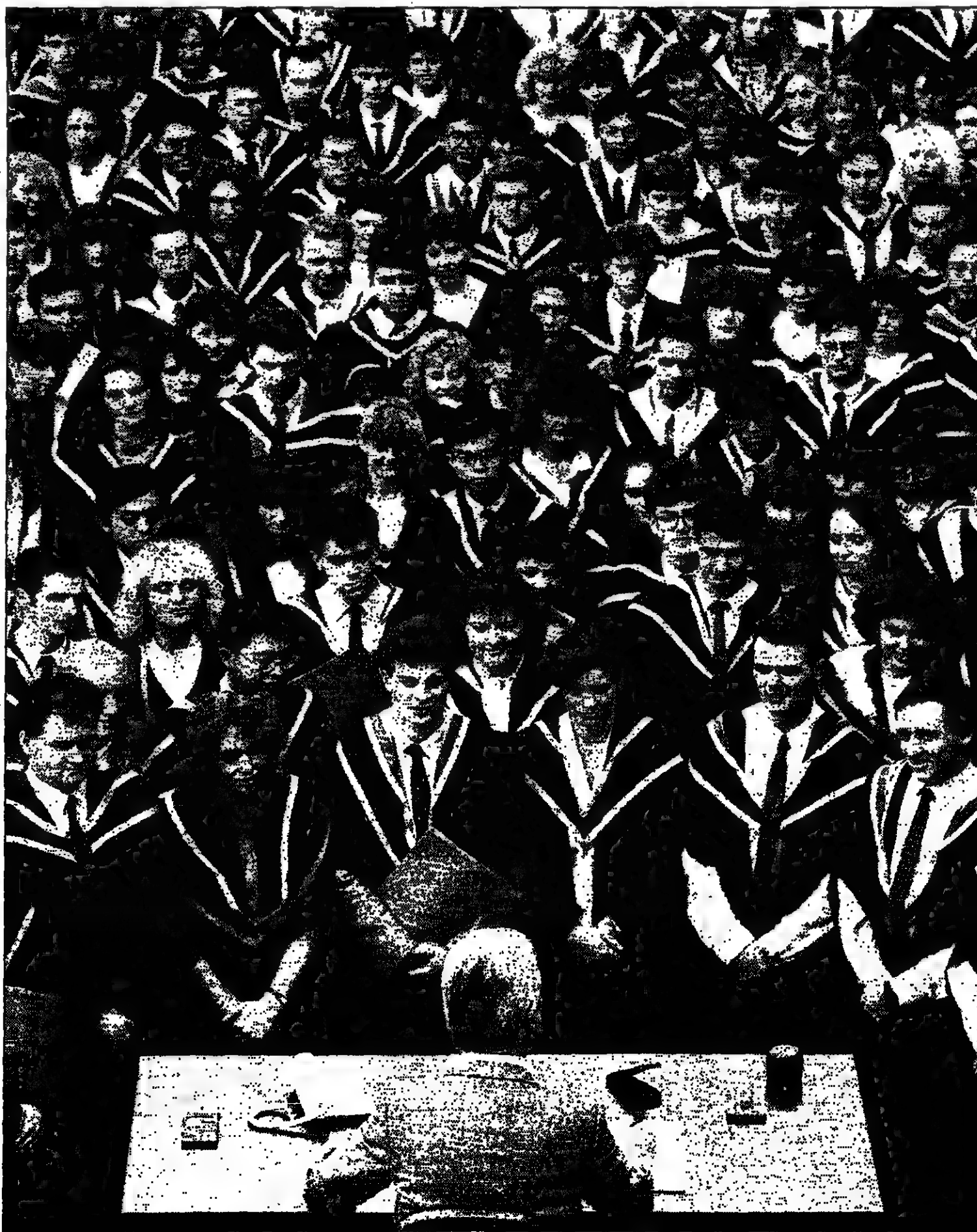
The main factor in the lower value of inputs was a fall of 87 per cent in imported store cattle. Expenditure on feeding stuffs, fertilisers and lime and machinery running costs all

increased. Overall, agriculture experienced another good year, although some sectors fared better than others with marked increases in milk, pigmeat, eggs and potatoes.

The £400m a year beef and sheep processing industry, which employs 3,200 people, was given new guidelines in a report commissioned by the Industrial Development Board and the Livestock Marketing Commission. Companies were told by the Government to ensure improvements in quality, and consistency of supply of raw materials continued to be prime objectives.

Significant facts about the less favoured farming areas (LFAs) have been revealed by Sheila Magee, senior economist with the Department of Agriculture in an important review: 900,000 hectares - two-thirds of the total land area - lie within the LFA. Agriculture uses 87 per cent of the land with public forestry occupying a further 6 per cent. At the time of the 1981 census around 400,000 people lived in the LFA, where farming occupies more than 30 per cent of the economically active population.

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NORTHERN IRELAND 4

EMPLOYMENT: the government's role outlined by Ralph Atkins

Discrimination outlawed

THE GOVERNMENT sees a role for interfering with the actions of individuals or organisations - in order to encourage good cross-community relations - in Northern Ireland. This year has seen the introduction of the Fair Employment Act 1989, which was intended to force companies to take positive steps to ensure a balance between Catholic and Protestant numbers in the workforce.

Discrimination and alienation run deep. Catholic males are two-and-a-half times more likely to be unemployed than Protestant counterparts. In the engineering heartlands of East Belfast the kerbstones are painted red, white and blue. Elsewhere in Belfast a "peace line" separates nationalists from Protestants. Children from the two communities are

mostly educated in separate schools.

Examples of distrust are not hard to find at the advice centre run in the offices of Mr John Hume, Social Democratic and Labour Party MP for Londonderry, on the most westerly border of the UK.

"The ordinary young person from the Bogside [the Catholic dominated part of Derry, and site of riots at the start of the Troubles] would feel discriminated against by the mere presence of the police force," says Mr Pat Ramsey, a former SDLP councillor. "They can't walk from their own homes to the shops without feeling intimidated."

At the Northern Ireland Office, Mr Brian Mahoney, the minister responsible for community relations, believes there is a positive role for the

government to play in trying to break down barriers across the province.

Arguably the most forceful action taken by the government has been the Fair Employment Act. Since it came into effect in January, companies employing 25 people or more have had to monitor the religious composition of their workforce and submit the results to the new Fair Employment Commission (FEC). The Act outlawed "indirect discrimination" by employers. That covered employment practices, such as filling vacancies by word of mouth, which unintentionally create imbalances in the workforce compared with the local population.

The act introduced powers, backed by threats of fines or exclusion from government contracts to make companies take "affirmative action" to correct imbalances. That could include targeting job advertisements at under-represented groups or deliberately locating training schemes in particular areas of the province. Initial results suggest the Act's impact could be far-reaching. Mr Bob Cooper, FEC chairman, says only about a dozen companies have failed to supply monitoring returns. That paucity of "martyrs" suggests there is at least a willingness by companies to face up to the problem. It is already standard practice, for example, for companies to advertise externally and widely for most vacancies.

What the Fair Employment Act also demonstrates is how careful the government has to be to avoid disturbing the goodwill that exists. The Act, although generally welcomed by all sides, is thought by some

Unionists to be too bureaucratic and too big a burden on business. The mainly Roman Catholic SDLP believes it does not go far enough in tackling unemployment.

In other areas, the government has deliberately sought to dissipate alienation by voluntary means. Mr Mahoney, who has a £4m budget for community relations, argues that his role is that of a facilitator. "There are still some in Northern Ireland who are suspicious, and there are those who are outright resistant," he says.

Projects sponsored by the Northern Ireland Office include the "cross community contact scheme" whereby schools and youth clubs can apply for funds for ideas bringing together young people from the two communities. This could include visits, musical or sporting activities.

The dismantling of barriers has begun to spread into education. The core curriculum for 5-16-year-olds must now include "education for mutual understanding" and aspects of cultural heritage. There is also a common history course.

Undoubtedly, more could be done. In June, the Standing Advisory Commission on Human Rights (SACHR) - set up in 1973 to advise the government on offsetting discrimination laws to outlaw "indirect discrimination" in other areas besides employment practices.

SACHR also proposed extending the powers of the Northern Ireland Parliamentary Commission for Administration, or Ombudsman, to allow him to consider actions which were "unreasonable, unjust, oppressive or improperly discriminatory."

RETAIL AND PROPERTY

Renewed confidence

A MONDAY lunchtime in September, and outside Belfast City Hall, the Rev Ian Paisley is giving a sermon. Only a handful of loyal supporters gather around him. By contrast the nearby pedestrian streets which criss-cross the City Centre are crowded with shoppers congregated around familiar bastions of British retailing. Towering above the futuristic Castle Court shopping complex, one billboard motto sets out to summarise a way of life: "The Reflection of You", it says.

The retail and property market in recent years has become a measure of confidence in Northern Ireland. The Department of the Environment commissioned a report earlier this year from London consultants Investment Property Databank. It found that over the period 1980-1988, retail investments in Northern Ireland showed an annualised total return of 18.9 per cent per annum, outperforming the average total return for UK retail by 2.2 percentage points.

Over the same period, the annualised return from property in Northern Ireland averaged 17.3 per cent per annum compared with a UK average of 13.9 per cent per annum.

Last year saw property returns in Northern Ireland at the highest point. Over the past decade, office investments in Northern Ireland have shown a total return of 15.9 per cent per annum against the national average of 13.9 per cent. Belfast offices have achieved an average total

return of 15.8 per cent per annum, outperforming all the other regional centres.

The rise in Belfast retail values over the last decade was fuelled by a rapid increase in demand for limited stock of high quality retail space. This demand reflected in part the general upturn in the UK economy and more interest from big mainland UK retailers who had formerly avoided the city.

Last year saw property returns at the highest point

The city's catchment area also shows that a higher than average percentage of the shopping population is employed in managerial and professional occupations and so has higher than average incomes.

Development has been focused in and around the City Centre, with Castle Court emerging as the most poignant image of economic regeneration. However, investment activity has been breaking new ground as the size and mobility of the local population grows.

The £30m Yorkgate shopping and leisure complex is being developed jointly by Ewart and the Co-operative store chain on the site of a disused tobacco factory. It is next to one of Belfast's poverty-stricken inner-city "interfaces" which separate the Catholic and Protestant communities. The area is run-down terraced houses painted with political graffiti.

AS MR DAVID Davis, Mayor of Londonderry, sits in his mahogany lined office in the Guildhall, the sun shines through handsome stained glass windows depicting the city's turbulent history.

"Things are different here now," says Mr Davis. "It's just not propaganda when we talk about a new mood of confidence in the city."

"A definite change has taken place. It's a city to be proud of again."

Only very recently, however, Londonderry has the dubious distinction of being the starting point for the outbreak of the Troubles in the late 1960s. The army was first called in to Northern Ireland in August 1969 to deal with serious rioting in the city. Areas like the Creggan and Bogside estates became known as no-go, violent areas.

The security forces are still there. But serious violence is the exception rather than the rule now. There have been fewer incidents this year than in any equivalent period over the past two decades.

"The change has not happened overnight," says Mr Davis. "People have been slowly coming together to change things. Buildings inside the city walls have been done up. Bombed out shops have reopened. Protestant and Catholic bishops have been involved, so have US fund raising groups. Perhaps most important of all, the government has taken notice of the city's special problems."

For many years people in Londonderry felt neglected by the politicians and planners who, it often seemed, could see further than the outskirts of Belfast.

TOURISM

Natural assets, not bombs and bullets

THE AMERICAN Society of Travel Agents (ASTA), regarded as the most powerful tourist organisation in the world, is now telling customers that Northern Ireland has many good things to offer rather than bombs and bullets.

Tourism was virtually wiped out in the 1970s, when the cam-

paign of civil disorder peaked. Since then, the industry's leaders have worked tirelessly to restore confidence and tackle the negative image abroad.

Co-ordinated private and public sector leisure projects in provincial towns, improved accommodation, better air links and a new approach to tourism development have revived a sector employing around 8,000 people.

For the first time in 21 years the industry last year surpassed the one million tourist mark - hardly cause for large-scale celebration but at least an indication that the trend is upwards.

The European Commission is supporting the development of tourist attractions unique to the province with an injection of £32m over the next three years.

The bulk of the money will go to public bodies and the private sector is being encouraged to invest in tourism in areas where Northern Ireland can be seen to have a natural advantage, such as activity holidays

A new financial package started this year

such as angling, golf, riding and field sports.

Of the 2 million-plus holidays taken by Northern Irish people in 1989, 980,000 - or 48 per cent - were spent on home ground compared to 25 per cent in the Republic of Ireland, 17 per cent in mainland Britain and only 10 per cent abroad.

The squeeze on interest rates undoubtedly played its part in stemming travel abroad, but it was also increasingly attractive holidays on home soil that encouraged people to stay in the province. By holidaying at home, they contributed £70m to the industry compared to just £31m in 1988.

The tourist industry is working hard to achieve stiff Government targets set a year ago. Over the next four years the aim is to boost the number of tourists to 1.7 million a year and increase the contribution tourism makes to GDP which, on average, remains lower than the rest of the UK.

A new financial package for tourism started this year aiming to provide the type of facilities tourists require in places where they are needed. Various international events around the province should ensure a bumper year for tourism next year.

The Belfast to Liverpool ferry is closing

ism next year. Belfast is a stop over port for the famous Tall Ships Race, as local industry has been queuing up to sponsor the event; a festival of Japan is planned and the world's top rose breeders will be in the province for an international rose convention. In spite of general optimism, however, Northern Ireland will suffer a blow next month when the only sea link with England disappears. The Belfast to Liverpool ferry, which has brought thousands of tourists to the province over the years, is closing because of substantial financial losses on the route.

The vessel used on the route has too much passenger accommodation and not enough freight facilities. Exhaustive endeavours to try to get an alternative service continue, but the loss of the ferry underlines the transportation problems associated with being on the fringe of Europe.

Jim Flanagan

LONDONDERRY: The city is reviving, reports Kieran Cooke

New life for an ancient city

Late last year Mr Richard Needham, Northern Ireland's Economy Minister, announced a £55m investment package for Londonderry that included a 200,000 sq ft retail complex in the city centre. It is hoped that the scheme will create 1,400 jobs.

The complex is being developed by a company from Boston in the US, and other schemes are planned following the establishment of special links between the two cities.

Fruit of the Loom is another US company that has announced its intention to move into Londonderry, joining others such as Dupont and Desmonds clothing manufacturers. Fruit of the Loom is building, with government assistance, a £50m spinning mill which it is hoped will create 500 jobs.

Other schemes are the development of Londonderry's port facilities and, more ambitiously, plans to achieve greater cross-border links with the city's former natural hinterland of Donegal in the Republic. Eglinton airport outside the city is also being developed.

Many problems remain. Londonderry, with 25 per cent unemployment (60-70 per cent in some areas) has one of the highest rates in the EC. While the city is generally peaceful, the population has become more divided with Catholics on one side of the River Foyle in the old city and surrounding areas, the Protestants having moved across the river.

But tourists have been returning to this most ancient and beautiful city. Now there is even talk of landscaping the army posts round the city walls.

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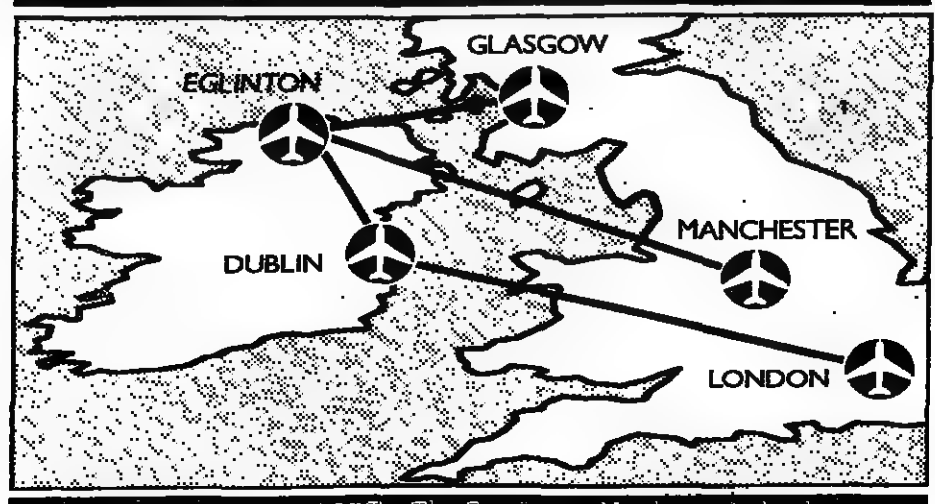
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High	Low	Stock	Price	%	Diff	1989	1990
Components							
420	140	420 Abbey Panels	453		3.5	10.8	1.0
225	147	421 Airflow Sursumes, y	147		6.0	3.9	5.4
225	147	422 Airflow Sursumes, y	147		6.0	3.9	5.4
266	146	423 50% Dwy	165	+	15.75	21	4.7
239	139	424 R Group	120		6.37	2.7	6.9
135	102	425 Rk Fld Wds, 10p	174	+	12.4	1.7	5.9
174	102	426 Rk Fld Wds, 10p	174	+	12.4	1.7	5.9
80	63	427 Warrants	175		16.25	3.0	7.1
80	63	428 Mid-States 10p	175		16.25	3.0	7.1

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Getting out of the yen

THE YEN came under pressure yesterday as investment funds moved out of Japan following the sharp fall in the Tokyo stock market. A 2 per cent decline on Thursday in the Nikkei Index was the trigger for some Japanese institutions to begin moving funds overseas. A number of institutions had been buyers of yen, but by the close of Tokyo trading, sellers had clearly gained the upper hand.

Adding to the yen's decline was the end of the current Japanese financial half year. Over the past month Japanese companies have repatriated funds, and this has lifted the yen. With that now complete, an important support for the yen has been removed.

The yen continued to decline in Europe as Japanese institutional selling continued. Activity was concentrated in the D-Mark/yen and sterling/yen. The mark finished at ¥83.30, up one yen, while sterling closed at ¥268.75, up three yen. The US dollar rose slightly within a narrow range.

Trading was nervous as speculation about the latest developments in the Gulf produced sharp movements on little turnover.

Analysts said that until there is a clear sign on the future direction of US interest

rates, the dollar is likely to remain in a narrow range. The dollar was depressed last week on the belief that the weakness in the US economy would prompt the Federal Reserve to ease monetary policy. However, the Federal Reserve's concern over inflationary pressures and the lack of a budget agreement has led the market to believe that an imminent easing is not likely.

The dollar closed lower at DM1.5700 from DM1.5720; at SF1.3075 from SF1.3110; and at FF9.2650 from FF9.2825; but firmed to ¥135.30 from ¥135.20. The Bank of England's dollar index closed at 83.0 up 0.2 point.

Sterling rose slightly after Mr John Major, the chancellor of the exchequer, appeared to clear the way for early entry into the exchange rate mechanism of the European Monetary System. But investors remained cautious towards

sterling. "The market was wrong when it believed sterling would join at the beginning of September. It's now a case of overbought, twice over," Mr Robin Aspinall, currency economist at Hoare Govett, said.

Sterling closed at DM2.9400 from DM2.9300; at FF9.8375 from FF9.8100; and at SF2.4475 from SF2.4425.

The new EMS table below shows Ecu central rates as set by the European Commission. Currencies are in descending order of strength. Percentage changes are for the Ecu; a positive change denotes a weak currency. Divergence shows the ratio between two spreads: the percentage difference between the actual market and Ecu central rates and the maximum permitted percentage deviation of the currency's market rate from its Ecu central rate. Adjustments are calculated by the Financial Times.

EMS EUROPEAN CURRENCY UNIT RATES									
	Ecu central rate	Current market rate	% change from ECU	% annual % change from ECU	% annual % change from ECU	% annual % change from ECU	% annual % change from ECU	% annual % change from ECU	% annual % change from ECU
Spanish Peseta	166.639	129.009	-2.92	3.91	3.91	3.91	3.91	3.91	3.91
French Franc	6.55957	6.55957	0.00	0.00	0.00	0.00	0.00	0.00	0.00
German Mark	1.36603	1.36603	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Italian Lira	2036.268	2036.268	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Belgian Franc	36.3633	36.3633	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dutch Guilder	3.60331	3.60331	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Groups are for Ecu, therefore positive change denotes a weak currency. Adjustments calculated by Financial Times.

POUND SPOT - FORWARD AGAINST THE POUND

Spot	1 month	3 months	6 months	12 months
US Dollar	1.5700	1.5700	1.5700	1.5700
German Mark	2.9400	2.9400	2.9400	2.9400
French Franc	6.55957	6.55957	6.55957	6.55957
Italian Lira	2036.268	2036.268	2036.268	2036.268
Belgian Franc	36.3633	36.3633	36.3633	36.3633
Dutch Guilder	3.60331	3.60331	3.60331	3.60331
Portuguese Escudo	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Spot	1 month	3 months	6 months	12 months
US Dollar	1.0000	1.0000	1.0000	1.0000
German Mark	2.9400	2.9400	2.9400	2.9400
French Franc	6.55957	6.55957	6.55957	6.55957
Italian Lira	2036.268	2036.268	2036.268	2036.268
Belgian Franc	36.3633	36.3633	36.3633	36.3633
Dutch Guilder	3.60331	3.60331	3.60331	3.60331
Portuguese Escudo	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564

EURO-CURRENCY INTEREST RATES

Rate	1 month	3 months	6 months	12 months
US Dollar	5.00%	5.00%	5.00%	5.00%
German Mark	5.00%	5.00%	5.00%	5.00%
French Franc	5.00%	5.00%	5.00%	5.00%
Italian Lira	5.00%	5.00%	5.00%	5.00%
Belgian Franc	5.00%	5.00%	5.00%	5.00%
Dutch Guilder	5.00%	5.00%	5.00%	5.00%
Portuguese Escudo	5.00%	5.00%	5.00%	5.00%
Irish Punt	5.00%	5.00%	5.00%	5.00%

EXCHANGE CROSS RATES

Rate	1 month	3 months	6 months	12 months
US Dollar	1.5700	1.5700	1.5700	1.5700
German Mark	2.9400	2.9400	2.9400	2.9400
French Franc	6.55957	6.55957	6.55957	6.55957
Italian Lira	2036.268	2036.268	2036.268	2036.268
Belgian Franc	36.3633	36.3633	36.3633	36.3633
Dutch Guilder	3.60331	3.60331	3.60331	3.60331
Portuguese Escudo	200.482	200.482	200.482	200.482
Irish Punt	7.87564	7.87564	7.87564	7.87564

Yen per 1,000: French Fr. per 100; Lira per 1,000; Belgian Fr. per 100.

FINANCIAL FUTURES AND OPTIONS

LIFE LONG CITY FINANCIAL OPTIONS

Strike	Call	Put	Call	Put
100	1.00	1.00	1.00	1.00
110	1.10	1.10	1.10	1.10
120	1.20	1.20	1.20	1.20
130	1.30	1.30	1.30	1.30
140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
170	1.70	1.70	1.70	1.70
180	1.80	1.80	1.80	1.80
190	1.90	1.90	1.90	1.90
200	2.00	2.00	2.00	2.00

LIFE LONG CITY FINANCIAL OPTIONS

Strike	Call	Put	Call	Put
100	1.00	1.00	1.00	1.00
110	1.10	1.10	1.10	1.10
120	1.20	1.20	1.20	1.20
130	1.30	1.30	1.30	1.30
140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
170	1.70	1.70	1.70	1.70
180	1.80	1.80	1.80	1.80
190	1.90	1.90	1.90	1.90
200	2.00	2.00	2.00	2.00

LIFE LONG CITY FINANCIAL OPTIONS

Strike	Call	Put	Call	Put
100	1.00	1.00	1.00	1.00
110	1.10	1.10	1.10	1.10
120	1.20	1.20	1.20	1.20
130	1.30	1.30	1.30	1.30
140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
170	1.70	1.70	1.70	1.70
180	1.80	1.80	1.80	1.80
190	1.90	1.90	1.90	1.90
200	2.00	2.00	2.00	2.00

LIFE LONG CITY FINANCIAL OPTIONS

Strike	Call	Put	Call	Put
100	1.00	1.00	1.00	1.00
110	1.10	1.10	1.10	1.10
120	1.20	1.20	1.20	1.20
130	1.30	1.30	1.30	1.30
140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
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190	1.90	1.90	1.90	1.90
200	2.00	2.00	2.00	2.00

LIFE LONG CITY FINANCIAL OPTIONS

Strike	Call	Put	Call	Put
100	1.00	1.00	1.00	1.00
110	1.10	1.10	1.10	1.10
120	1.20	1.20	1.20	1.20
130	1.30	1.30	1.30	1.30
140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
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LIFE LONG CITY FINANCIAL OPTIONS

Strike	Call	Put	Call	Put
100	1.00	1.00	1.00	1.00
110	1.10	1.10	1.10	1.10
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130	1.30	1.30	1.30	1.30
140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
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LIFE LONG CITY FINANCIAL OPTIONS

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100	1.00	1.00	1.00	1.00
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120	1.20	1.20	1.20	1.20
130	1.30	1.30	1.30	1.30
140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
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190	1.90	1.90	1.90	1.90
200	2.00	2.00	2.00	2.00

LIFE LONG CITY FINANCIAL OPTIONS

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130	1.30	1.30	1.30	1.30
140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
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200	2.00	2.00	2.00	2.00

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140	1.40	1.40	1.40	1.40
150	1.50	1.50	1.50	1.50
160	1.60	1.60	1.60	1.60
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190	1.90	1.90	1.90	1.90
200	2.00	2.00	2.00	2.00

LIFE LONG CITY FINANCIAL OPTIONS

Strike	Call	Put	Call	Put
100	1.00	1.00	1.00	1.00
110	1.10	1.10	1.10	1.10
120	1.20	1.20	1.20	1.20
130	1.30	1.30	1.30	1.30
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Strike	Call	Put	Call	Put
100	1.00	1.00	1.00	1.00
110	1.10	1.10	1.10	1.10
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190	1.90	1.90	1.90	1.90
200	2.00	2.00	2.00	2.00

LIFE LONG CITY FINANCIAL OPTIONS

ERBANK FIXING	
6 month US Dollars	
bid 0.5	offer 0.5

...est one-month, of the bid and offer rates for \$20m each working day. The loans are National Westminster

[illegible][illegible][illegible]

	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Coke Steel	25.7m	674	-3	Isk	1.1m	5.20	-22
GH	16.2m	589	-7	Toshiba	5.2m	775	-22
Hitachi	3.7m	1,174	+20	Mitsubishi	5.0m	551	-39
Nippon Steel	9.4m	457	-5	Mitsubishi Elec ..	4.7m	1,260	+19
YKK	7.3m	400	0	Kawasaki Steel ..	4.7m	401	-15

will change neither hotel nor newspaper. That's why they are particularly happy to find complimentary copies of the Financial Times at the following hotels in Nice: Sofitel Splendid, Westminster Concorde, Mériدين, Novotel Cap 3000, La Malmaison, Arcadie, Hotel West End, Hotel Pullman, Hotel Elysee Palace, Beau Rivage Hotel, Novotel Acropolis.

In our lobby lounge, the only entertainment is the sound of sparkling conversation. And, of course, the joy of seeing the world's most interesting people in the world's most civilised surroundings. The Mayfair Regent, New York... near everything, yet far from the madding crowd.



The
Woman's Page

PARK AVENUE AT 65TH STREET, NEW YORK
(212) 288-0800

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 41

NASDAQ NATIONAL MARKET

3pm prices September 27

[illegible]

3pm prices
September 27

STREET	PT. #	PT. #16				PT. #16				STREET	PT. #	PT. #16				PT. #16			
		High	Low	Close	Chng	High	Low	Close	Chng			High	Low	Close	Chng				
AT&T	461	24	24	24	7 1/4	24	24	24	7 1/4	24	24	24	7 1/4	24	24	24	7 1/4		
Bank of America	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Boeing	343	13	13	13	1 1/4	13	13	13	1 1/4	13	13	13	1 1/4	13	13	13	1 1/4		
Chrysler	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
IBM	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Intel	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Microsoft	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Oracle	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
QinetiQ	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Rockwell	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Sony	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Verizon	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Walt Disney	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Yahoo	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Amazon	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Google	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Facebook	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Twitter	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
LinkedIn	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Slack	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Zoom	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Dropbox	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Box	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Google Drive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Microsoft OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Apple	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Netflix	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Spotify	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Twitter	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
LinkedIn	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Slack	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Zoom	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Dropbox	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Box	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Google Drive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Microsoft OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Apple	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Netflix	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Spotify	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Twitter	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
LinkedIn	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Slack	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Zoom	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Dropbox	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Box	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Google Drive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Microsoft OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Apple	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Netflix	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Spotify	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Twitter	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
LinkedIn	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Slack	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Zoom	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Dropbox	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Box	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Google Drive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Microsoft OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Apple	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Netflix	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Spotify	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Twitter	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
LinkedIn	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Slack	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Zoom	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Dropbox	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Box	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Google Drive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Microsoft OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Apple	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Netflix	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Spotify	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Twitter	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
LinkedIn	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Slack	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Zoom	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Dropbox	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Box	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Google Drive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Microsoft OneDrive	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Apple	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Netflix	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Spotify	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Twitter	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
LinkedIn	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Slack	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Zoom	131	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4	7	7	7	1 1/4		
Dropbox	131	7	7	7															

**appears every
Saturday in
the Weekend FT.
For more
information call
Lourdez Bellis
on
071-873 4839**

